University Hospitals Sussex NHS Foundation Trust

Meeting of the Board of Directors

10:00 to 13:30 on Thursday 12 November 2026

Washington Suite Boardroom, 2nd Floor, Worthing Hospital, Lyndhurst Road, Worthing, BN11 2DH

AGENDA – MEETING IN PUBLIC

Item:1	Time: 10:00	**Welcome and Apologies for Absence** *Apologies: Bindesh Shah, Sarah-Jane Taylor*	*To note*	Verbal	Presenter: Philippa Slinger
		Confirmation of Quoracy *A meeting of the Board shall be quorate and shall not commence until it is quorate. Quoracy is defined as meaning that at least half of the Board must be present this being eight Board members. With a minimum of two Executives and two Non-Executive Directors.*	*To agree*	Verbal	Presenter: Philippa Slinger
Item:2	10:00	**Declarations of Interests**	*To determine if any action is required*	Verbal	Presenter: All
Item:3	10:00	**Minutes of UHSussex Board Meeting held on 17 September 2026**	*To approve*	Enclosure	Presenter: Philippa Slinger
Item:4	10:05	**Matters Arising from the Minutes**	*To note*	Enclosure	Presenter: Philippa Slinger
Item:5	10:10	**Questions from the public** To receive and respond to questions submitted by the public at least 48 hours in advance of the meeting.	*To respond*	Verbal	Presenter: Philippa Slinger
Item:6	10:20	**Service Presentation: Mortuaries**	*To receive*	Presentation on the day	Presenter: Paul Hartfield
Item:7 Item7.1	10:40	**Perinatal Service Update** ***Maternity Assurance report***	*To receive*	Enclosures	Presenter: Oliver White Emma Chambers Sophia Stone
Item:8	11:00	**Report from Chief Executive**	*To receive and note overview of the Trust's activities*	Enclosure	Presenter: Dr. Andy Heeps
Item:9	11:20	**Thirlwall Inquiry – self assessment**	*To receive*	Enclosure	Presenters Katie Urch Gail Byrne

		STRATEGY and CULTURE			
Item:10	11:35	**Strategy Delivery Improvement Plan**	*To receive and agree future Committee oversight arrangements*	Enclosure	Presenter: Rox Smith Joe Mills
	11:50	***5 Minute Break***			
		ASSURANCE REPORTS FROM COMMITTEES (*taken for information and assurance with escalation only being discussed*)			
		Escalated Items Only:			
Item:11	12.00	**Report from the Research Innovation & Digital Assurance Committee from the meeting held on the 4 November 2026** To note assurance and action recommendations from the Committee	*To note assurance from Committee and action recommendations from the Committee*	Enclosure	Presenter: Prof. Jackie Cassell
Item:12	12.10	**Report from Patient & Quality Assurance Committee 15 September, 3 November 2026** To note assurance and action recommendations from the Committee	*To note assurance from Committee and action recommendations from the Committee*	Enclosure	Presenter: Lucy Bloem
Item:13	12.20	**Report from People & Culture Assurance Committee from the meetings held on the 3 November 2026** To note assurance and action recommendations from the Committee	*To note assurance from Committee and action recommendations from the Committee*	Enclosure	Presenter: Prof. Paul Layzell
Item:14	12:30	**Report from Finance & Performance Assurance Committee from the meetings held on the 8 October, 5 November 2026** To note assurance and action recommendations from the Committee	*To note assurance from Committee and action recommendations from the Committee*	Enclosure	Presenter: Philip Hogan
Item:15	12:40	**Report from Strategy & Major Projects Assurance Committee from the meetings held on the 5 November** To note assurance and action recommendations from the Committee	*To note assurance from Committee and action recommendations from the Committee*	Enclosure	Presenter: Prof. Paul Layzell
Item:16	12:50	**Report from Audit Committee from the meeting held on the 27 October 2026** To note assurance and action recommendations from the Committee	*To note assurance from Committee and action recommendations from the Committee*	Enclosure	Presenter: Mike Driver
		PERFORMANCE & RISK			

Item:17	13.00	**Integrated Performance Report**	*To triangulate with Committee reports and agree actions*	Enclosure	Presenter: Dr. Andy Heeps
Item:18	13:10	**Board Assurance Framework**	*To approve*	Enclosure	Presenter: Glen Palethorpe
		OTHER			
Item:19	13.20	**Any Other Business** To receive any notified urgent business and action	*To receive any notified urgent business and action*	Verbal	Presenter: Philippa Slinger
Item:20	13.20	**Date and time of next meeting:** The next meeting in public of the Board of Directors is scheduled to take place at **10.00** on **Thursday 10 December 2026.** **To resolve to move to into private session** *The Board now needs to move to a private session due to the confidential nature of the business to be transacted*		Verbal	Presenter: Philippa Slinger

Supporting Appendices:

Item 7	**Maternity** Perinatal Quality Oversight Model Report NHSE 10-point Plan	*To receive and note*
Item 12	**Patient & Quality Assurance Committee:** Mortality and Learning from Deaths Q2	*To receive and note*
Item 13	**People & Culture Assurance Committee** Nursing Safer Staffing 6-month report	*To receive and agree*