NHS Lancashire and South Cumbria Integrated Care Board

We are UHMBT Together, we are creating a great place to be cared for and a great place to work

NHS University Hospitals of Morecambe Bay NHS Foundation Trust

PUBLIC TRUST BOARD OF DIRECTORS' MEETING

Wednesday 4 November 2026 in the Board Room, Westmorland General Hospital, Burton Road, Kendal LA9 7RG

Please note the meeting will also take place via Microsoft Teams

Commencing at 11am

Agenda					
Item		**Lead**	**Action**	**Paper**	**Time**
Opening Administration					
60	Welcome and Introductions • Apologies for absence received from Carrie Cobb • Declaration of conflicts of interest	Chair	To note	Attached	11am-11.05am (5 Minutes)
61	Minutes of the Board of Directors' Meeting held on 2 September 2026 *To approve the Minutes of the Meeting held on 2 September 2026*	Chair	To approve	Attached	
62	Action Sheet and Matters arising from the Minutes of the Public Meeting of the Board of Directors held on 2 September 2026 *To consider the action sheet and note the actions taken.*	Chair	To note	Attached	
Matters for Consideration					
63	Board of Directors' Patient Experience Report *A patient's account and lived experience of navigating a cancer treatment pathway across multiple NHS organisations.*	Chief Nursing Officer	To note	Attached	11.05am-11.30am (25 Minutes)
64	Chair's Report *An update presented by the Chair.*	Chair	To note	Attached	11.30am-11.35am (5 Minutes)
65	Chief Executive's Report *An update presented by the Chief Executive.*	Chief Executive	To note	Attached	11.35am-11.45am (10 Minutes)

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66	Lead Governor Report *An update presented by the Lead Governor.*	Lead Governor	To note	Attached	11.45am-11.50am (5 Minutes)
Quality and safety: ***Delivering outstanding care and experience***					
67	Thirlwall Inquiry *Following publication of the Thirlwall Inquiry on 15 September 2026, this report sets out the findings and recommendations, and any actions for consideration.* *This report was considered by the Quality Assurance Committee on 5 October 2026. Any exceptions or escalations will be reported to the Board of Directors by the Chair of the Quality Committee.*	Chief Nursing Officer / Chief Medical Officer / Director of Midwifery / Divisional Chief Medical Officer	For assurance	Attached	11.50am-12pm (10 Minutes)
68i	Maternity Update Report *A report to provide an update on continuing monitoring and action taken on Quality, Performance and Service Delivery against locally and nationally agreed measures of Maternity and Neonatal Services.* *This report was considered by the Quality Assurance Committee on 5 October 2026. Any exceptions or escalations will be reported to the Board of Directors by the Chair of the Quality Committee.*	Chief Nursing Officer / Chief Medical Officer / Director of Midwifery / Divisional Chief Medical Officer	For assurance	Attached	12pm-12.20pm (20 Minutes)
68ii	Maternity Assurance and Executive Oversight Framework *A report to present a framework for joint executive oversight of the Trust's maternity and neonatal services by the Chief Nursing Officer and Chief Medical Officer following publication of the Maternity and Neonatal 10 Point Plan by NHS England.* *This report was considered by the Quality Assurance Committee on 5 October 2026. Any exceptions or escalations will be reported to the Board of Directors by the Chair of the Quality Committee.*	Chief Nursing Officer / Chief Medical Officer / Director of Midwifery / Divisional Chief Medical Officer	To approve	Attached	
Performance and resources: **Make the best use of our physical and financial resources**					

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	The items in this section will be discussed with reference to the Integrated Performance Report and other specific reports				
69i	Integrated Performance Dashboard and Report Month 5 incorporating matters raised by the Executive Team and through the Assurance Committees. *The Chief Executive will present this report covering quality and safety, operational, people and financial performance.*	Chief Executive	For assurance	Attached	12.20pm-12.55pm (35 Minutes)
69ii	3A Reports from the Assurance Committees a) Audit Committee – 20 October 2026 <u>Emergency Preparedness, Resilience and Response (EPRR): Core Standards Self-Assessment Assurance Return</u> *A report to present the Emergency Preparedness, resilience and response self-assessment assurance return. This report has been considered by the Audit Committee who recommended its approval. The Board of Directors is asked to review the UHMB assurance summary, review the overall EPRR assurance rating and approve EPRR core standards action plan.* b) Finance & Performance Committee – 21 September 2026 and 19 October 2026 c) People Committee – 28 September 2026 d) Quality Assurance Committee – 5 October 2026 e) Transformation and Improvement Board – 26 October 2026 The 3A Reports are included as appendices to the Integrated Performance Report.	Chairs of the Assurance Committees	To note	Attached	12.55pm-1.10pm (15 Minutes)
	Lunch break				1.10pm-1.40pm (30 Minutes)
70	Medium Term Planning 2027/28 *A report to update Trust Board on the development of the 2027/28 Medium-Term Plan.*	Director of Strategy, Transformation and Improvement	For assurance	Attached	1.40pm-1.50pm (10 Minutes)
Working in partnership ***Working together as one with a culture of continuous improvement***					

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