University Hospitals Dorset
NHS Foundation Trust

UNIVERSITY HOSPITALS DORSET

NHS FOUNDATION TRUST

BOARD OF DIRECTORS – PART 1 MEETING

Wednesday 11 November 2026

9:30 – 12:30

Boardrooms at Poole Hospital

and via Microsoft Teams

(Link to join meeting can be found in Outlook Diary Appointment)

University Hospitals Dorset
NHS Foundation Trust

UNIVERSITY HOSPITALS DORSET NHS FOUNDATION TRUST

AGENDA – BOARD OF DIRECTORS – PART 1 HELD IN PUBLIC

09:30 on Wednesday 11 November 2026, Boardrooms at Poole Hospital and via MS Teams

If you are unable to attend please notify the Corporate Governance Team by sending an email to: uhd.company.secretary-team@nhs.net

Judy Gillow
Interim Trust Chair

Time	Item		Method	Purpose	Lead
	1	**STANDING ITEMS**			
09.30	**1.1**	Welcome, apologies and declarations of interest	**Verbal**		**Chair**
09.32	**1.2**	Notification of any urgent business	**Verbal**	**Review**	**Chair**
09.35	**1.3**	Staff story	**Verbal**	**Receive**	**CPO**
09:50	**1.4**	Minutes of the meeting held on 9 September 2026	**Paper**	**Agree**	**Chair**
09.52	**1.5**	Action log and matters arising	**Paper**	**Review**	**Chair**
	2	**TRUST CHAIR AND CHIEF EXECUTIVE OFFICER'S UPDATES**			
9:55	**2.1**	Trust Chair's report	**Paper**	**Note**	**Chair**
10:00	**2.2**	Chief Executive Officer's report	**Paper**	**Note**	**CEO**
	3	**STRATEGY**			
10:20	**3.1**	Clinical Strategy	**Paper**	**Review**	**CSTO**
10:30	**3.2**	Transforming Care Together- Phase 3 delivery plan	**Paper**	**Assure**	**COO, CSTO**
	4	**QUALITY**			
10:40	**4.1**	Thirlwall Inquiry report and recommendations, including SUDIC policy and protocol	**Paper**	**Review**	**CNO**
10:50	**BREAK**				
	5	**CULTURE**			
11:10	**5.1**	Freedom to Speak Up	**Paper^{R}**	**Assure**	**FTSUG**

	6	**PERFORMANCE, ASSURANCE AND RISK**			
11:20	**6.1**	2026/27 Board Assurance Framework Q2	**Paper**	**Assure**	**DoCG, Exec Leads**
11:25	**6.2**	Corporate risk register	**Paper**	**Review**	**CNO**
11:35	**6.3**	Audit committee assurance report (October meeting) • EPRR annual report **(COO)** • Accountability Framework review **(DoCG)**^{R}	**Paper**	**Assure**	**Committee Chair**
11:42	**6.4**	Finance and performance committee assurance report (October and November meetings) • Premises Assurance Model **(CSTO)** • Operational Plan exception report and National Oversight Framework **(COO)**	**Paper**	**Assure**	**Committee Chair**
11:55	**6.5**	Quality committee assurance report (October and November meetings) • Quality Impact Assessment Overview Report **(CNO)** • Mortality Report **(CMO)** • Martha's Rule in Emergency Departments **(CMO)** • Perinatal Quality Oversight **(DoM)**^{R}	**Paper**	**Assure**	**Committee Chair**
12:10	**6.6**	People and culture committee assurance report (November meeting) • Modern Slavery Statement **(CPO)**	**Paper**	**Assure/ approve**	**Committee Chair**
12:15	**6.7**	Transforming care together group assurance report (October meeting)	**Paper**	**Assure**	**Committee Chair**
12:20	**6.8**	Integrated Quality, Performance, Workforce, Finance and Informatics report	**Paper**	**Assure**	**COO, Exec leads**
	7	**GOVERNANCE**			
12:25	**7.1**	Trust Constitution update	**Paper**	**Approve**	**DoCG**
12:30	**7.2**	Strategy and Transformation Committee	**Paper**	**Approve**	**DoCG**
12:35	**7.3**	Board governance cycle	**Paper**	**Approve**	**DoCG**
12:40	**8.1**	Reflections on the Board Meeting	**Verbal**	**Discuss**	**Chair**
	8.2	Questions from the Council of Governors and Public arising from the agenda. Governors and Members of the public are requested to submit questions relating to the agenda by no later than 12noon on Friday 6 November 2026 to: uhd.company.secretary-team@nhs.net			
	8.3	**Date and Time of Next Board of Directors Part 1 Meeting:** Board of Directors Part 1 Meeting on Wednesday 20 January 2027 at 9:30.			