NHS
University Hospitals Birmingham
NHS Foundation Trust

BOARD OF DIRECTORS

MEETING HELD IN PUBLIC

QUEEN ELIZABETH HOSPITAL, TRUST HEADQUARTERS / MS TEAMS

THURSDAY 24 SEPTEMBER 2026
10:00 – 13:15

Click on an agenda item to view report

	AGENDA ITEM	TIME	PRESENTER	REPORT / VERBAL / VIDEO	ACTION REQUIRED
1.0	**WELCOME AND INTRODUCTIONS**	**10:00**			
1.1	Welcome, apologies, confirmation of quoracy, and notification of any items of additional business	10:00	Chair	Verbal	Information
1.2	Declarations of Interest	10:02	Chair	Report	Assurance
1.3	Minutes of the previous meeting held on Thursday 23 July 2026	10:05	Chair	Report	Decision
1.4	Actions from the previous meeting held on Thursday 23 July 2026	10:08	Chair	Report	Decision
	PATIENT EXPERIENCE	**10:10**			
1.5	Annual Patient Relations Report	10:10 (20 mins)	Director of Communications	Report	Discussion
1.6	Improvement Story	10:30 (20 mins)	Chief Strategy and Transformation Officer	Presentation	Discussion
	CHAIR AND CHIEF EXECUTIVE UPDATE REPORTS	**10:50**			
1.7	Chair's Report	10:50 (10 mins)	Chair	Verbal	Information
1.8	Chief Executive's Summary Update Report	11:00 (10 mins)	Chief Executive Officer	Report	Information

	AGENDA ITEM	TIME	PRESENTER	REPORT / VERBAL / VIDEO	ACTION REQUIRED
2.0	**ASSURANCE**	**11:00**			
2.1	Advise, Alert, and Assure Report of the People and Culture Committee including: - People Report - Annual Workforce Race Equality Standard, Annual Disability Equality Standard, and Annual Women's Equality Standard reports - Designated Body Annual report	11:10 (20 mins)	Chair of the People and Culture Committee (5 min summary and 15 min discussion)	Report	Assurance
2.2	Advise, Alert, and Assure Report of the Finance and Performance Committee including: - Finance And Activity Report - Operational Performance and Productivity Summary Report	11:30 (20 mins)	Chair of the Finance and Performance Committee (5 min summary and 15 min discussion)	Report	Assurance
	Comfort Break 11:50 (10 mins)				
2.3	Advise, Alert, and Assure Report of the Clinical Quality and Patient Safety Committee including: - Summary Integrated Quality Report - Maternity Quality and Safety Report - Annual Safeguarding report	12:00 (20 mins)	Chair of the Clinical Quality and Patient Safety Committee (5 min summary and 15 min discussion)	Report	Assurance
2.4	Advise, Alert and Assure Report of the Audit Committee Meeting	12:20 (10 mins)	Chair of the Audit Committee (5 min summary and 5 min discussion)	Report	Assurance
2.5	Advise, Alert and Assure Report of the Infrastructure Committee Meeting - Annual carbon emissions, carbon trajectory, and re-baselining report	12:30 (10 mins)	Chair of the Infrastructure Committee (5 min summary and 5 min discussion)	Report	Assurance
2.6	National Maternity Services assurance reviews	12:40 (20 mins)	Chief Nurse	Report	Assurance

AGENDA ITEM		TIME	PRESENTER	REPORT / VERBAL / VIDEO	ACTION REQUIRED
2.7	Red / Corporate Risk report	13:00 (10 mins)	Trust Secretary	Report	Assurance
3.0	**DECISION**				
3.1					
4.0	**CONSENT SECTION** *The following items are to be taken without discussion unless any Board member requests, at the beginning of the meeting, that any be removed from the consent section for further discussion.*				
4.1	Trust Constitution Approval		Trust Secretary	Report	Approval
4.2	Fit and Proper Persons Policy		Trust Secretary	Policy	Approval
5.0	**QUESTIONS FROM THE PUBLIC**	**13:10**	**Chair**	**Verbal**	**Information**
5.1					
6.0	**ANY OTHER BUSINESS**	**13:15**	**Chair**	**Verbal**	**Information**
6.1					
7.0	**CLOSING MATTERS**	**13:15**	**Chair**	**Verbal**	**Information**
7.1	Identification of any items for inclusion or update to the Board Assurance Framework or Operational Risk Registers			Verbal	
7.2	Identification of any issues to be delegated to the Committees of the Board			Verbal	
7.3	Review of meeting effectiveness and meeting papers *			Verbal	
8.0	**DATE OF NEXT MEETING**	**13:15**	**Chair**	**Verbal**	**Information**
8.1	The next meeting of the Board of Directors will be held on Thursday 26 November 2026 at Good Hope Hospital				

Questions that are applicable to the agenda, and at the Chair's discretion, can be sent by email to the Trust Secretary up to 48 hours prior to the meeting for a response provided by the Board at the meeting. Email: corporate.affairs@uhb.nhs.uk.

The Trust Chair may, under the Foundation Trust's Constitution, request members of the public to withdraw for the Board to conduct its remaining business in confidence as special reasons apply or because of information which is likely to reveal the identities of an individual or commercial bodies.

*Meeting effectiveness to be considered with regard to the Board Rules of Engagement