University Hospital Southampton
NHS Foundation Trust

Agenda Trust Board – Open Session

Date	12/11/2026
Time	9:00 - 13:00
Location	Conference Room, Heartbeat Education Centre
Chair	Jane Harwood
Apologies	Jenni Douglas-Todd

1	9:00	**Chair's Welcome, Apologies and Declarations of Interest** Note apologies for absence, and to hear any declarations of interest relating to any item on the Agenda.
2		**Patient Story** The patient story provides an opportunity for the Board to reflect on the experiences of patients and staff within the Trust and understand what the Trust could do better.
3	9:15	**Minutes of Previous Meeting held on 10 September 2026** Approve the minutes of the previous meeting held on 10 September 2026
4		**Matters Arising and Summary of Agreed Actions** To discuss any matters arising from the minutes, and to agree on the status of any actions assigned at the previous meeting.
5		**QUALITY, PERFORMANCE and FINANCE** Quality includes: clinical effectiveness, patient safety, and patient experience
5.1	9:20	**Briefing from the Chair of the Audit and Risk Committee** Steve Peacock, Chair
5.2	9:25	**Briefing from the Chair of the Finance, Investment & Cash Committee** David Liverseidge, Chair
5.3	9:30	**Briefing from the Chair of the People and Organisational Development Committee** Jane Harwood, Chair
5.4	9:35	**Briefing from the Chair of the Quality Committee** Tim Peachey, Chair
5.5	9:40	**Chief Executive Officer's Report** Receive and note Sponsor: Trevor Smith, Chief Executive Officer

5.6 **Integrated Performance Report for Month 6**

10:00 Review and discuss
Sponsor: Andy Hyett, Chief Operating Officer

5.7 **Fire Debrief**

10:25 Review and discuss
Sponsor: Andy Hyett, Chief Operating Officer
Attendees: Duncan Linning-Karp, Deputy Chief Operating Officer/
Sarah Swanton, Associate Director of Operations

5.8 **Break**

10:35

5.9 **Finance Report for Month 6**

10:45 Review and discuss
Sponsor: Ian Howard, Chief Financial Officer

5.10 **People Report for Month 6**

10:55 Review and discuss
Sponsor: Steve Harris, Chief People Officer

5.11 **Maternity and Neonatal Services - Thirlwall Inquiry Report**

11:05 Review and discuss
Sponsor: Natasha Watts, Acting Chief Nursing Officer
Attendees: Emma Northover, Director of Midwifery/Jessica Bown, Lead Matron - Maternity Services

5.12 **Scheduled Caesarean Birth Mapping Report**

11:20 Review and discuss
Sponsor: Natasha Watts, Acting Chief Nursing Officer
Attendees: Emma Northover, Director of Midwifery/Jessica Bown, Lead Matron - Maternity Services

5.13 **10-Point Plan for Maternity and Neonatal Services Progress Report**

11:35 Review and discuss
Sponsor: Natasha Watts, Acting Chief Nursing Officer
Attendees: Emma Northover, Director of Midwifery/Jessica Bown, Lead Matron - Maternity Services

6 **STRATEGY and BUSINESS PLANNING**

6.1 **Corporate Objectives 2026-27 Quarter 2 Review**

11:50 Review and discuss
Sponsor: Trevor Smith, Chief Executive Officer
Attendee: Martin de Sousa, Director of Strategy and Partnerships

7 CORPORATE GOVERNANCE, RISK and INTERNAL CONTROL

7.1 Feedback from the Council of Governors' (CoG) Meeting 27 October 2026 (Oral)
12:00
Sponsor: Jenni Douglas-Todd, Trust Chair

7.2 Register of Seals and Chair's Actions Report
12:05
Receive and ratify
In compliance with the Trust Standing Orders, Financial Instructions, and the Scheme of Reservation and Delegation.
Sponsor: Jenni Douglas-Todd, Trust Chair

7.3 Health and Safety Services Annual Report 2025-26
12:10
Receive and discuss
Sponsor: Natasha Watts, Acting Chief Nursing Officer
Attendee: Vickie Purdie, Head of Patient Safety

7.4 Review of Standing Financial Instructions
12:15
Review and approve
Sponsor: Ian Howard, Chief Financial Officer
Attendee: Phil Bunting, Director of Operational Finance

7.5 Audit and Risk Committee Terms of Reference
12:20
Review and approve
Sponsor: Steve Peacock, Committee Chair
Attendee: Craig Machell, Associate Director of Corporate Affairs and Company Secretary

7.6 Finance, Investment and Cash Committee Terms of Reference
12:25
Review and approve
Sponsor: David Liverseidge, Committee Chair
Attendee: Craig Machell, Associate Director of Corporate Affairs and Company Secretary

7.7 People and Organisational Development Committee Terms of Reference
12:30
Review and approve
Sponsor: Jane Harwood, Committee Chair
Attendee: Craig Machell, Associate Director of Corporate Affairs and Company Secretary

7.8 Quality Committee Terms of Reference
12:35
Review and approve
Sponsor: Tim Peachey, Committee Chair
Attendee: Craig Machell, Associate Director of Corporate Affairs and Company Secretary

8 Any other business
12:40
Raise any relevant or urgent matters that are not on the agenda