The Shrewsbury and Telford Hospital NHS Trust

# BOARD OF DIRECTORS' MEETING IN PUBLIC
# AGENDA

**Date:** 12 March 2026
**Time:** 0930hrs – 1230hrs
**Venue:** Shropshire Education & Conference Centre
**Group Chair:** Mr Andrew Morgan

| Time | Item no. | Item | Paper / Verbal | Page | Lead | Action |
|---|---|---|---|---|---|---|
| **Procedural Items** | | | | | | |
| 0930hrs | 036/26 | Welcome and apologies | Verbal | - | Group Chair | For noting |
| | 037/26 | Patient Story | Enc | **3** | Interim Chief Nursing Officer | For noting |
| | 038/26 | Public Questions | Verbal | - | Group Chair | For noting |
| | 039/26 | Quorum | Verbal | - | Group Chair | For noting |
| | 040/26 | Declarations of conflicts of interest | Verbal | - | Group Chair | For noting |
| | 041/26 | Minutes of the previous meeting held on 15 January 2026 | Enc | **4** | Group Chair | For approval |
| | 042/26 | Action log | Enc | **31** | Group Chair | For approval |
| | 043/26 | Matters arising from the previous minutes (not covered elsewhere on the agenda or action log) | Verbal | - | Group Chair | For discussion |
| **Reports from the Group Chair and Group Chief Executive** | | | | | | |
| 1010hrs | 044/26 | Exit from the Recovery Support Programme | Enc | **32** | *Director of Governance | For noting |
| | 045/26 | Report from the Group Chair | Verbal | - | Group Chair | For noting |
| | 046/26 | Report from the Group Chief Executive | Enc | **36** | Group Chief Executive | For noting |
| **Reports from Assurance Committee Chairs** | | | | | | |
| 1025hrs | 047/26 | Audit & Risk Assurance Committee Chair's Report (February 2026) | Enc | **41** | Committee Chair | For assurance |
| | 048/26 | Quality & Safety Assurance Committee Chair's Report (Jan & Feb 2026) | Enc | **43 46** | Committee Chair | For assurance |
| | 049/26 | Performance Assurance Committee Chair's Report (Jan & Feb 2026) | Enc | **49 52** | Committee Chair | For assurance |
| ***SHORT BREAK*** | | | | | | |
| 1050hrs | 050/26 | Finance Assurance Committee Chair's Report (Jan & Feb 2026)) | Enc | **55 57** | Committee Chair | For assurance |
| | 051/26 | Group People Committee Chair's Report (January 2026) | Enc | **59** | Committee Chair | For assurance |
| | 052/26 | HTP Assurance Committee Chair's Report (January 2026) | Enc | **62** | Committee Chair | For assurance |
| **Quality & Performance** | | | | | | |
| 1110hrs | 053/26 | Integrated Performance Report | Enc | **65** | Group Chief Executive | For noting |

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|---|---|---|---|---|---|---|
| **Assurance Framework** | | | | | | |
| 1120hrs | 054/26 | SaTH Integrated Improvement Plan (SIIP) Report | Enc | **146** | Group Chief Executive | For noting |
| | 055/26 | Integrated Maternity & Neonatal Report | Enc | **150** | Interim Chief Nursing Officer | For assurance |
| | 056/26 | Board Maternity & Neonatal Safety Champions Report | Encs | **155** | Executive Medical Director | For assurance |
| | 057/26 | Board Assurance Framework Q3 2025/26 | Enc | **157** | *Director of Governance | For approval |
| | 058/26 | Risk Management Report Q3 2025/26 | Enc | **180** | *Director of Governance | For assurance |
| **Regulatory and Statutory Reporting** | | | | | | |
| 1145hrs | 059/26 | Bi-annual Nurse Staffing Review | Enc | **192** | Interim Chief Nursing Officer | For noting |
| | 060/26 | Patient Safety Committee Report Q3 2025/26 | Enc | **224** | Executive Medical Director | For noting |
| | 061/26 | Infection Prevention & Control (IPC) Report Q3 2025/26 | Enc | **228** | Interim Chief Nursing Officer | For noting |
| | 062/26 | Antimicrobial Resistance (AMR) – national call to action - Presentation | Enc | **238** | Interim Chief Nursing Officer | For noting |
| | 063/26 | Gender Pay Gap Report 2025 | Enc | **253** | *Chief People Officer | For approval |
| **Items for Consent - approval recommended from Board Committees** | | | | | | |
| 1220hrs | 064/26 | Business Continuity Management Policy | Enc | **268** | Chief Operating Officer | For consent |
| **Procedural Items** | | | | | | |
| 1225hrs | 065/26 | Any other business – agreed by the Chair | Verbal | - | Group Chair | Discussion |
| 1230hrs | 066/26 | Date and time of next meeting: 0930hrs on **Thurs 14 May 2026: First Public Boards Meeting in Common – SaTH & SCHT** | Verbal | - | Group Chair | Information |
| **Close of meeting** | | | | | | |

*Non-voting

| **ITEMS WITHIN THE BOARD INFORMATION PACK** | | |
|---|---|---|
| **Reports / Appendices** | **Lead** | **Page No.** |
| **01 052/26 HTP Director SRO Update** *March 2026* | *Director of HTP | **1** |
| **02 054/26 SIIP Report:** *Appendices 1-8* | Group Chief Executive | **12** |
| **03 055/26 Integrated Maternity & Neonatal Report Appendices:** | Int Chief Nursing Officer | |
| *Appendix 1: Ockenden Report Action Plan* | | **59** |
| *Appendix 2: Neonatal External Mortality Review (NEMR) Action Plan* | | **122** |
| *Appendix 3: Phase 2 Slides* | | **134** |
| *Appendix 4: CNST MIS Year 7 Final Completion Report* | | **138** |