Board of Directors (Group) Meeting
Public Papers

Wednesday 18th November 13:00 – 16:35

Dudley Archives & Local History Centre, Tipton Road, Dudley, DY1 4SQ













- The Allied Health Professional Awards across both DGFT and SWB celebrated our AHP's and their amazing work
- Staff flu campaign launches across both Trusts to help keep patients, staff and visitors safe
- The Dudley Group won two prestigious Health Service Journal (HSJ) Patient Safety Awards
- Black History Month celebrated by staff across both Trusts
- Our Annual Member Meetings allowed clinical teams to speak directly to the public at our marketplace events
- Celebrating Diwali and with staff, visitors and patients

Board of Directors (Group)

Wednesday 18th November 2026 13:00hr
Dudley Archives & Local History Centre, Tipton Road, Dudley, DY1 4SQ

AGENDA

	Item	Paper ref.	Lead	Purpose & scope (SWB/DGFT/ Both)	Time
1.	**Welcome and note of apologies**	Verbal	Chair	For noting Both	13:00
2.	**Declarations of Interest** Click here for Dudley Register of Interests Click here for Sandwell Register of Interests		Chair	For noting Both	
3.	**The Sandwell Patient Story and Strategy in Action** – Martha's Rule Introduced by N Taylor, Director of Nursing, Sandwell				13:05
4.	**Group Strategy Q2 update**	Enclosure 1	A Thomas	For noting Both	
5.	**Minutes of the previous meetings** Wednesday 16th September 2026 Action Sheet	Enclosure 2a Enclosure 2b	Chair	For approval Both	13:35
6.	**Chief Executive's Report**	Enclosure 3	D Wake	For information & assurance Both	13:40
7.	**Chair's Update** - Public questions - Fit and Proper Person Test	Enclosure 4 Enclosure 5	Chair	For information/ approval Both	13:55
8.	**Integrated Committee upwards assurance report** *Quadrant reports in further reading pack* - Joint Provider Committee	Enclosure 5 Enclosure 5a	L Writtle G Crowe	For assurance Both	14:05
9.	**Financial Position Month 6 (Sept 2026) including Cost Improvement Plan update** - The Dudley Group NHS Foundation Trust - Sandwell & West Birmingham Hospitals NHS Trust	Enclosure 6a Enclosure 6b	C Walker M Parmar	For assurance Both	14:15
10.	**Comfort break**				14:30
11.	**Our Patients** Deliver high-quality care, by the right person, in the right place at the right time				
12.	**Group Chief Nurse & Group Chief Medical Officer Report to include:** *Action: 26/58.3 clearance of SJR backlog*	Enclosure 7	M Anderson / N Taylor / M Jones	For assurance Both	14:40
13.	**Education and Training** Professor Helen Steed, Deputy Postgraduate Dean for West Midlands, Dean for Secondary Care	Presentation	M Anderson to introduce	For assurance Both	14:50

14.	**Integrated Quality & Operational Performance Report**	Enclosure 8	M Anderson /J Newens / J Richards/ N Taylor / M Jones	For assurance Both	15:00
15.	**Group Perinatal report**	Enclosure 9	M Anderson/ C Macdiarmid	For assurance Both	15:10
16.	**7 day services**	Enclosure 10	M Anderson	For approval Both	15:20
17.	**Winter Plan** update	Enclosure 11	J Newens/ J Richards	For assurance Both	15:30
18.	**Our People** Be a brilliant place to work and thrive through happy, engaged, productive teams				
19.	**NHS Staff Standards**	Enclosure 12	J Fleet	For assurance Both	15:40
20.	**Education and Training (NETs survey results)**	Enclosure 13	M Anderson / J Fleet	For assurance Both	15:50
21.	**10 Point Plan to improve resident doctors' working lives**	Enclosure 14	M Anderson / J Fleet	For assurance Both	16:00
22.	**Guardian of Safe Working** - The Dudley Group NHS Foundation Trust	Enclosure 15	F Chaudhry	For approval DGFT	16:10
23.	**Freedom to Speak Up Guardian Joint report**	Enclosure 16	J Johnson	For approval Both	16:15
24.	**Governance matters**				
25.	**Dudley Group NHS Charity Annual Report and Accounts 2025-2026**	Enclosure 17	C Walker	For approval Both	16:20
26.	**Board Assurance Framework 2026/27**	Enclosure 18	D Conway/ H Board	For approval Both	16:25
27.	**Risk Appetite Statement** - revised	Enclosure 19	D Conway/ H Board	For approval Both	16:30
28.	**Any Other Business** Limited to urgent business notified to the Chair/ Board Secretary in advance of the meeting				16:35
29.	**Meeting close** **Date of next Board of Directors meeting** Wednesday 20 January 2027 Lecture Theatre, Midland Metropolitan University Hospital, Smethwick, B66 2QT				