Tees, Esk and Wear Valleys
NHS Foundation Trust

Board of Directors held on 26 November 2026

Chair's Introduction to Board Papers

Dear Colleagues,

Please find attached the papers for the forthcoming meeting of the Board of Directors. The agenda has been designed to support the Board in discharging its responsibilities for strategic leadership, assurance, performance oversight and good governance. In particular, I would encourage members to review the papers in advance and to focus their contributions on the areas where Board challenge, scrutiny and decision-making will add greatest value.

Key items for consideration at this meeting include:

- The staff story and related service spotlight report, providing an opportunity to consider staff experience alongside service delivery.
- The Chief Executive's report and update on the Potter Inquiry, highlighting developments relevant to the Trust and the Board.
- Reports from the Quality Assurance, Planning, Digital and Estates, and People and Culture Committees, highlighting key assurances and matters requiring Board attention.
- The Learning from Deaths report for Quarter 2 2026/27, with consideration of the learning identified and its implications for improving care.
- The Freedom to Speak Up Service and Guardian of Safe Working Hours reports, supporting scrutiny of speaking up arrangements and safe working for postgraduate doctors.
- The Integrated Quality Performance Report, focusing on the Trust's performance, areas of concern and progress in addressing them.
- The Medical Education and Research annual reports, providing assurance on these areas of the Trust's work.

As always, I would ask members to consider whether the information presented provides sufficient assurance regarding the delivery of the Trust's objectives, the effectiveness of controls in place, and the actions being taken to address areas of risk or concern.

Please ensure that any significant questions which may require a detailed response are shared with the relevant Executive Lead in advance wherever possible. This will help facilitate a focused and productive discussion at the meeting.

I look forward to seeing you all and thank you for your continued commitment and contribution to the work of the Board.

Kind regards
John Maddison
Interim Trust Chair

Board of Directors meeting held in public

The meeting will be held from 9.30am – 1.15pm in the Boardroom at Foss Park Hospital, Haxby Road, York, YO31 8TA and via MS Teams.

At the end of the meeting, the Board of Directors will be invited to resolve that representatives of the press and other members of the public be excluded from the meeting for the remaining items of business on the grounds that publicity would be prejudicial to the public interest by reason of the confidential nature of the business to be transacted.

Lunch 1.15pm

Board of Directors meeting held in private

The meeting will be held from 1.45pm – 3.20pm in the Boardroom at Foss Park Hospital, Haxby Road, York, YO31 8TA and via MS Teams.

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AGENDA

1. Meeting Details

Meeting	Board of Directors
Date	Thursday 26 November 2026
Time	9.30am to 1.15pm
Venue	Boardroom at Foss Park Hospital, Haxby Road, York, YO31 8TA and via MS Teams.
Chair	John Maddison, Interim Trust Chair
Secretariat	Anna Pridmore, Company Secretary & Director of Governance

2. Agenda

Ref	Agenda item	BAF reference	Purpose	Lead	Paper Ref	Time
1	Welcome, introductions and confirmation of quoracy	-	-	Chair	Verbal	9.30am
2	Apologies for absence	-	-	Chair	Verbal	
3	Declarations of interest	-	-	Chair	Paper A	
4.	Board of Directors to receive a staff story	-	**Assurance**	Int. Executive Director for People & Culture	Verbal	9.32am
5.	Spotlight Report	-	**Assurance**	Chief Operating Officer	Paper B	10.00am
6.	Questions from members of the public	-	**Information**	Int. Company Secretary & Director of Governance	Verbal	10.15am
7.	Minutes of the previous meeting held on 28 October 2026	-	**Decision**	Chair	Paper C	10.20am
7.1	Matters arising / review of action log	-	**Assurance**	Chair	Paper D	
8.	Chair's Remarks	-	**Information**	Chair	Verbal	10.25am