Board In Public 26 November 2026

Thursday 26 November 2026, 10:00 - 13:00

J1 Boardroom, Jevington Building, Brighton General Hospital BN2 3EW

Agenda

10:00 - 10:10
10 min

1. Employee and Team of the Month

Information *Giles York*

To celebrate the Trust's employees and teams of the month for September and October 2026.

10:10 - 10:30
20 min

2. Patient Story

Information *Ann Thomas*

To hear a patient's perspective and ensure patient voice remains at the heart of the Board's conversations and actions.

Introduction

10:30 - 10:31
1 min

3. Welcome, apologies, quorum and declarations of interest

Information *Giles York*

To welcome members and observers, receive any apologies, confirm quorum and consider any declarations of interest relevant to agenda items.

10:31 - 10:35
4 min

4. Minutes of the previous meeting on 24 September 2026

Decision *Giles York*

To agree the minutes of the previous meeting as a true and accurate record.

- 04 Draft Board Minutes Part 1 260924 V1.pdf (15 pages)

10:35 - 10:40
5 min

5. Matters arising and action log

Discussion *Giles York*

To discuss any matters arising from the minutes. To review and update the action log.

- 05 Board Part 1 Action Log LIVE.pdf (1 pages)

Strategy

10:40 - 10:50
10 min

6. Chief Executive's Report

Information *Siobhan Melia*

What are the key developments, achievements and issues that the Board should note since the previous meeting?

- 06 CS CEO Report Nov 26.pdf (1 pages)
- 06 CEO Board Report Nov 26.pdf (6 pages)

10:50 - 11:10
20 min

7. Corporate Objectives Quarter 2 2026-27

Discussion *Executive Directors*

Can the Board be assured that the Trust is effectively managing the principal risks to its strategic goals and delivering its corporate objectives?

- 07 DRAFT CS Corporate Objectives Q2.pdf (2 pages)
- 07 DRAFT Corporate Objectives Report Q2 2026-27.pdf (9 pages)

11:10 - 11:20
10 min

8. Board Assurance Framework

Discussion *Siobhan Melia / Executive Directors*

Can the Board be assured that the Trust is effectively managing the principal risks to its strategic goals and delivering its corporate objectives?

- 8.1 CS Board Assurance Framework Nov 2026.pdf (2 pages)
- 8.2 BAF Summary Sheet Nov 2026.pdf (3 pages)
- 8.3 Workforce BAF risk November 2026.pdf (3 pages)
- 8.4 Cyber Resilience BAF risk November 26.pdf (3 pages)
- 8.5 Data BAF risk November 2026.pdf (3 pages)
- 8.6 Financial Sustainability BAF risk November 2026.pdf (3 pages)
- 8.7 Estates BAF Risk November 2026.pdf (3 pages)
- 8.8 Climate Adaptation BAF risk November 2026.pdf (3 pages)
- 8.9 Healthcare Inequities Nov 2026.pdf (3 pages)
- 8.9i Quality BAF risk November 2026.pdf (3 pages)

11:20 - 11:30
10 min

9. Strategic Improvement Report Quarter 2 2026-27

Discussion *Kate Pilcher*

Can the Board be assured that strategic improvement programmes are delivering the intended outcomes and benefits?

- 09. Strategic Improvement Report Q2 CS_Board_final.pdf (2 pages)
- 09. 26_27 Strategic Improvement Report Q2_ Board.pdf (22 pages)

11:30 - 11:35
5 min

BREAK - 11:30 TO 11:35

Performance and Assurance

11:35 - 11:45
10 min

10. Integrated Performance Report Month 7

Discussion *Mike Jennings*

Can the Board be assured that Trust performance is being effectively managed and that appropriate actions are in place to address areas of underperformance?

- 10 Cover Sheet - IPR 2026-27 M07 - v1.pdf (2 pages)
- 10 IPR Month M07v8.pdf (24 pages)

11:45 - 12:00
15 min

11. Finance Investment and Performance Committee (FIPC) Assurance Reports

Information *Mark Swyny*

What assurance can the Board take from the work of the Committee and are there any matters requiring escalation?

- 11a. 0926 FIP Committee Chairs Report.pdf (4 pages)
- 11b. 1026 FIP Committee Chairs Report.pdf (4 pages)

12:00 - 12:10
10 min

12. People Committee (PC) Assurance Report

Information *Mandy Chapman*

What assurance can the Board take from the work of the Committee and are there any matters requiring escalation?

- 12. People Board Committee Chairs Report November 12th 2026.pdf (3 pages)

Quality

12:10 - 12:30
20 min

13. Quality Committee (QC) Assurance Report

Information *Lesley Strong*

What assurance can the Board take from the work of the Committee and are there any matters requiring escalation?

- 13ai. Quality Committee Chairs Report 15th Oct 2026.pdf (2 pages)
- 13aii. Quality Committee Chairs Report 19th Nov 2026.pdf (3 pages)

13.1. Quarterly Reports reviewed by the Quality Committee:

Information

13.1.1. Patient Safety Report Q2 2026-27

Information *Ann Thomas*

Can the Board be assured that patient safety is being effectively managed and that patient safety risks are identified and mitigated?

- 13b. Patient Safety Report Q2 26.27 CS.pdf (2 pages)
- 13b. Patient Safety Report Q2 26-27 V.1.2.pdf (14 pages)

13.1.2. Mortality Review Report Q2 2026/27

Information *Karen Eastman*

Can the Board be assured that mortality review arrangements are effective and that learning is being identified and embedded?

- 13c. CS Mortality Review Trust Board Q2 November 2026.pdf (1 pages)
- 13c. Mortality Review Q2 26-27.pdf (5 pages)

Governance

12:30 - 12:40
10 min

14. Freedom To Speak Up (FTSU) Guardian Report Six Months 2026-2027

Discussion *Mary Bell, FTSU Guardian*

Can the Board be assured that staff are able to raise concerns safely and that appropriate action is taken in response?

- 14. Cover Sheet FTSU Q1 Q2 to Board.pdf (2 pages)
- 14a. FTSU Report to Board Q1 2026-27_.pdf (8 pages)
- 14b. FTSU Report to Board Q2 2026-27_.pdf (8 pages)

12:40 - 12:45
5 min

15. Guardian of Safe Working Quarter 2 2026-2027

Information *Karen Eastman*

Can the Board be assured that safe working requirements for doctors in training are being met?

- 15. Guardian of Safe Working 2026-27 Quarter 2 Board Report Cover Sheet V1.pdf (2 pages)
- 15. Guardian of Safe Working 2026-27 Quarter 2 Board Report v2.pdf (5 pages)