Surrey and Sussex Healthcare NHS Trust

# Trust Board meeting - in public

**Date: Thursday 15 October 2026**
**Time: 09:00 – 11:30**
**Location: East Surrey Hospital - AD77 Trust Headquarters and Microsoft Teams**

| Agenda | | | | | |
|---|---|---|---|---|---|
| **No** | **Item** | **Lead** | **Action** | **Paper** | **Time** |
| **Opening Administration** | | | | | |
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| **1.1** | Welcome, Introductions and Apologies for Absence | J Phoenix | To note | Verbal | 09:00 |
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| **1.2** | Declarations of Interest | J Phoenix | To note | Paper | |
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| **1.3** | Minutes of the previous meeting | J Phoenix | To approve | Paper | |
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| **1.4** | Action Tracker and Matters Arising | J Phoenix | For discussion | Paper | |
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| **1.5** | 1.5.1 Chair's report:<br><br>1.5.2 Trust Chair Transition | J Phoenix<br><br>J Phoenix | For information<br><br>For information | Verbal<br><br>Paper | |
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| **1.6** | Chief Executive's Public Board Report – October 2026 | A Hines | For assurance | Paper | |
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| **Quality of care** | | | | | |
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| **2.1** | Patient's Story | E Cetti | For assurance | Paper | 09:20 |
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| **2.2** | Urgent and Emergency Care (UEC), SASH Winter Plan 2026/27 Assurance | A Stamp | For assurance | Paper | |
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| **2.3** | Safety and Quality Performance and Health Outcomes (IPQR) | E Cetti / S Burton | For assurance | Paper | |
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| **2.4** | Safety & Quality Committee Key issues report | J Phoenix | For assurance | Paper | |
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| **2.5** | Thirlwall Inquiry report and NHS England Requirements | Exec Leads | For assurance | Paper | |
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| **Audit Assurance and Risk** | | | | | |
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| **3.1** | Board Assurance Framework Risk 5: Partnership and System Working | AAP | For assurance | Paper | 10:00 |
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| **3.2** | Information Governance (IG) Annual Report | BE | For assurance | Paper | |
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| **Leadership and Strategic Change** | | | | | |
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| **4.1** | Provider Capability Assessment | S Jenkins | For assurance | Paper | 10:15 |
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| **4.2** | Well Led Improvement Plan Q2 Update | A Adamson-Parks | For assurance | Paper | |
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| **Finance and Use of Resources** | | | | | |
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| **5.1** | Financial performance (IPQR) | D Cooper | For assurance | See 2.3 | 10:35 |
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| **5.2** | Operational performance (IPQR) | A Stamp | For assurance | See 2.3 | |
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| **5.3** | Valued Partner (IPQR) | E Cetti/A Stamp | For assurance | See 2.3 | |
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| **5.4** | Performance, Infrastructure and Resources<br>5.4.1 Committee Key Issues Report<br>5.4.2 Emergency Preparedness, Resilience and Response (EPRR) Annual Report | <br>F Sims<br>A Stamp | <br>For assurance<br>For assurance | <br>Paper<br>Paper | |
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| **5.5** | Charitable Funds Key Issues Report | E O'Brien | For assurance | Paper | |
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| **People and Culture** | | | | | |
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| **6.1** | People Performance | E Nyawade | For assurance | See 2.2 | 11:05 |
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| **6.2** | People and Culture<br>6.2.1 Committee Key issues report<br>6.2.2 Guardian For Safe Working Q2 26/27 | <br>J Bass<br>E Nyawade | <br>For assurance<br>For assurance | <br>Paper<br>Paper | |
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| **6.3** | A Framework of Quality Assurance for Responsible Officers and Revalidation | EC | For assurance | Paper | |
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| **Other items** | | | | | |
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| **7.1** | **ANY OTHER BUSINESS** | Chair | For discussion | Verbal | 11:20 |
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| **7.2** | **QUESTIONS FROM THE PUBLIC**<br>*Questions from members of the public may be submitted to the Chairman in advance of the meeting by emailing them to: colin.pink@nhs.net* | Chair | For discussion | Verbal | |
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| **7.3** | Reflection on the meeting | All | For Discussion | Verbal | |
| | **Date of next Board meeting: 10 December 2026 AD77 Trust Headquarters & Microsoft Teams** | | | | |