Trust Board

Agenda

Meeting in Public on Friday, 06 November 2026, 16:10 – 16:50

MS Teams

1.0 INTRODUCTORY ITEMS					
Time	**Item**	**Title**	**Presenter**	**Purpose**	**Format**
16:10	1.1	Welcome and Apologies	Chair	Note	Verbal
	1.2	Declarations of Interest	All	Note	Verbal

Patient Safety					
Time	**Item**	**Title**	**Presenter**	**Purpose**	**Format**
16:12	2.1	Water Safety in St Helier E Block	GCEO / GDCEO	Approve	Report

Closing items					
Time	**Item**	**Title**	**Presenter**	**Purpose**	**Format**
16:35	3.1	Questions from members of the public*	Chair	Review	Verbal
16:50	-	CLOSE	-	-	-

*Questions from Members of the Public
The Board will respond to written questions submitted in advance by members of the Public.

Membership and Attendees		
Members	**Designation**	**Abbreviation**
Mark Lowcock	Trust Chair	Chair
Matthew Shaw	Group Chief Executive Officer	GCEO
Natalie Armstrong	Non-Executive Director	NA
Pankaj Davé	Non-Executive Director	PD
Jenni Doman*^	Acting Group Chief Facilities, Infrastructure and Environment Officer	AGCFIEO
Richard Jennings	Group Chief Medical Officer	GCMO
Stephen Jones*	Group Chief Corporate Affairs Officer	GCCAO
Yin Jones	Non-Executive Director	YJ
Tracy Luckett	Group Chief Nursing Officer	GCNO
Anna Macarthur*	Group Chief Communications Officer	GCCO
Azara Mukhtar	Group Chief Finance Officer	AMr
Andrew Murray	Non-Executive Director	AMy
Chinyama Okunuga*	Site Chief Executive Officer – ESTH	SCEO-ESTH
Michael Pantlin*	Group Deputy Chief Executive Officer	GDCEO
Leonie Penna*	Associate Non-Executive Director	LP
Bidesh Sarkar	Non-Executive Director	BS
Phil Wilbraham*	Associated Non-Executive Director	PW
In Attendance		
Michelle Cudjoe	Group Chief Midwifery Officer	GCMidO
Theresa Matthews*	Site Chief Nursing Officer – ESTH	SCNO-ESTH
Steve Walters	Group Deputy Director of Governance, Risk and Assurance	GDDGRA
Apologies		
Mark Bagnall*	Group Chief Facilities, Infrastructure and Estates Officer	GCFIEO
Quorum:	*The quorum of this meeting is a third of the voting members of the Board which must include a minimum of one non-executive director and one executive director.*	

* *Denotes non-voting member of the Epsom & St Helier Trust Board*

Trust Board

Meeting in Public on Friday, 06 November 2026

Agenda Item	2.1
Report Title	**Water safety in St Helier E Block**
Executive Lead(s)	Matthew Shaw, Group Chief Executive Officer Michael Pantlin, Group Deputy Chief Executive Officer
Report Author(s)	Ciara Jones, Programme Director – Women's Health and Paediatrics
Previously considered by	Group Executive Committee
Purpose	**For Approval / Decision**

Executive Summary

Since the Board's last discussion of water safety risks in St Helier's E block, the programme has continued to develop its understanding of the options available and held a shortlisting session to assess these against the criteria previously agreed by the Board. Work on detailed impact assessments is also underway, including, equality, quality, staff impact, and financial impact.

The paper has previously been considered by Group Executive Committee and sets out the outcome of the shortlisting session for review and approval. This will enable further evidence to be developed and gathered to appraise the shortlisted options ahead of an upcoming Board meeting. The paper also includes an updated timeline and decision-making process, as we have taken the decision to delay the programme by one month.

Taking this additional time will help ensure that any decision is based on the fullest possible understanding of the impact on our people, patients, local communities and the services we provide. While this means a short delay, we believe it will support a more robust and informed decision-making process.

We recognise that this is a challenging and uncertain time for those working in the Women's Health block. It is important that our people feel heard, supported and involved throughout this process. We have continued to engage with staff and partners, with their feedback informing the impact assessments and decision-making.

The voices and experiences of our communities will also be central to the next step in this process. Listening to our people, patients, families and communities, and giving proper consideration to what matters to them, will be key.

As we move towards the December Board, where a preferred option will be identified, we recognise that this will be a difficult and significant decision for the Board to take. It is therefore essential that the decision is informed not only by robust evidence and assessment, but also by the experiences, insights and perspectives of all those who will be affected.