South Western Ambulance Service NHS Foundation Trust

Board of Directors in Public

Agenda

Date	5th November 2026	**Time**	1300 - 1630 *inclusive of break*
Venue	Trust HQ, Board Room and MS Teams		
Chair	Richard Crompton (RC), Chair		
Members:	Raz Akbar (RA), Non-Executive Director Maggie Arnold (MA), Non-Executive Director/Senior Independent Director Margaret Batty (MB), Non-Executive Director Amy Beet (AB), Executive Director of People Tina Cantelo (TC), Executive Director of Strategy, Transformation and Communications Jane Chandler (JCh), Executive Director of Quality Patient Care Debbie Hartshorn (DH), Non-Executive Director Claire Lehman (CL), Non-Executive Director John Martin (JM), Chief Executive Officer Martin Holloway (MH), Non-Executive Director/Deputy Chair Sarah James (SJ), Non-Executive Director Andrew Rosser (AR), Executive Director of Finance and Infrastructure Matt Thomas (MT), Executive Medical Director		
In attendance	Janet Bayet (JB), Acting Chief Digital Information Officer Pete Brown (PB), Director of Operations - Central Wayne Darch (WD), Director of Operations - Local Claire Lea (CLe), Company Secretary Neil Lentern (NL), Director of Paramedic Practice		
Observing			
Minutes	Danielle Casey (DC), Corporate Governance Business Manager		

Item no.	Approx time	Topic and purpose	Lead
Opening business			
1.	1300	**Welcome, Apologies and Quorum** To **note** apologies for the meeting as shown in bold above and ensure quorum.	Chair
2.		**Declarations of Conflicts of Interest** To receive any conflicts of interest in relation to agenda items and record any updates to the register.	Chair
3.	1305	**Questions from the Public** To receive and respond to any questions received from members of the public.	Company Secretary
4.	1310	**Minutes of Previous Meeting** To **approve** the minutes of the previous meeting held 10th September 2026	Chair
5.		**Action Log and Matters Arising** To **agree** actions proposed complete and note updates on actions remaining in progress.	Chair
6.	1315	**Patient Story** To receive and **discuss** the patient story.	Executive Director of Quality Patient Care
7.	1340	**Report from the Chair** To receive and discuss for **assurance**	Chair
8.	1350	**Report from the Chief Executive** To receive and discuss for **assurance**	Chief Executive Officer
Strategy and Planning			
9.	1415	**2023 – 28 Trust Strategy and 2026/27 Annual Plan** To receive and discuss for **assurance.**	Executive Director of Strategy, Transformation and Communications Plan Sponsors

Item no.	Approx time	Topic and purpose	Lead
Quality driven, high performing, patient-centred care			
10.	1435	**Integrated Corporate Performance Report** To receive and discuss for **assurance.**	Chief Executive Officer Responsible Officers
11.	1455	**Quality Committee Assurance Report to Board** To **receive** and discuss for **assurance** and to **approve:** A. Thirlwall Inquiry and Organisational Learning Report B. Learning from Deaths Quarter 2 Report	Committee Chair
Break (10 mins) from 1505			
To achieve a sustainable organisation that is digitally and data-driven			
12.	1515	**Finance and Infrastructure Committee Assurance Report to Board** To receive and discuss for **assurance**	Committee Chair
13.	1525	**Finance Report** To seek **assurance** on the Trust's financial position.	Executive Director of Finance and Infrastructure
14.	1535	**Audit and Risk Committee Assurance Report to Board** To receive and discuss for **assurance** and to **approve:** A. Emergency Preparedness, Resilience and Response (EPRR) Annual Assurance Process (Annual Statement - Core Standards) B. Incident Response Plan	Committee Chair
To create the conditions for our people to thrive			
15.	1545	**People Committee Assurance report** To receive and discuss for **assurance**	Committee Chair
16.	1555	**Remuneration Committee Assurance report**	Committee Chair