Trust Board - Part A November 2026

12 November 2026 11:00 AM - 02:30 PM London Standard Time

NHS South West London and St George's Mental Health NHS Trust

Agenda Topic — Page

Agenda 3

1. Patient Story 6

2. Standing Items 17

2.1 Apologies

2.2 Declarations of Interest

https://www.swlstg.nhs.uk/about-the-trust/trust-board/board

2.3 Chair's Action

2.4 Minutes of the previous meeting 17

2.5 Action Tracker 34

3. Chair's and Chief Executive's Reports 35

3.1 Chair's Report 35

3.2 Chief Executive's Report 44

3.3 Board Assurance Framework 67

4. Increasing Quality Years and Reducing Inequalities 100

4.1 Quality and Safety Assurance Committee Chair's Report 100

4.1.1 Thirlwall Inquiry Recommendations 117

4.2 Quality and Performance Report - September 2026 129

4.3 Making patient experience a central part of quality: developing an approach to experience and insight 168

Break

5. Making the Trust a great place to work 192

5.1 People Committee Chair's Report 192

6. Ensuring Sustainability 200

6.1 Audit Committee Chair's Report 200

6.2 Finance and Performance Committee Chair's Report 206

6.3 M6 Finance Report 209

6.4 2026/27 Annual Delivery Plans – Q2 delivery 237

6.5 Modernisation Committee Chair's Report 257

6.6 Charitable Funds Committee chair's report 259

6.7 Charitable Funds Accounts 2025/26 262

7. Notified questions from the public and staff

8. Meeting Review

9. Next Trust Board business meeting in Public

Thursday 14 January 2027, Conference Rooms A&B, Trinity Building, Springfield Hospital

`

NHS
South West London and St George's Mental Health NHS Trust

AGENDA

Meeting	**Board of Directors – Part A**
Time of Meeting	**11:00am to 2:30pm**
Date of Meeting	**Thursday 12 November 2026**
Location	**Conference Rooms A&B, Trinity Building, Springfield Hospital**

	PART A		Format	Lead	Time
1.	**PATIENT STORY**		**Paper**	**SS**	**11:00**
2.	**STANDING ITEMS**			**AB**	**11:20**
	2.1. Apologies	**FN**			
	2.2. Declarations of interests and register https://swlstg.nhs.uk/our-board/	**FR**			
	2.3. Chair's actions	**FD**	**Verbal**	**AB**	
	2.4 Minutes of the pervious meetings held on 10 September 2026	**FA**	**Paper**	**AB**	
	2.5 Action tracker	**FD**	**Paper**	**AB**	
3.	**CHAIR'S and CHIEF EXECUTIVE'S REPORTS**				
	3.1 Chair's report	**FR**	**Paper**	**AB**	**11:30**
	3.2 Chief Executive's report	**FR**	**Paper**	**VF**	**11:40**
	3.3 Board Assurance Framework	**FA**	**Paper**	**AS**	**11:55**
	INCREASING QUALITY YEARS REDUCING INEQUALITIES				
	4.1. Quality and Safety Assurance Committee chair's report • Thirlwall Inquiry Recommendations	**FR**	**Paper**	**IS**	**12:05**
	4.2. Quality and Performance report	**FD**	**Paper**	**AN**	**12:15**
	4.3. Making patient experience a central part of quality: developing an approach to experience and insight	**FD**	**Paper**	**JK**	**12:35**
	BREAK				**12:45**
5.	**MAKING THE TRUST A GREAT PLACE TO WORK**				
	5.1 People Committee chair's report	**FR**	**Paper**	**JWON**	**12:55**
6.	**ENSURING SUSTAINABILITY**				
	6.1 Audit Committee chair's report	**FR**	**Paper**	**JWON**	**13:05**
	6.2 Finance and Performance Committee chair's report	**FR**	**Paper**	**JA**	**13:15**
	6.3 Finance M6 Report	**FR**	**Paper**	**PM**	**13:25**
	6.4 2026/27 Annual Delivery Plans – Q2 delivery	**FR**	**Paper**	**AS**	**13:35**
	6.5 Modernisation Committee chair's report	**FR**	**Paper**	**JA**	**13:45**
	6.6 Charitable Funds Committee chair's report	**FR**	**Paper**	**JA**	**13:55**
	6.7 Charitable Funds Accounts 2025/26	**FA**	**Paper**	**JA**	**14:05**
7	**NOTIFIED QUESTIONS FROM THE PUBLIC AND STAFF**	**FD**	**Verbal**	**AB**	**14:10**
8	**MEETING REVIEW**	**FD**	**Verbal**	**AB**	**14:20**
9	**Next Trust Board business meeting in public: Thursday 14 January 2027**, Conference Rooms A&B, Trinity Building, Springfield Hospital				

FD – for discussion; FR – for review; FA – for approval