NHS
South Central Ambulance Service
NHS Foundation Trust

PUBLIC BOARD AGENDA

Date: Wednesday 3 June 2026

Time: 9:45 – 12:45

Venue: Classroom 1 Newbury Education & Recruitment Centre | Bone Lane | Newbury | RG14 5UE

Board Members:

Les Broude	Non-Executive Director & Senior Independent Director (Chairing)
Ian Green, OBE	Deputy Chair & Non-Executive Director
Harbhajan Brar	Non-Executive Director
Gary Ford, CBE	Non-Executive Director
Mike McEnaney	Non-Executive Director
Ruth Williams	Non-Executive Director
Stuart Rees	Acting Chief Executive Officer
Mark Ainsworth	Executive Director of Operations
Jon Bell	Chief Finance Officer
Dr John Black	Chief Medical Officer
Craig Ellis*	Chief Digital & Information Officer
Danny Hariram	Chief People Officer / Deputy Chief Executive
Paul Kempster *	Chief Transformation Officer
Becky Murray*	Chief Governance Officer
Duncan Robertson	Chief Paramedic Officer
Helen Young	Chief Nurse

* Non-voting board member

In Attendance:

Kofo Abayomi	Head of Corporate Governance & Compliance

Apologies for Absence:

Professor Sir Keith Willett, CBE	Chair
Katie Kapernaros	Non-Executive Director
Gillian Hodgetts	Director of Communications, Marketing and Engagement
David Ruiz-Celada	Joint Strategic Lead

Number	Item	Format	Action	Time
1	**Welcome and Apologies** Les Broude	**Verbal**		09.45
2	**Declarations of Interests and Fit and Proper Persons Test** Les Broude	**ENC 1**	**Verbal**	
3	**Minutes from the Public Board meeting held on 2 April 2026** Les Broude	**ENC 2**	**Approval**	
4	**Board Action Log** Becky Murray, Chief Governance Officer	**ENC 3**	**Approval**	
5	**Chair's Report** Les Broude	**Verbal**	**Noting**	09.55
6	**Chief Executive Officer's Report** Stuart Rees, Interim Chief Executive Officer	**ENC 4**	**Noting**	10.05
7	**Patient Story** Helen Young, Chief Nurse	**ENC 5**	**Discussion**	10.15
8	**FIT For Future Transformation plan for 2026/27** Danny Hariram, Chief People Officer/Deputy Chief Executive	**ENC 6**	**Approval**	
Trust Performance				
9	**Finance & Performance Committee Report: April (paper); May (verbal update)** Les Broude, NED Chair	**ENC 7**	**Verbal Assurance**	10.30
10	**Integrated Performance Report** Craig Ellis, Chief Digital & Information Officer	**ENC 8**	**Assurance**	10.35
11	**Finance Report Month 1** Stuart Rees, Chief Finance Officer	**ENC 9**	**Assurance**	10.50
Strategic Theme: Enabling Services				
12	**Enabling Services Board Assurance Framework Risks** Jon Bell, Interim Chief Finance Officer	**ENC 10**	**Assurance**	11.10
Strategic Theme: Digital Transformation				

13	**Digital Transformation Board Assurance Framework Risks** Craig Ellis, Chief Digital & Information Officer	**ENC 11**	**Assurance**	11.15
Strategic Theme: Clinical Effectiveness				
14	**Quality and Safety Committee Report: April (paper)** Katie Kapernaros, NED Chair	**ENC 12**	**Verbal Assurance**	11.20
15	**Clinical Effectiveness Board Assurance Framework Risks** Duncan Robertson, Chief Paramedic Officer	**ENC 13**	**Assurance**	
16	**Research Annual Report 2025/26** Duncan Robertson, Chief Paramedic Officer	**ENC 14**	**Noting**	11.25
Strategic Theme: People & Culture				
17	**People & Culture Committee Report: May (paper)** Ian Green, OBE, NED Chair	**ENC 15**	**Assurance**	11.30
18	**People & Culture Board Assurance Framework Risks** Danny Hariram, Chief People Officer/Deputy Chief Executive	**ENC 16**	**Assurance**	11.35
19	**Refreshed New SCAS Values & Behaviours Framework** Danny Hariram, Chief People Officer/Deputy Chief Executive	**ENC 17**	**Approval**	11.45
Strategic Theme: Partnerships & Sustainability				
20	**Partnerships & Sustainability Board Assurance Framework Risks** Jon Bell, Interim Chief Finance Officer	**ENC 18**	**Assurance**	11.50
21	**Communications, Marketing and Engagement Update** Gillian Hodgetts, Director of Communications, Marketing and Engagement	**ENC 19**	**Noting**	12.05
Governance & Regulation				
22	**Board Committee Annual Reports 2025/26 and Terms of Reference** Becky Murray, Chief Governance Officer	**ENC 20**	**Noting**	12.10
23	**Audit Committee Chair's Report: May (verbal update)**	**Verbal**	**Assurance**	12.20