Outstanding Care,
Compassionate People,
Healthier Communities

NHS
Sherwood Forest Hospitals
NHS Foundation Trust

MEETING OF THE BOARD OF DIRECTORS IN PUBLIC

AGENDA

Date: **Thursday 1st October 2026**
Time: **09:00 – 13:00**
Venue: **Boardroom, King's Mill Hospital**

	Time	Item	Status	Paper
1.	09:00	**Welcome and Apologies for Absence** **Quoracy check:** *(s3.22.1 SOs: no business shall be transacted at a meeting of the Board unless at least 2/3rds of the whole number of Directors are present including at least one ED and one NED)*	-	-
2.	09:00	**Declarations of Interest** To declare any pecuniary or non-pecuniary interests not already declared on the Trust's Register of Interest**:-** Register of Interest | Sherwood Forest Hospitals *Check – Attendees to declare any potential conflict of items listed on the agenda to the Director of Corporate Affairs on receipt of agenda, prior to the meeting.*	Declaration	Verbal
3.	09:05	**Staff Experience – Digital Transformation** Presentation by the Chief Digital Information Officer	Assurance	Presentation
4.	09:15	**Patient Experience – It's in your hands to save someone's life. (Rob's Cardiac Arrest)** Presentation by the Chief Nurse	Assurance	Presentation
5.	09:25	**Minutes of the meeting held on 6th August 2026** To be agreed as an accurate record	Agree	Enclosure 5
6.	09:30	**Action Tracker**	Update	Enclosure 6
7.	09:35	**Chair's Report** • **Council of Governors Highlight Report**	Assurance Assurance	Enclosure 7 Enclosure 7.1
8.	09:45	**Chief Executive's Report**	Assurance	Enclosure 8
	Strategy			
9.	10:10	**Strategic Objective 1 – Provide outstanding care in the best place at the right time**		
		• **Perinatal Quality and Safety** Report of the Chief Nurse, Chief Medical Officer, and Director of Midwifery	Assurance	Enclosure 9.1
		• **Perinatal Safety Champions Update** Report of the Chief Nurse, Chief Medical Officer, and Director of Midwifery	Assurance	Enclosure 9.2
		• **Thirlwall Inquiry Outcomes** Report of the Chief Nurse	Assurance	Enclosure 9.3
		• **Learning from Deaths Report** Report of the Chief Medical Officer	Assurance	Enclosure 9.4
		• **Patient Experience Annual Report** Report of the Chief Nurse	Assurance	Enclosure 9.5

	Time	Item	Status	Paper
10.	11.00	**Strategic Objective 2 – Empower and support our people to be the best they can be**		
		• **Nursing, Midwifery and Allied Health Professions (AHP) Staffing bi-annual report** Report of the Chief Nurse	Assurance	Enclosure 10.1
		• **Freedom to Speak Up** Report of the Freedom to Speak Up Guardian	Assurance	Enclosure 10.2
11.	11:10	**Strategic Objective 4 – Continuously learn and improve**		
		• **Research Strategy – update** Report of the Head of Research and Innovation	Assurance	Enclosure 11.1
		• **NHS Impact** Report of the Chief Medical Officer	Assurance	Enclosure 11.2
	11:10	**BREAK (10 mins)**		
	Operational			
12.	11:20	**Integrated Performance Report (IPR)** Report of the Executive Team	Consider	Enclosure 12
		• **NHS Oversight Framework (NOF) Q1 Update** Report of the Chief Operating Officer	Assurance	Enclosure 12.1
13.	12:10	**Winter Plan** Report of the Chief Operating Officer	Approval	Enclosure 13
14.	12:20	**Self-Assessment: Minimum Standards of Patient Experience for Elective Care** Report of the Chief Operating Officer	Assurance	Enclosure 14
	Governance			
15.	12:30	**Board Assurance Framework (BAF)** Report of the Chief Executive	Review/ Approval	Enclosure 15
16.	12:40	**Assurance from Sub Committees**		
		• **Finance & Performance Committee** Report of the Committee Chair (last meeting)	Assurance	Enclosure 16.1
		○ **Extraordinary Finance & Performance Committee**	Assurance	Enclosure 16.2
		• **Quality Committee** Report of the Committee Chair (last meeting)	Assurance	Enclosure 16.3
		• **Audit and Assurance Committee** Report of the Committee Chair (last meeting)	Assurance	Enclosure 16.4
17.	12:50	**Provider Board capability self-assessment** Report of Director of Corporate Affairs	Approval	Enclosure 17
18.	12:55	**Communications to wider organisation** (Chief Executive to confirm Board decisions requiring communication to Trust)	Agree	Verbal

	Time	Item	Status	Paper
19.	13:00	**Any Other Business**	-	-
20.	-	**Date of next meeting** The next scheduled meeting of the Board of Directors to be held in public will be: **3rd December 2026, Boardroom, King's Mill Hospital**		
21.	-	**Chair declares the meeting closed**		
22.	-	**Questions from members of the public present** (Pertaining to items specific to the agenda)		
23.	-	**Resolution to move to the closed session of the meeting** In accordance with Section 1 (2) Public Bodies (Admissions to Meetings) Act 1960, members of the Board are invited to resolve: *"That representatives of the press and other members of the public, be excluded from the remainder of this meeting having regard to the confidential nature of the business to be transacted, publicity on which would be prejudicial to the public interest."*		

Board of Directors Information Library Documents

The following information items are included in the Reading Room and should have been read by Members of the meeting.

Enc. 24	**Perinatal Safe Staffing**
Enc. 25	**Nursing Safe Staffing**
Enc. 26	**Regional Maternity Heatmap**
Enc. 27	**Significant Risks Report**
	Sub-committee's approved minutes
Enc. 28	• **Finance and Performance Committee**
Enc. 29	• **Audit and Assurance Committee**
Enc. 30	• **Extraordinary Audit and Assurance Committee**
Enc. 31	• **Partnership and Communities Committee**