RWT/WHT Group Board of Directors Meeting –

to be held in Public

Tuesday 17th November 2026 @ 12:30-15:45

MLCC, 3rd Floor, Walsall Manor Hospital

Agenda Item	Format	Item Description	Lead	Purpose	TIME
1	Verbal	Chair's Welcome, Apologies and Confirmation of Quorum	Sir David Nicholson	To inform	12:30
2	Verbal	Register of Declarations of Interest The Registers can be located on the Trust websites.	Sir David Nicholson	To inform & assure	12:32
3	Verbal	Patient Story - 'Feel Good Friday - Proactive Frailty Model'	S Cartwright	To inform	12:35
4	Enc	Minutes of the Previous RWT/WHT Group Board of Directors Meeting held in Public on 15 September 2026	Sir David Nicholson	To approve	12:50
4.1	Enc	Group Board Action Log	Sir David Nicholson	To inform	12:52
4.1.1	Verbal	Matters Arising • Action 4123 – Mental Health Services Update	L Carroll	To inform & assure	12:55
5	Enc	Chair's Report incl - Enclosed RWT and WHT Fit and Proper Persons report	Sir David Nicholson	To inform & assure	13:00
6	Enc	Group Chief Executive's Update	J Chadwick-Bell	To inform & assure	13:10
6.1	Enc	Key Findings, Recommendations and Group Trust Response from the Thirlwall Inquiry	J Chadwick-Bell	To inform & assure	13:20
6.2	Enc	Our Approach to Patient Records Access	B McKaig C Radley	To inform & assure	13:30
7	Enc	Integrated Committee Chairs Report	P Assinder L Toner D Brathwaite L Sadler-Todd R Barber	To inform & assure	13:40
7.1	Enc	Group Board Assurance Framework (BAF)	C Long	To inform & assure	13:55
8	Comfort Break (10 mins)				14:00
9	Strategy (Section Heading)				
9.1	Enc	Transforming Care Together – Progress Report	S Evans	To inform & assure	14:10
9.2	Enc	Annual Research & Development Report (Director of R&D to attend)	B McKaig	To inform & assure	14:20
9.2.1	Enc	West Midlands Regional Research Delivery Network (RRDN) Update	B McKaig		

Agenda Item	Format	Item Description	Lead	Purpose	TIME
10	Quality and Performance (Section Heading)				
10.1	Enc	Group Finance & Workforce Progress Reports	K Stringer C Radley	To inform & assure	14:30
10.2	Enc	Integrated Performance Report - Walsall Healthcare NHS Trust (WHT)	A Godson	To inform & assure	14:40
10.3	Enc	Integrated Performance Report - The Royal Wolverhampton NHS Trust (RWT)	G Nuttall	To inform & assure	14:55
10.4	Enc	NHS Staff Standards Report (Title to be confirmed)	C Radley	To inform & assure	15:10
11	Governance (Section Heading)				
11.1	Enc	WHT Audit Committee Chairs Reports	P Assinder	To inform & assure	15:20
12	Verbal	Questions Received from the Public	Sir David Nicholson	To inform	15:25
13	Verbal	Any Other Business	Sir David Nicholson	To inform	15:35
14	Verbal	Date and Time of Next Meeting - Tuesday 20th January 2027 @ WMI, The Royal Wolverhampton NHS Trust	Sir David Nicholson	To inform	15:39
15	Verbal	Resolution	Sir David Nicholson	To approve	15:40

Enclosure 4

MEETING OF THE GROUP BOARD OF DIRECTORS MEETING HELD IN PUBLIC
TUESDAY 15 SEPTEMBER 2026 AT 12:30pm - held at Meeting Room 8
WMI Building, The Royal Wolverhampton NHS Trust

PRESENT

Members *(Abbreviations: WHT: Walsall Healthcare NHS Trust; RWT: The Royal Wolverhampton NHS Trust)*

Sir D Nicholson	Group Chair
Ms J Chadwick-Bell	Group Chief Executive Officer
Ms R Barber	Group Associate Non-Executive Director, RWT and WHT
Prof D Hickman	Chief Nursing Officer, RWT
Ms S Cartwright	Group Chief Community and Partnerships Officer
Ms L Sadler-Todd	Group Non-Executive Director, RWT and WHT
Mr S Evans	Deputy Group Chief Executive Officer & Chief Strategy Officer
Ms J Jones	Non-Executive Director, RWT
Dr B McKaig	Group Chief Medical Officer,
Mr P Assinder	Group Chair, Vice
Prof L Toner	Group Non-Executive Director
Ms D Brathwaite	Group Non-Executive Director
Ms A Godson	Managing Director, WHT
Dr C Radley	Group Chief People, Culture, and Improvement Officer
Prof E Hughes	Group Non-Executive Director
Mr M Levermore	Group Non-Executive Director
Ms G Nuttall	Managing Director, RWT
Mr K Stringer	Group Chief Financial Officer

In Attendance

Ms J Toor	Group Trust Board Secretary
Ms C Wilson	Deputy Chief Nurse, RWT (shadowing)
Ms C Whyte	Deputy Chief Nurse, WHT (on behalf of Ms
Dr E Jenkinson	Consultant In Emergency Medicine and Paediatric Emergency Medicine, for item 220/26
Dr Kate Warren	Consultant in Public Health – The Royal Wolverhampton NHS Trust and City of Wolverhampton Council for Item

Apologies

Ms A Heseltine	Group Associate Non-Executive Director
Mr M Laverty	Group Non-Executive Director
Ms L Carroll	Chief Nursing Officer, WHT
Mr K Bostock	Group Chief Safety & Assurance Officer
Dr U Daraz	Group Associate Non-Executive Director, RWT and WHT
Lord Carter	Specialist Advisor to the Board, RWT

218/26	Chair's Welcome, Apologies, Confirmation of Quorum and Opening Remarks
	Sir David welcomed everyone to the meeting, noted apologies received, and confirmed that the meeting was quorate. Sir David informed the Board of the sad passing of Ms Mary Martin, Non-Executive Director at WHT and a valued member of the Board. He noted the meeting as the first Board meeting since her passing, and said he wished to take the opportunity to acknowledge Mary's significant contribution and pay tribute to her service. Sir David noted that Ms Martin joined the Wolverhampton Board as a Non-Executive Director in 2013 and had later transferred her support to WHT in 2021. He said during her tenure, she had served as Chair of the Audit Committee at WHT and had also been a member of the Board. He highlighted Ms Martin's extensive experience across both the public and private sectors, including her expertise in strategy, business risk assessment, change management, quality management, investigations, governance, reporting and finance. He said she had also run her own consultancy business and held a number of notable positions,