Royal Papworth Hospital
NHS Foundation Trust

Meeting of the Board of Directors

Royal Papworth Hospital NHS Foundation Trust

05 November 2026 • 9:35 – 12:15

Heart & Lung Research Institute — and Microsoft Teams

(Teams access 5 minutes prior to meeting)

AGENDA – PART I

REF	AGENDA ITEM	PURPOSE	FORMAT	LEAD	TIME
1	**WELCOME, APOLOGIES AND OPENING ITEMS**				
1.1	Patient Story by: Ambulatory Care	Information	Verbal	*MH*	*15*
1.2	Declarations of Interest	Note	Verbal	*JA*	*5*
1.3	Minutes of previous meetings: a) 03.09.26 b) 01.10.26	Approve	Attached		5
1.4	Matters arising / Action Checklist	Information	Attached		5
1.5	Chair's Report	Information	Verbal	*JA*	*5*
1.6	Board Assurance Framework	Assurance	Attached	*JE*	*5*
1.7	CEO Update	Information	Attached	*EM*	*10*
1.8	NEDs Update	Information	Verbal	*ALL*	*5*
2	**STRATEGIC DEVELOPMENTS**				
2.1	Innovation Strategy	Information	Attached	*TG*	*5*
3	**PEOPLE**				
3.1	Workforce Committee Chair's Report (from September)	Assurance	Verbal	*CP*	*5*
3.2	Guardian Safe Working Report	Approval	Attached	*IS*	*5*
3.3	GMC Survey Report	Information	Attached	*IS*	*10*
3.4	WRES Report	Approval	Attached	*MR*	*5*
3.5	WDES Report	Approval	Attached	*MR*	*5*

REF	AGENDA ITEM	PURPOSE	FORMAT	LEAD	TIME
4	**QUALITY**				
4.1	Quality and Risk Committee Chair's Report	Assurance	Attached	*GM*	*5*
4.2	Combined Monthly Quality Report	Discussion	Attached	*MS/IS*	*5*
4.3	Health & Safety Annual Report	Approve	Attached	*MH*	*5*
4.4	Annual Safeguarding Report	Approve	Attached	*MH*	*5*
5	**PERFORMANCE**				
5.1	Performance Committee Chair's Report	Assurance	Attached	*DJ*	*5*
5.2	Papworth Integrated Performance Report (PIPR) Month 06 – September 2026	Assurance	Attached	*EDs*	*10*
5.3	Annual Assessment Against NHSE EPRR Core Standards	Approve	Attached	*HMc*	*5*
6	**AUDIT**				
6.1	Audit Committee Chair's Report	Assurance	Attached	*CC*	*5*
7	**GOVERNANCE & ASSURANCE**				
7.1	**Board Committee Approved Part 1 Minutes:** a) Quality & Risk Committee: 27.08.26 & 24.09.26 b) Performance Committee: 27.08.26 & 24.09.26 c) Workforce Committee: 30.07.26 d) Audit Committee: 27.05.26 & 18.06.26	Information Only	Reference Pack	-	-
8	**BOARD FORWARD PLAN**				
8.1	Board Forward Plan	Information	Attached	*JE*	-
8.2	Review of actions and items identified for referral back to committee for further consideration	Note	Verbal	*Chair*	5
9	**ANY OTHER BUSINESS**				

REF	AGENDA ITEM	PURPOSE	FORMAT	LEAD	TIME
9.1	Questions from Members of the Public Previously Submitted			*JA*	-

The Board of Directors hereby resolves to end the public part of the meeting. A Part II Board of Directors' meeting will follow, to cover in confidence elements of Board business not open to members of the public.

Dates for Board of Directors meetings in public

DATE	TIME	VENUE
Thursday 03 December 2025	11:35	HLRI & public access via Teams
Thursday 07 January 2027	09:35	HLRI & public access via Teams
Thursday 04 February 2027	11:35	HLRI & public access via Teams
Thursday 04 March 2027	09:35	HLRI & public access via Teams

Statement on restriction of public access

Papers and minutes of meetings will be posted to the Trust website.

The Chairman may exclude any member of the public from a meeting of the Board of Directors if they are interfering with or preventing the proper conduct of the meeting, or for other special reasons.