Trust Board Meeting Agenda

Thursday 5 November 2026

10:30 – 13:30

Seminar Room 2, Sir Herbert Seddon Teaching Centre, RNOH Stanmore

Microsoft Teams for those joining for various items

Public Board

Item	Agenda Item	Relevant Strategic Pillar	Lead	Required	Paper Ref
1.	Welcome, Apologies for Absence, Quorum and Declarations of Interest		Trust Chair	For **Noting** apologies; To **Agree** the meeting is quorate; To **Declare** any conflict of interest	**Verbal**
2.	Patient Story	Growth, Efficiency, People and Enablers	Chief Operating Officer	For **Noting**	**Verbal**
3.	Minutes of the Trust Board Meeting held on 3 September 2026	Growth, Efficiency, People and Enablers	Trust Chair	For **Decision**	**A Pg. 4**
4.	Matters Arising/Action Log	Growth, Efficiency, People and Enablers	Trust Chair	For **Decision**	**B Pg. 14**
5.	Summary of the items discussed in the closed part of the Trust Board meetings held on 3 September and 1 October 2026	Growth, Efficiency, People and Enablers	Trust Chair	For **Discussion** and **Noting**	**C Pg. 15**
6.	Chair's Report	Growth, Efficiency, People and Enablers	Trust Chair	For **Discussion** and **Noting**	**Verbal**
7.	Chief Executive Triple A Report to Public Board	Growth, Efficiency, People and Enablers	Chief Executive	For **Discussion** and **Noting**	**D Pg. 17**

8.	Thirlwell Inquiry Report	Growth, Efficiency, People and Enablers	Chief Nurse	For **Discussion** and **Noting**	**E Pg. 22**
9.	Senior Independent Director Role Description	Growth, Efficiency, People and Enablers	Chief of Staff & Director of Corporate Affairs		**F Pg. 27**
10.	Board Assurance Framework	Growth, Efficiency, People and Enablers	Chief Executive	For **Discussion** and **Noting**	**G Pg. 30**
11.	Integrated Quality and Performance Report	Growth, Efficiency, People and Enablers	Director of Business Intelligence and Performance	For **Discussion** and **Noting**	**H Pg. 46**
D.	**FINANCE & PERFORMANCE**				
12.	Report of the Finance and Performance Committee meeting held on 29 October 2026 and M6 Financial Performance	Growth, Efficiency, People and Enablers	Michael Macdonnell, Committee Chair	For **Discussion** and **Noting**	**Verbal**
E.	**REMUNERATION**				
13.	No update this month				
F.	**AUDIT**				
14.	No update this month				
G.	**QUALITY**				
15.	Nursing Workforce – Bimonthly Inpatient Ward Safe Staffing Report	People	Chief Nurse	For **Noting**	**I Pg. 71**
16.	Brainlab Update	People	Deputy Chief Executive and Chief Medical Officer with Julian Leong, Clinical Lead, Spinal Surgery	For **Discussion** and **Noting**	**Presentation 'To Follow'**
17.	Report of the Quality Committee held on 13 October 2026	People	Professor Anthony Schapira, Committee Chair	For **Noting**	**Verbal**
18.	EPRR Annual Assurance Report 2026	People	Chief Nurse	For **Discussion**	**J Pg. 76**

				and **Noting**	

H. PEOPLE

19.	No update this month				

I. ANY OTHER BUSINESS

20.	To approve to convene a Closed Board on 3 December 2026 and 4 February 2027	Growth, Efficiency, People and Enablers	Trust Chair	For **Discussion** and **Noting**	**Verbal**
21.	Any other business		Trust Chair		

The Board Meeting dates in 2027 are as follows:

- Thursday 4 March 2027
- Thursday 6 May 2027
- Thursday 1 July 2027
- Thursday 9 September 2027
- Thursday 4 November 2027

Please **note** that the proceedings of this meeting are being recorded. The recording is destroyed after the minutes of the meeting have been approved at the next Board meeting.