Bundle Trust Board (Part 1) Public 7 October 2026

1 OPENING ITEMS
0. Trust Board (Part 1) 07 October 2026 Agenda

1.1 09:00 - Welcome, apologies and quorum for decision items

1.2 09:01 - Declarations of interests pertinent to the agenda

1.3 09:02 - Minutes of the meeting held on 2 September 2026
1.3 Minutes of the Trust Board- meeting held 2nd Sept- PART 1 DRAFT

1.4 09:03 - Actions and matters arising from the last meeting
1.4 List of Action items- Trust Board Part 1.docx 6 Oct

1.5 09:05 - Patient Story

2 STRATEGY, LEADERSHIP & ENGAGEMENT UPDATE

2.1 09:20 - Chair and Group Chief Executive's Report
2.1 The board brief October 2026

2.2 09:30 - Reflections on the Thirlwall inquiry
2.2 Thirlwall Inquiry October Board

2.3 09:35 - Non-Executive Director "Go See" visits
2.3 NED and Governor Go See visits

2.4 09:40 - Communications and engagement report
2.4 Communications and Engagement Report May - August 2026

2.5 09:45 - Board Assurance Framework

2.5a Board Assurance Framework - Trust Board 07.10.2026 V1
2.5b BAF Risk 1 - Safety V1 2026_07
2.5c BAF Risk 2 - Patient Experience (Sept 2026)
2.5d BAF Risk 3 - Effectiveness V1
2.5e BAF Risk 4 - Access draft Jul'26
2.5f BAF Risk 5 - Workforce Resilience and Sustainability - 25.08.26
2.5g BAF Risk 6 - Wellbeing Development and Experience MP 18.8.26 V1
2.5h BAF Risk 7 - Finance Activity and Productivity V1
2.5i BAF Risk 8 - Capital V1
2.5j BAF Risk 9 - Environmental Sustainability V1
2.5k BAF Risk 10 - Digital Aug update

3 STAFF EXPERIENCE

3.1 09:50 - People strategy
3.1a Board cover sheet - People Strategy October 2026
3.1b RFL_PeopleStrategy_FINAL(3)
3.1c Launch plan. Sep 2026xlsx

3.2 10:00 - Vaccination campaign plan
3.2a Winter vaccination cover sheet
3.2b Flu vaccine campaign 2026-27 v4

4 INTEGRATED PERFORMANCE AND ASSURANCE

4.1 10:05 - Integrated Performance Report
4.1a Coversheet - Integrated Performance Report_Sep26
4.1b Integrated Board Performance Report_Sep26_Final

4.2 10:20 - Quality Committee Assurance Highlight Report
4.2 Quality Committee Assurance Highlight Report Sept 26
4.2i CQC IP25 front sheet (1)

4.2ii 2025 adult in-patient survey results v1
4.2iii IP25 Royal Free London
4.2iiii PQOM Q1 (Apr-Jun 2026) front sheet v2
4.2v Trust Board revised Q1 Perinatal Quality Oversight Model (PQOM) Maternity and Neonatal Report Sept 2026
4.2vi Perinatal Quality Surveillance Model (revised July Data) Sept 2026 final V3

4.3 10:25 - Population Health and Equitable Access Committee Assurance Highlight Report
4.3 Population Health and Equitable Access Committee Assurance Report - Sept 2026

4.4 10:30 - People and Education Committee Assurance Highlight Report
4.4 People and Education Committee Assurance Report - Sept 2026

4.5 10:35 - Finance, Investment and Sustainability Committee Assurance Highlight Report
4.5 FISC and Cash Committee Assurance Highlight Report - Sept 2026

4.6 10:40 - Audit Committee Assurance Highlight Report
4.6 Audit Committee Assurance Highlight Report - Sept 2026

4.7 10:45 - Winter Plan Board Assurance Statements
4.7a Trust Board Winter Plan 2026-27 Front Sheet 07102026
4.7b RFL Winter Plan 2026-27 Executive Summary 05102026 v4.0
4.7c RFL Winter BAS Self Assessment 05092026 (subject to board apporval 7th October TRUST) v4.00

5 REGULATORY & COMPLIANCE REPORTS

5.1 RFL Annual Reports
5.1a Trust Board - FTSUG Annual Report - Oct 2026
5.1b i Trust Board Cover Sheet - WDES and WRES 2026 Annual Reports
5.1b ii WDES - Annual Report 2026
5.1b iii WRES annual report 030926
5.1c Trust Board - Modern Slavery Act 2015 - Oct 26
5.1d RFL NICE Annual Report 2026