Royal Devon University Healthcare NHS Foundation Trust

THERE WILL BE A PUBLIC MEETING OF THE BOARD OF DIRECTORS OF THE ROYAL DEVON UNIVERSITY HEALTHCARE NHS FOUNDATION TRUST

At 09.30 on Wednesday 30 September 2026
Boardroom, Noy Scott House, RD&E

AGENDA

As of 28/09/2026

Item	Title	Presented by	Item for approval, information, noting, action or discussion	Time Est.
1.	**Chair's Opening Remarks**	Shan Morgan, Chair	Information	09.30 2
2.	**Apologies**	Shan Morgan, Chair	Information	09.32 1
3.	**Declaration of Interests**	Jacky Gott, Assistant Director of Governance	Information (Paper)	09.33 2
4.	**Matters to be discussed in the confidential Board**	Shan Morgan, Chair	Noting	09.35 2
5.	**Minutes of the Meeting of the Board held 29 July 2026**	Shan Morgan, Chair	Approval (Paper)	09.37 5
6.	**Matters Arising and Board Actions Summary Check**	Jacky Gott, Assistant Director of Governance	Information (Paper/Verbal)	09.42 5
7.	**Chief Executive's Report**	Sam Higginson, Chief Executive Officer	Information (Paper)	09.47 30
8.	**Quarterly Perinatal Report – April 2026 – July 2026**	Carolyn Mills, Chief Nursing Officer Vanessa Purday, Chief Medical Officer	Assurance (Paper)	10.17 20
9.	**Patient Story**	Carolyn Mills, Chief Nursing Officer	Information (Paper)	10.37 15
10.	**Performance**			
10.1	**Integrated Performance Report**	Adrian Harris, Chief Medical Officer - Digital, Research and Transformation	Assurance (Paper)	10.52 45
	COMFORT BREAK			11.37 10
11.	**Assurance**			
11.1	**Operational Capacity and Resilience Plan (Winter Plan) 2026/27**	Phil Luke, Interim Chief Operating Officer	Assurance (Paper)	11.47 30
11.2	**Annual Report of the Trust's Complaints Handling: Patient Experience Annual Report 2025/26**	Carolyn Mills, Chief Nursing Officer	Information (Paper)	12.17 10
11.3	**Research & Development Annual Report**	Adrian Harris, Chief Medical Officer - Digital, Research and Transformation	Assurance (Paper)	12.27 10

11.4	**Digital and Transformation Committee Report** • Cyber security self assessment	Richard Potter, Non-Executive Director and Committee Chair	Assurance (Paper)	12.37 10
11.5	**Finance & Operational Committee Report**	Bill Boa, Non-Executive Director and Committee Chair	Assurance (Paper)	12.47 10
11.6	**People Committee Report**	Bridie Kent, Vice Chair and Committee Chair	Assurance (Paper)	12.57 5
11.7	**Quality Committee Report**	Martin Marshall, Non-Executive Director and, Committee Chair	Assurance (Paper)	13.02 5
12.	**Information**			
12.1	**Items for Escalation to the Board Assurance Framework**	Shan Morgan, Chair	Discussion (Verbal)	13.07 5
13.	**Any Other Business**			13.12
	At the conclusion of the formal part of the agenda, there will be an opportunity for members of the public gallery to ask questions on the meeting's agenda. Where possible, questions should be notified to members of the Corporate Affairs team before the meeting. Every effort will be made to give a full verbal answer to the question but where this cannot be done, the Chair will ask a director to make a written response as soon as possible.			
14.	**Date of Next Meeting:** The next meeting of the Board of Directors will be held at 09.30 on Wednesday 25 November 2026			
15.	The Chair will propose that, under the provisions of section 1(2) of the Admission to Public Meetings Act 1960, the public and press should be excluded from the meeting on the grounds of the confidential nature of the business to be discussed.			

Meeting close at 13.30

Royal Devon University Healthcare NHS Foundation Trust

PUBLIC MEETING OF THE BOARD OF DIRECTORS OF THE ROYAL DEVON UNIVERSITY HEALTHCARE NHS FOUNDATION TRUST

Wednesday 29 July 2026
09.30 – 14.30

Yeo View Meeting Rooms 1&2,
North Devon District Hospital, Raleigh Park
Barnstaple EX31 4JB
and via MS Teams

MINUTES

PRESENT	Mrs K Bentley	Non-Executive Director
	Mr B Boa	Non-Executive Director
	Mr T Cooper	Non-Executive Director
	Professor A Harris	Chief Medical Officer for Digital and Research
	Mrs A Hibbard	Chief Finance Officer
	Mr S Higginson	Chief Executive Officer
	Professor B Kent	Vice Chair
	Mr P Luke	Interim Chief Operating Officer
	Professor T McIntyre-Bhatty	Senior Independent Director
	Dame S Morgan	Chair
	Mr R Potter	Non-Executive Director
	Dr V Purday	Chief Medical Officer
	Mr C Tidman	Deputy Chief Executive Officer
APOLOGIES:	Mrs H Foster	Chief People Officer
	Professor S Lamb	Non-Executive Director
	Professor M Marshall	Non-Executive Director
	Mrs C Mills	Chief Nursing Officer
IN ATTENDANCE:	Mrs M Burden	Consultant Nurse and Joint Director of Infection Prevention and Control (minute 94.26)
	Miss B Coates	Governance Coordinator (Minute Secretary)
	Mrs J Gott	Assistant Director of Governance
	Mr S Johnston	National Maternity Improvement Advisor, NHS England (minute 93.26)
	Dr T Lewis	Consultant Medical Microbiologist and Joint Director of Infection Prevention and Control (minute 94.26)
	Ms T Reeves	Director of Nursing (Eastern)
	Mrs Z Taylor	Director of People (Eastern)
	Mrs N Wickins	Care Group Director, Women's and Children's Health (minute 93.26)

83.26	**CHAIR'S OPENING REMARKS**	
	Ms Morgan welcomed everyone to the Board of Directors meeting in public, including Governors and members of the public. She acknowledged the long agenda, noting that there would be a lunch break during the course of the meeting. Ms Morgan said the agenda showed a report from the Charity Committee; however, a report had not been circulated due to the timing of the Committee's meetings. Ms Morgan noted that a key	

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