Annual Pubic Meeting

Thursday 17 September 2026, 09:30 - 11:00

G.09 Knowledge Spa

Royal Cornwall Hospitals NHS Trust

Members of the public can join the meeting via MS Teams Live at: https://bit.ly/RCHTAPM2025

Agenda

09:30 - 09:35
5 min

1. Welcome and apologies (26.01)

Information *Chair*

To receive apologies for absence.

09:35 - 09:35
0 min

2. Declarations of Interest (26.02)

Information *Chair*

To receive any declarations of interest in relation to agenda items.

09:35 - 09:40
5 min

3. Minutes of the previous Annual Public Meeting (26.03)

Decision *Chair*

- To approve the minutes of the previous Annual Public Meeting held 18 September 2025

03.0_Draft Minutes of APM 18.09.2025 (Chair approved).pdf (9 pages)

09:40 - 10:40
60 min

4. RCHT's Annual Report and Accounts 2024/25 including external auditors opinion (26.04)

Decision *Chief Executive and Chief Financial Officer*

- *To **receive and adopt t**he Annual Report and Accounts for 2025/26 and note the auditors opinion.*

04_Royal Cornwall Hospitals NHS Trust Annual Report and Accounts 2025-26.pdf (220 pages)

10:40 - 10:55
15 min

5. Questions from members of the public (26.05)

Discussion *Chair*

- To receive and respond to questions from members of the public in line with the protocol.

05_Protocol for Questions from Members of the Public.pdf (2 pages)

10:55 - 11:00
5 min

6. Summary and close (26.06)

Discussion *Chair*

Neave,Lynsey
10/09/2026 14:51:22

Royal Cornwall Hospitals NHS Trust

Minutes of the **Annual Public Meeting** of the **Royal Cornwall Hospitals NHS Trust** held on **Thursday 18 September 2025** at 09.45 – 11.30 a.m. via Microsoft Teams and in room G09, Knowledge Spa, Royal Cornwall Hospital, Treliske, Truro

Voting Directors Present:

David Allen (DA), Chair (G09)

Steve Williamson (SW), Chief Executive (G09)

Adam Broome (AB), Non-Executive Director (G09)

Isobel Down (ID), Non-Executive Director (MS Teams)

Kim O'Keeffe (KOK), Deputy Chief Executive and Chief Nursing Officer (MS Teams)

Meridith Kane (MK), Chief Medical Officer (G09)

Robin Jones (RJ), Chief Operating Officer (G09)

Ian Dean (IDe), Chief Finance Officer (G09)

Adrian Davis (AD), Non-Executive Director (G09)

Uzma Bozai (UB), Non-Executive Director (G09)

Richard Kramer (RK), Non-Executive Director (G09)

Matt Hill (MG), Non-Executive Director (MS Teams)

In Attendance:

Kelvyn Hipperson (KH), Chief Information Officer (MS Teams)

Alison Thorne-Henderson, Dual Chief People Officer (G09)

Ella Stracey (ES), Chief Performance, Partnerships and Transformation Officer (G09)

Lynsey Neave (LN), Company Secretary (G09)

Minutes:

Susan McFadzean (SMcF), Deputy Company Secretary (G09)

APM 25.01 Welcome and Apologies for Absence

Neave, Lynsey 10/09/2026 10:51:12

a. There were no apologies for absence from voting directors.

b. Apologies for absence from those usually in attendance were recorded from Aled Jones, Associate Non-Executive Director.

Chair

i) The Chair welcomed the Board and members of the public to the Trust's Annual Public Meeting for the 2024/25 explaining the format for the session.
ii) That the Trust had achieved financial breakeven for 2024/25 against considerable challenges but despite this had made improvements to services whilst achieving savings of £35m noting that despite attaining this milestone further challenges remained ahead with the requirement to deliver in 2025/26 £49m of savings and presently being on track to do so whilst ensuring sufficient cash to continue operating.
iii) Tribute paid to Dr Mairi McLean, previous Chairwoman of the Trust, who completed her tenure on 6 January 2025, and her strong leadership and dedication laid strong foundations for the year under review. Thanks were also extended to Richard Stephenson, Vice Chair and Non-Executive Director who had now been succeeded by Isobel Down.
iv) Welcome during 2024/25 to Adrian Davis, Matt Hill and Uzma Bozai as new Non-Executive Directors noting that Adrian had previously been a former Vice Chair at Cornwall Partnerships NHS Foundation Trust (CFT). Thanks were also extended to Margaret Schwarz, outgoing Chair of CFT, noting her successor would be appointed to take up office in 2026.
v) Warmest thanks extended to Beatrice Dyer, who had led as Chair of the League of Friends, for many decades and would be stepping back at the end of the year.
vi) Congratulations made to Richard Kramer, Non-Executive Director for his attainment of an OBE for services to people with disabilities.
vii) That 2024/25 was a year of profound challenge and change within the NHS. The new Government which came into force in July 2024, set out its change programme following publication of the Darzi report which identified 3 core elements of hospital to community, analogue to digital and treatment to prevention.
viii) Changes to NHS England (NHSE) as well as Integrated Care Boards (ICBs) which had reduced from 43 to 27 and the impending cluster arrangements. Congratulations were extended to John Govett, Chair of the Cornwall and Isles of Scilly ICB, on his appointment as Chair of the new cluster.
ix) That NHSE were in the process of being absorbed into the Department of Health and Social Care and a new Chair and Chief Executive were now also in place. An ambitious NHS 10 Year Plan had been launched which encompassed the core elements previously referenced. All NHS Trusts had potential to become Foundation Trusts and Integrated Healthcare Organisations could be led by Foundation Trusts who would be able to plan and deliver healthcare for their population. The importance of being able to design and deliver healthcare in Cornwall for the people of Cornwall and the Isles of Scilly.
x) The largest single investment in Cornwall and the Isles of Scilly pertaining to the new Women and Children's Hospital on the Treliske site totalling £350m and which was due to open in 2031.
xi) The publication of league tables for Trusts across England with RCHT being 18th out of 134 acute Trusts. In the sub category of large acute Trusts the Trust was ranked fourth in the league tables. Trusts had also been placed into segments (range of 1 to 4 with 1 being the best) with the Trust being in segment 2.
xii) A vision to become a University Hospital for the benefit of the people of Cornwall as well as for patients. This provides better outcomes and the ability to attract and retain staff.

Neave, Lynsey
10/09/2026 14:51:22