Pennine Care Board of Directors meeting

Board of Directors

Date 02/09/2026
Time 13:00 - 16:00
Location Boardroom (PENNINE CARE NHS FOUNDATION TRUST)

Agenda

1 - Apologies for Absence *For Information*

13:00, 1 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Apologies received from:

2 - Declarations of Interest *For Information*

13:01, 1 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Against any items contained within the agenda - for noting

3 - Previous meeting of the Board of Directors *For Decision*

13:02, 1 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

3.1 Minutes of a meeting of the Board of Directors held on 1st July 2026 - for approval

4 - Matters arising and action plan *For Decision*

13:03, 1 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

4.1 Outstanding actions arising from meetings of the Board

5 – Culture *For Discussion*

13:04, 35 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST),
HASSALL, Anthony (PENNINE CARE NHS FOUNDATION TRUST),
ROBINSON, Kevin (PENNINE CARE NHS FOUNDATION TRUST),
LITTLER, Nicola (PENNINE CARE NHS FOUNDATION TRUST),
EDWARDS, Paul (PENNINE CARE NHS FOUNDATION TRUST)

5.1 Chair’s & Chief Executive’s report: July & August 2026 - CE/AH - for noting
5.2 Freedom to Speak Up Guardian report - KR - for noting
5.3 Equality, Diversity and Inclusion Strategic Plan 2026–2029 - NL - for noting
5.4 Board Risk and Board Assurance Framework - PE - for discussion

6 - Strategy *For Decision*

13:39, 45 min
PREEDY, Sarah (PENNINE CARE NHS FOUNDATION TRUST),
MCDOUGALL, Tim (PENNINE CARE NHS FOUNDATION TRUST),
TAMANIS, Nicola (PENNINE CARE NHS FOUNDATION TRUST),
MULLINS, Gaynor (PENNINE CARE NHS FOUNDATION TRUST)

6.1 Winter plan - SP - for noting
6.2 Climate Change Adaptation Plan - SP - for noting
6.3 Single sex spaces and facilities – Equality and Human Rights Commission guidance - TM - for noting
6.4 Crisis Services Update - SP - for noting
6.5 Joint Digital and Data Committee (between Pennine Care NHS Foundation Trust and Greater Manchester Mental Health NHS Trust) - NT - for approval
6.6 Care Quality Commission (CQC) Well Led Response - GM/TM - for noting

7 - Performance *For Decision*

14:24, 1 hr
MULLINS, Gaynor (PENNINE CARE NHS FOUNDATION TRUST),
HORGAN, Eva (PENNINE CARE NHS FOUNDATION TRUST),
MCDOUGALL, Tim (PENNINE CARE NHS FOUNDATION TRUST),
SANDHU, Simon (PENNINE CARE NHS FOUNDATION TRUST)

7.1 Integrated performance report - GM/EH - for discussion
7.2 Safer staffing report - TM - for noting
7.3 Incident & Inquest Oversight report - TM - for noting
7.4 Learning from Deaths - SSa - for noting
7.5 Blanket restrictions - TM - for approval

8 - Annual reports *For Decision*

15:24, 10 min
MCDOUGALL, Tim (PENNINE CARE NHS FOUNDATION TRUST),
SANDHU, Simon (PENNINE CARE NHS FOUNDATION TRUST)

8.1 Safeguarding - TM - for approval
8.2 Medicines Optimisation and Pharmacy Annual Report - SSa - for noting
8.3 Medical Appraisal Annual Report - SSa - for approval

9 - Accountability *For Information*

15:34, 22 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST),
ALLEN, Elizabeth (PENNINE CARE NHS FOUNDATION TRUST),
TODD, Clare (PENNINE CARE NHS FOUNDATION TRUST),
HEERY, Noraann (PENNINE CARE NHS FOUNDATION TRUST),
HASSALL, Anthony (PENNINE CARE NHS FOUNDATION TRUST)

9.1 Committee reporting - CE - for information
9.2 Charitable Funds Committee - Chair's report 15th July 2026 - CE - for noting
9.3 People and Culture Committee - Chair's report 28th July 2026 - LA - for noting
9.4 Quality Committee - Chair's reports 28th July 2026 (Focus meeting) & 25th August 2026 - CT - for noting
9.5 Performance & Finance Committee - Chair's report 26th August 2026 - NAH - for noting
9.6 Pennine Care Trust Management Board - Chair's report July 2026 - AH - for noting
9.7 Information circulated since the last meeting - CE - for noting

10 - Any other business *For Decision*

15:56, 1 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)
TAMANIS, Nicola (PENNINE CARE NHS FOUNDATION TRUST)

10.1 Delegation of Board authority to Audit Committee to approve Charity annual report and accounts - NT

11 - Questions *For Discussion*

15:57, 2 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

At the Chair's discretion, questions may be invited from public attendees

12 - Reflections on the meeting *For Discussion*

15:59, 1 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

13 - Date and time of next meeting *For Information*

ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

The next formal meeting of the Board of Directors held in public will take place on Wednesday 4th November 2026, commencing at 1:00 pm, at Trust Headquarters.