Pennine Care
NHS Foundation Trust

Date	**04/11/2026**
Time	**13:00 - 16:00**
Location	**pcn-tr.execsupportmeetings@nhs.net; Boardroom-Thq (PENNINE CARE NHS FOUNDATION TRUST) <pcn-tr.boardroom-thq@nhs.net>; Lenovoboardroom (PENNINE CARE NHS FOUNDATION TRUST) <pcn-tr.lenovoboardroom@nhs.net>**

Pennine Care Board of Directors meeting

Board of Directors

NHS

Agenda - 4 November 2026

1 Good Governance

1.1 Apologies received

2 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Information

1.2 Declarations of Interest

1 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Information

1.3 Minutes of the Board Meeting Held on 2 September 2026

2 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Decision
Decision required: Approval of minutes

1.4 Action Log and Matters Arising

5 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Decision
Decision required: Approval of completed actions and closure recommendations

1.5 Patient and Staff Story

10 min
MCDOUGALL, Tim (PENNINE CARE NHS FOUNDATION TRUST), PREEDY, Sarah (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Discussion / Assurance
Decision required: None

Verbal Update - TM/SP

1.6 Committee Assurance Reports

35 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST), BARLOW, Tim (PENNINE CARE NHS FOUNDATION TRUST), SIMON, Viv (PENNINE CARE NHS FOUNDATION TRUST), TODD, Clare (PENNINE CARE NHS FOUNDATION TRUST), HEERY, Noraann (PENNINE CARE NHS FOUNDATION TRUST), CHAMBERS, Alison (PENNINE CARE NHS FOUNDATION TRUST), HASSALL, Anthony (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Assurance
Decision required: Note assurances and identify matters requiring escalation

1.6.1 Committee reporting overview – CE
1.6.2 Audit Committee – Chair's report 23 September 2026 – TB
1.6.3 Charitable Funds Committee – Chair's report 21 October 2026 – CE
1.6.4 People and Culture Committee – Chair's report 29 September 2026 – VS
1.6.5 Quality Committee – Chair's reports 29 September 2026 (Focus meeting) and 27 October 2026 – CT
1.6.6 Performance & Finance Committee – Chair's report 28 October 2026 – NAH
1.6.7 Child and Adolescent Mental Health Services Lead Provider Collaborative - Chair's report 5th October 2026 - AC
1.6.8 Pennine Care Trust Management Board – Chair's report August and September 2026 – AH

1.7 Board Risk and Board Assurance Framework

10 min
CHARNLEY, Alexia (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Discussion / Decision
Decision required: Board discussion and challenge

1.7.1 Risk report – ACC

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2 Listen to Improve

2.1 For discussion

50 min
MULLINS, Gaynor (PENNINE CARE NHS FOUNDATION TRUST), TAMANIS, Nicola (PENNINE CARE NHS FOUNDATION TRUST), ROBINSON, Kevin (PENNINE CARE NHS FOUNDATION TRUST), MCDOUGALL, Tim (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Discussion
Decision required: Board discussion and challenge

2.1.1 Integrated performance report – GM/NT
2.1.2 Freedom to Speak Up Guardian report – KR
2.1.3 Thirlwall Inquiry report and implications for Pennine Care – TM
