Pennine Care Board of Directors meeting

Board of Directors

Date 04/11/2026
Time 13:00 - 16:00 Greenwich Mean Time (UTC+00:00)
Location Boardroom - PENNINE CARE NHS FOUNDATION TRUST

Agenda

1 - Good Governance

1.1 - Apologies received *For Information*

2 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Information

1.2 - Declarations of Interest *For Information*

1 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Information

1.3 - Minutes of the Board Meeting Held on 2 September 2026 *For Decision*

2 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Decision
Decision required: Approval of minutes

1.4 - Action Log and Matters Arising *For Decision*

5 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Decision
Decision required: Approval of completed actions and closure recommendations

1.5 - Patient and Staff Story *For Discussion*

10 min
MCDOUGALL, Tim (PENNINE CARE NHS FOUNDATION TRUST), PREEDY, Sarah (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Discussion / Assurance
Decision required: None

Verbal Update - TM/SP

1.6 - Committee Assurance Reports *For Discussion*

35 min
ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST),
BARLOW, Tim (PENNINE CARE NHS FOUNDATION TRUST),
SIMON, Viv (PENNINE CARE NHS FOUNDATION TRUST),
TODD, Clare (PENNINE CARE NHS FOUNDATION TRUST),
HEERY, Noraann (PENNINE CARE NHS FOUNDATION TRUST),
CHAMBERS, Alison (PENNINE CARE NHS FOUNDATION TRUST),
HASSALL, Anthony (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Assurance
Decision required: Note assurances and identify matters requiring escalation

1.6.1 Committee reporting overview – CE
1.6.2 Audit Committee – Chair's report 23 September 2026 – TB
1.6.3 Charitable Funds Committee – Chair's report 21 October 2026 – CE
1.6.4 People and Culture Committee – Chair's report 29 September 2026 – VS
1.6.5 Quality Committee – Chair's reports 29 September 2026 (Focus meeting) and 27 October 2026 – CT
1.6.6 Performance & Finance Committee – Chair's report 28 October 2026 – NAH
1.6.7 Child and Adolescent Mental Health Services Lead Provider Collaborative - Chair's report 5th October 2026 - AC
1.6.8 Pennine Care Trust Management Board – Chair's report August and September 2026 – AH

1.7 - Board Risk and Board Assurance Framework *For Discussion*

10 min - CHARNLEY, Alexia (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Discussion / Decision
Decision required: Board discussion and challenge

1.7.1 Risk report – ACC

2 - Listen to Improve

2.1 - For discussion *For Discussion*

50 min
MULLINS, Gaynor (PENNINE CARE NHS FOUNDATION TRUST),
TAMANIS, Nicola (PENNINE CARE NHS FOUNDATION TRUST),
ROBINSON, Kevin (PENNINE CARE NHS FOUNDATION TRUST),
MCDOUGALL, Tim (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Discussion
Decision required: Board discussion and challenge

2.1.1 Integrated performance report – GM/NT
2.1.2 Freedom to Speak Up Guardian report – KR
2.1.3 Thirlwall Inquiry report and implications for Pennine Care – TM

2.2 - For noting *For Information*

5 min - ELLIOTT, Claudette (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Assurance
Decision required: To note

2.2.1 Complaints Annual Report - TM
2.2.2 Information circulated since the last meeting – CE

3 - Outstanding Care

3.1 - For approval *For Decision*

5 min - CHARNLEY, Alexia (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: For approval
Decision required: Board discussion and challenge

3.1.1 Risk Management Policy – ACC
3.1.2 Health and Safety Policy – ACC

3.2 - For discussion *For Discussion*

15 min - MCDOUGALL, Tim (PENNINE CARE NHS FOUNDATION TRUST)

Purpose: Assurance
Decision required: To note

3.2.1 Incident & Inquest Oversight report and Patient Safety Incident Response Framework (PSIRF) – TM