Oxleas NHS
NHS Foundation Trust

180th Meeting of the Board of Directors

Thursday 5 November 2026
11am
James Conference Room, Queen Mary's Hospital, Sidcup
(Will also be available to view live –
register at Board livestream | Oxleas NHS Foundation Trust)

AGENDA – Part I

ITEM		ACTION	PRESENTED BY	ENC
1 5 mins	**Apologies for absence and declarations of interest**	To note	Andrew George Chair	-
2 p3 5 mins	**Minutes of last meeting**	To approve	Andrew George Chair	**1**
3 p11 5 mins	**Matters arising**	To monitor	Andrew George Chair	**2**
Governance and Strategy items				
4 p13 20 mins	**Service user and carer voice – forensic mental health services**	To note	Neil Springham Chief Therapies Officer	**3**
5 p15 15 mins	**Board assurance framework**	To agree	Ify Okocha Chief Executive	**4**
6 p43 10 mins	**Chair's report**	To note	Andrew George Chair	**5**
7 p46 5 mins	**Board Capability Self-Assessment**	To note	Andrew George Chair	**6**
8 p61 15 mins	**Chief Executive's report**	To note	Ify Okocha Chief Executive	**7**
9 p74 15 mins	**Thirwall Report Response**	To agree	Abi Fadipe Chief Medical Officer	**8**
10 p80 15 mins	**Operational report**	To note	Iain Dimond Chief Operating Officer	**9**
11 p106 10 mins	**Non Executive Directors' reports**	To note	Andrew George Chair	**10**
Committees reports				
12 p129 10 mins	**Quality Committee**	To note	Suzanne Shale, Non Executive Director	**11**
13 p141 10 mins	**Business and Infrastructure Committee**	To note	Jim Shaikh Non Executive Director	**12**

Committees reports				
14 p153 10 mins	**People Committee**	To note	Nina Hingorani-Crain, Non Executive Director	**13**
15 p160 10 mins	**Audit and Risk Assurance Committee**	To note	Damien Régent Non Executive Director	**14**
16 p172 5 mins	**Council of Governors' report**	To note	Andrew George Chair	**15**

COMMITTEE EFFECTIVENESS AND ANY OTHER BUSINESS				
17 5 mins	**Review** *Did today's meeting achieve our aims? How is it improving patient and/or staff experience? What did we learn?*	To note	All	-
18 p175 2 mins	**Forward agenda** *Consider items for future meetings that would benefit from greater service user/carer feedback*	To agree	All	**16**
19 2 mins	**Any other business**	To note	All	-

DATE OF NEXT MEETING
14 January 2027 11am **James Conference Room, Queen Mary's Hospital, Sidcup**

Reading room: background papers
Items included as optional background reading for committee members

Improving lives

NHS Oxleas NHS Foundation Trust

Board of Directors
5 November 2026

Item 2

Enclosure 1

Subject	Minutes of the Board of Directors' Meeting held on 3 September 2026
Author	Susan Owen, Head of Risk and Governance
Accountable Director	Andrew George, Chair
Confidentiality/ FOI status	Public

What is the purpose of bringing this report to the Board meeting?	For approval by the Board. The Board is asked to agree the minutes as a true record of the meeting.