Oxford Health NHS Foundation Trust

BOARD OF DIRECTORS' MEETING IN PUBLIC

Wednesday, 25 November 2026, 09:00-12:30

Kassam Stadium, Grenoble Road, Oxford OX4 4XP

AGENDA

No.	Item	Lead	Purpose	Paper	Time
Welcome					
1.	**#Hellomynameis** and apologies for absence[1]	Chair	Welcome	N/A	09:00
Patient and/or Staff Stories (Strategic Aims: Patients, Carers & Families; and People)					
2.	Staff Story – Cost of Living	Chief People Officer	Discussion	Enclosed	09:05
Opening Items					
3.	Register of Directors' Interests and declarations on items on the agenda	Chair	Assurance	Enclosed	09:20
4.	Minutes of the meeting held on 30 September 2026		Approval	Enclosed	
5.	Action log and Matters Arising from the Minutes		Assurance	Enclosed	
Strategic, Regulatory & System					
6.	Trust Chair's report	Chair	Discussion	Enclosed	09:30
7.	Chief Executive's report	CEO	Discussion	Enclosed	09:40
	[Link to the NHS Thames Valley Integrated Care Board (**ICB**) Board papers: https://www.thamesvalley.icb.nhs.uk/about-us/board-meetings-in-public]				
8.	Corporate Affairs report: • Legal, Regulatory and Policy; and • Horizon Scanning	ED of Corp Affairs	Information & Assurance	Enclosed	09:55
9.	Board Assurance Framework	ED of Corp Affairs	Information & Assurance	Enclosed	
10.	Planning: a. Annual Plan update; and b. Mid-Year review	Chief Finance Officer / ED of Strategy & Partnerships	Decision, Information & Assurance	Enclosed	10:10
Performance, Sustainability, Quality and People					
11.	Integrated performance and sustainability reporting: a. Integrated Performance Report (**IPR**); b. Quality & Safety Dashboard; c. Finance Report; and d. Workforce Metrics	Exec Team	Information & Assurance	Enclosed	10:30

[1] Apologies: None

	10 minutes' break 11:00 – 11:10				
12.	Patient Safety Incidents (**PSI**) report	Chief Nurse	Assurance	Enclosed	11:10
Communities and Populations – help improve health through research and innovation					
13.	Research & Development (**R&D**) report	Head or Director of R&D/ Chief Medical Officer	Information & Assurance	Enclosed	11:20
Governance & Reports on recommendation of committees					
14.	Committee assurance reports (3As)[2]: a. Mental Health & Law Committee 27 October 2026 b. Quality Committee 12 November 2026 including National Confidential Inquiry into Suicide, Homicide and Safety in Mental Health (**NCISH**) Safety Scorecard c. Finance & Investment Committee 17 November 2026 and recommendation: i. Frontline Digitisation annual update d. People, Leadership & Culture Committee 24 November 2026 (verbal update) and see Reading Room 21: i. Medical Appraisal and Revalidation report	Committee Chairs Chief Medical Officer Chief Finance Officer Chief Medical Officer	Discussion & Assurance	Enclosed, Verbal & Reading Room 21-22	11:35
15.	Corporate Registers: (i) application of Trust seal; and (ii) receipt of gifts and hospitality	ED of Corp Affairs	Information & Assurance	Enclosed	12:10
Closing matters & Resolution to conduct private business					
16.	Any Other Business				12:15
17.	Questions from the public, governors or staff				
18.	Review of the Meeting				
19.	Confidential matters - Resolution by the Board to exclude the public, any observers and press from the remainder of the meeting and conduct its business in private for matters which may be prejudicial to the public interest if conducted in public or for other reasons				
	Close Date of next meeting: 27 January 2027				12:30

READING ROOM/APPENDIX

Supporting reports to be taken as read to prompt discussion and decisions as required

20. Appendix to the Chief Executive's report:
    - Link to the NHS Thames Valley Integrated Care Board (**ICB**) Board papers: https://www.thamesvalley.icb.nhs.uk/about-us/board-meetings-in-public

[2] None expected from the following, further to 3As reports already delivered to the Board meeting on 30 September 2026: (i) Audit & Risk Committee as not met since 18 September 2026; and (ii) Charity Committee as not met since 22 September 2026.

21. Medical Appraisal and Revalidation report

22. Committee minutes and agendas[3]:
    a) Finance & Investment Committee 15 September 2026 and agenda 17 November 2026
    b) Mental Health & Law Committee 07 July 2026 and agenda 27 October 2026
    c) People, Leadership & Culture Committee agenda 24 November 2026
    d) Quality Committee 09 July 2026,10 September 2026 and agenda 12 November 2026

[3] None expected from the Audit & Risk Committee or the Charity Committee as agendas for their meetings in September 2026 were provided to the Board meeting in public on 30 September 2026.