NHS
Surrey and Sussex

Board Meetings – Forward Planner 2026/27

Item	24 June 26	30 Sept 26	25 Nov 26	26 Feb 27
Standing Meeting Items				
Welcome: Introductions, apologies and confirmation of quorum	✓	✓	✓	✓
Register of Interest and approach to managing conflicts (as required)	✓	✓	✓	✓
Minutes of the last meeting – review and approve	✓	✓	✓	✓
Action log – review and approve closures	✓	✓	✓	✓
Patient Story	✓		✓	✓
CEO Report to Board (incl system updates, organisational change/transition and external accountability)	✓	✓	✓	✓
Approve the exclusion of the public from a meeting or part of a meeting where it would be prejudicial to the public interest	✓	✓	✓	✓
Forward workplan	✓	✓	✓	✓
Public Questions	✓	✓	✓	✓
Strategy and Planning				
NHS Surrey and Sussex Strategy: Five Year Strategic Commissioning Plan	✓	✓		
Strategic Enablers • Integrated Needs Assessment for Surrey and Sussex - (June 2026) • National Neighbourhood Framework – (June 2026, within 5 Year Strategic Commissioning Plan item)	✓			
2026/27 Finance Performance Report	✓	✓	✓	✓

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Joint Capital Resource Use Plans (JCRUP)	✓			
2026/27 Winter Plan/ Progress against plan		✓		✓
Building Our New Organisation: Our People, Culture and Organisational Development Journey (Agreement of NHS Surrey and Sussex Values)			✓	
Green Plan/ Sustainability/ Net Zero Strategy		✓		
Digital, Data and Intelligence Strategy			✓	
Dental Access Update			✓	
System Performance and Oversight				
Integrated Surrey and Sussex Strategic Commissioning Report (SCR) (Finance, Quality and Performance Dashboard)		✓	✓	✓
Surrey and Sussex Annual Assessment 2025/26 and Development of the Strategic Commissioning Report	✓			
The Thirlwall Enquiry - Implications of the Enquiry and Recommendations			✓	
Strategic review of maternity services			✓	
Primary Care Provider Collaborative			✓	
Board Assurance				
Board Assurance Committee Highlight Reports: • Executive Committee • Strategic Commissioning Effectiveness Committee • Integrated Assurance Committee • Organisational Development and Transition Committee • Audit Committee	✓	✓	✓	✓

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• Remuneration Committee				
Board Assurance Framework	✓	✓	✓	✓
Risk Appetite	✓			
EPRR annual self-assessment	✓25/26			✓26/27
Equality reporting *(Assurance on the discharge of Public Sector Equality duties – WRES, DES, gender pay gap)*				✓
Freedom to Speak Up Guardian Report				✓
Governance, Statutory and Policies				
Policy approvals (by exception)				✓
Annual General Meeting minutes			✓	
Interim Governance review (including Terms of Reference)		✓		
Financial Scheme of Reservation and Delegation (SoRD)				✓