SEL ICB Board Meeting

Tuesday 24 November 2026, 11:00 - 14:00

Walworth Town Hall, 151 Walworth Road, SE17 1RS

Agenda

11:00 - 11:10
10 min

1. Welcome and Introductions

Information *Sir Richard Douglas*

1.1. Apologies for absence

Information *Sir Richard Douglas*

To note apologies for absence received.

1.2. Declarations of Interest

Information *Sir Richard Douglas*

To note Board members declarations of interest and confirm no additional interests are to be declared.

1.2. Register of SEL Board member interests.pdf (3 pages)

1.3. Approval of minutes of the last Board meeting held in public

Information *Sir Richard Douglas*

To approve the minutes of the Board meeting held on 22 July 2026.

1.3 Draft Minutes of the ICB board 22 July 2026.pdf (12 pages)

11:10 - 11:55
45 min

2. Borough Spotlight - Southwark VCSE

Presentation

To showcase one approach to how the ICB in Southwark is working with the Voluntary and Community Sector to reduce health inequalities and deliver neighbourhood health.

For decision

11:55 - 12:10
15 min

3. Governance Report

Decision *Ben Luscombe*

To provide Board members with an update on Governance matters, including any decisions required by the Board.

3. Governance report SEL.pdf (3 pages)
3i. SORD revised Nov 2026.pdf (39 pages)
3ii. Neighbourhood ToR revised Nov 2026.pdf (10 pages)
3iii. SCC ToR revised Nov 2026.pdf (12 pages)

For discussion

12:10 - 12:20
10 min

4. Acute Services Review

Discussion *Ed Waller; Sandra Iskander*

To provide an update on the outcomes of the Acute Services Review

- 4. ASR report.pdf (3 pages)
- 4i. 261008 SEL ASR - Final Summary Report.pdf (15 pages)

12:20 - 13:10
50 min

5. Committee Updates

Discussion

5.1. Strategic Commissioning Committee Update

Discussion *Georgina Fekete; Ed Waller*

To provide an update to the Board on the activities and decisions of the Strategic Commissioning Committee, together with reports on Commissioning Intentions and SIF, Month 6 financial position, and performance.

- 5.1 Committee update - SEL SCC.pdf (3 pages)

5.1.1. M6 Finance Report

Discussion *Dinah McLannahan*

- 5.1.1 SEL M6 finance report.pdf (4 pages)
- 5.1.1ii_SEL ICB MonthlyFinanceReport Month 6_2627.pdf (23 pages)

5.1.2. Performance Report

Discussion *Ed Waller*

- 5.1.2i Performance report SEL.pdf (3 pages)
- 5.1.2ii SEL performance summary_Nov 2026.pdf (19 pages)

5.1.3. SIF and Commissioning Intentions Approach

Discussion *Ed Waller*

- 5.1.3_5.1.4 CIs_MTFS_SIF_SEL.pdf (4 pages)
- 5.1.3_5.1.4ii_Appx 1. CI_SIF_MTFS SEL.pdf (44 pages)

5.1.4. Medium Term Financial Strategy

Discussion *Dinah McLannahan*

5.2. Audit, Risk and Assurance Committee Update

Discussion *Mike Parkinson*

To provide an update to the Board on the activities and decisions of the Audit, Risk and Assurance Committee

- 5.2 Committee update - SEL ARAC.pdf (3 pages)

5.3. Patient Safety Committee Update

Discussion *Anu Singh*

To provide an update to the Board on the activities and decisions of the Patient Safety Committee, including discussion on the Thirlwall Inquiry outcomes

- 5.3 Committee update - SEL PSC.pdf (2 pages)

5.4. Neighbourhood Strategic Delivery Committee Update

Discussion *Paul Najsarek*

To provide an update to the Board on the activities and decisions of the Neighbourhood Strategic Delivery Committee

- 5.4 Committee update - SEL NSDC.pdf (2 pages)

5.5. Joint Transition Committee Update

Discussion *Georgina Fekete*

To provide an update to the Board on the activities and decisions of the Joint Transition Committee

- 5.5 Committee update - Joint Transition Comm.pdf (5 pages)
- 5.5i_Appx 1. LEWISHAM Delegation Function transfer checklist.pdf (17 pages)

5.6. Remuneration Committee Update

Discussion *Anu Singh*

To provide an update to the Board on the activities and decisions of the Remuneration Committee

- 5.6 Committee update - SEL RC.pdf (2 pages)

13:10 - 13:25
15 min

6. Board Assurance Framework

Discussion *Ben Luscombe*

To present to the Board the current risk position, seek agreement to proposed closures, and set out the planned BAF refresh.

- 6. SEL BAF report.pdf (2 pages)
- 6i_Appx 1. SEL ICB BAF for Board - November 2026 - APPROVED.pdf (13 pages)
- 6ii_Appx 2. SEL BAF - November 2026.pdf (1 pages)

13:25 - 13:40
15 min

7. Organisation Report

Information *Andrew Bland*

To provide an overview and update on any SEL specific issues, achievements and highlights, not raised elsewhere in the committee-led reports.

- 7. Organisation Report FULL.pdf (12 pages)

13:40 - 13:50
10 min

8. Any Other Business

Discussion *Sir Richard Douglas*

13:50 - 14:00
10 min

9. Public Questions

Discussion *Sir Richard Douglas*

Members of the public are invited to ask questions. Priority will be given to those questions received in writing in advance of the meeting.

Date of next meeting: 23 February 2027