NHS
Lancashire and South Cumbria
Integrated Care Board

Meeting of NHS Lancashire and South Cumbria Integrated Care Board
Thursday, 5 November 2026 at 1.00pm-4.00pm
Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct, County Hall, Preston, PR1 8XB

AGENDA

Item No	Item	Lead	Purpose	Format
Exclusion of the public: *In accordance with the provision of Section 1(2) of the Public Bodies (Admissions to Meetings) Act 1960 it was resolved that representatives of the press and other members of the public were excluded from the first part of the meeting on the grounds that it would be prejudicial to the public interest due to the confidential nature of the business transacted. This section of the meeting has already been held in a private session.*				
Preliminary Business				
1.	Welcome and introductions	Chair	Note	Verbal
2.	Apologies for absence/Quoracy of meeting	Chair	Note	Verbal
3.	Declarations of Interest	Chair	Note	Verbal
Standing Items				
4.	Minutes of meetings: (a) ICB Board meeting held on 17 September 2026, matters arising and action log (b) ICB Annual General Meeting minutes – 17 September 2026	Chair Chair	Approve Approve	Attached Attached
5.	Community experience briefing – Commissioning innovative delivery models for vaccinations in care homes and nurseries	N Greaves	Note	Attached
Leadership and Operating Context				
6.	Chair's Board report	E Woollett	Note	Attached
7.	Report of the Chief Executive	A Cummins	Note	Attached
Performance Overview				
8.	Quality and Outcomes Committee escalation and assurance report – 28 October 2026	J Colclough	Assure	Attached
9.	Thirlwall Inquiry – Boad consideration	J Scattergood	Assure	Attached
10.	Finance and Contracting Committee escalation and assurance report – 24 September 2026	S Igoe	Assure	Attached
11.	Finance performance report – Month 6 2026/27	M Bakewell	Assure	Attached
12.	ICB performance report	A Heritage	Assure	Attached
13.	Cancer overview	C Harris	Assure	Attached
Developing the System and Strategy				
14.	Refreshing our Strategy: Setting the future direction for Lancashire and South Cumbria	A Heritage	Note	Attached
15.	Assurance on progress of commissioning intentions 2026/27, Quarter 2	C Harris	Assure	Attached
16.	Urgent and emergency care delivery and Winter planning 2026/27	C Harris	Approve	Attached

17.	Service reconfiguration: (a) Secondary care orthodontics collaborative programme: Business case (b) Royal Lancaster Infirmary bed reconfiguration next steps following Case for Change	C Harris C Harris	Assure Assure	Attached Attached
18.	ICB Green Plan 2025-2030: Activity update	M Bakewell	Note	Attached
Governance Assurance				
19.	Equality, diversity and inclusion annual report 2025/26	D Herring	Assure	Attached
20.	Freedom to Speak Up	J Scattergood	Assure	Attached
21.	Commissioning Committee escalation and assurance report – 23 September 2026 and 21 October 2026	T Bleakley	Assure	Attached
22.	Audit Committee escalation and assurance report – 25 September 2026	S Spill	Assure	Attached
23.	Transition and Change Committee escalation and assurance report – 12 October 2026	E Asante-Mensah	Assure	Attached
24.	Report concerning matters considered in Private Board meetings	D Atkinson	Assure	Attached
Concluding Business				
25.	Any other business	Chair	Note	Verbal
26.	Items for the Risk Register	Chair	Note	Verbal
27.	Closing remarks	Chair	Note	Verbal
28.	Date, time and venue of next meeting: Thursday, 14 January 2027, 1.00pm - 4.00pm, Lune Meeting Room, ICB Offices, Level 3 Christ Church Precinct, County Hall, Preston, PR1 8XB	Chair	Note	Verbal

ICB Strategic Objectives	
SO1	To improve population health and reduce inequalities through effective strategic commissioning.
SO2	Commission high quality, safe and accessible services that deliver better and more equitable outcomes and patient experience.
SO3	To develop and sustain the workforce, leadership and organisational capability required to operate as an effective strategic commissioner.
SO4	Improved financial sustainability through directing available resources to deliver the greatest possible value.
SO5	To deliver agreed national and local outcomes through a balanced focus on performance, improvement and long-term system resilience.

Glossary of Terms: LSC Integrated Care Board :: Glossary of terms (icb.nhs.uk)