# NHS Coventry & Warwickshire ICB
# NHS Herefordshire & Worcestershire ICB
# Boards 'Meeting in Common'

Wednesday, 18th November 2026 9:30am
held virtually via MS Teams

## Agenda

| | Time allocated | Subject | ICB | Purpose | Lead | Enc. |
|---|---|---|---|---|---|---|
| **Meeting Management** | | | | | | |
| 1. | 9:30 – 9:40 | Welcome and introductions | ALL | For noting | Chair | |
| 2. | | Apologies for absence | ALL | For noting | Chair | |
| 3. | | Declarations of Interest and Quoracy | ALL | For noting | Chair | |
| 4. | | Governance Log including Board Forward Plan | ALL | For noting | Chair | Report |
| 5. | | Minutes of previous meetings held on 16th September 2026 | ALL | For approval | Chair | Report |
| **Patient & Public Voice** | | | | | | |
| 6. | 9:40 – 9:50 | Questions from the Public | ALL | To respond to any pre-submitted questions | Chair | Verbal |
| 7. | 9:50 – 10:15 | Patient Story: Lived Experience Urgent & Emergency Care | ALL | For discussion | Kathryn Cobain | Verbal |
| **Strategic Updates** | | | | | | |
| 8. | 10:15 - 10:45 | Chief Executive Officer Report | ALL | For information & noting | Simon Trickett | Report |
| 9. | 10:45 - 11:10 | Spotlight: UEC (Urgent Emergency Care) & Winter Preparedness | ALL | For assurance, information & noting | Dr Will Taylor | Report |
| *BREAK* | | | | | | |
| **Performance & Risks** | | | | | | |
| 10. | 11:20 - 11:40 | The Thirtwall Inquiry | ALL | For endorsement & assurance, information & noting | Dr Kathryn Cobain | Report |

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| 11. | 11:40 - 11:55 | Integrated Quality & Performance Report | ALL | For assurance, information & noting | Dr Kathryn Cobain | Report |
| 12. | 11:55 - 12:10 | Financial Plan and Delivery 2026-27 | ALL | For assurance, information & noting | Mark Dutton | Report |
| **Governance & Assurance** | | | | | | |
| 13. | 12:10 - 12:20 | Board Assurance Framework | ALL | For assurance, information & noting | Hana Taylor | Report |
| 14. | 12:20 - 12:30 | Committee Escalation and Assurance Report | ALL | For assurance, information & noting | Hana Taylor | Report |
| Date of next meeting: 9:30am, 20th January 2027 via Microsoft Teams | | | | | | |

[1] If you believe that you have a conflict of interest in relation to any of the agenda items (even if this conflict has previously been declared), please advise the Chair or Director of Corporate Services as soon as possible. Conflict is defined as a set of circumstances by which a reasonable person would consider that an individual's ability to apply judgement or act, in the context of delivering, commissioning, or assuring taxpayer funded health and care services is, or could be, impaired or influenced by another interest they hold.