NHS
Central East
Integrated Care Board

Agenda
Board Meeting of NHS Central East ICB held in Public

Date: Wednesday 1 April 2026
Time: 11:30 – 12:15
Venue: Council Chamber, The Forum, Marlowes, Hemel Hempstead HP1 1DN

No.	Agenda Item	Purpose	Lead
1.	Welcome, Introductions and Apologies	Note	Chair
2.	Relevant Persons Disclosure of Interests		Chair
3.	Appointments to the Central East Integrated Care Board • Confirmation of Chief Executive Appointment • NEMs • Partner Members	Note & Approve	Chair

4.	ICB Governance Report:
	• Constitution and Standing Orders
	• Governance Handbook
	  ○ Standing Financial Instructions
	  ○ Scheme of Reservation and Delegation
	  ○ Function and Decisions Map
	  ○ Establishment of ICB Committees and Committee Chairs and Members
	  ○ Committee Terms of Reference
	• Delegation Agreements
	  ○ Specialised Commissioning
	  ○ Pharmacy, Optometry and Dentistry
		Note & Approve	Transition Director and Executive Director of Corporate Services & ICB Development

5.	Approval & Adoption of ICB Policies	Approve	Transition Director and Executive Director of Corporate Services & ICB Development
6.	Clinical Policies	Approve	Executive Clinical Director of Utilisation Management
7.	Risk Framework Development and Risk Management Policy	Approve	Transition Director and Executive Director of Corporate Services & ICB Development
8.	Our Way: Strategy to Delivery	Approve	Chief Executive

No.	Agenda Item	Purpose	Lead
9.	Communications and Engagement Update	Note	Transition Director and Executive Director of Corporate Services & ICB Development
10.	Any Other Business		Chair

NHS Central East Integrated Care Board
Register of Interests for Members of the Board
(As at 25.3.2026)

Surname	Forename	Position within, or relationship with the Integrated Care Board	Interests to Declare	Financial Interest	Non-Financial Professional	Non-Financial Personal	Indirect Interest	Direct Interest	Loyalty Interests	Outside Employment	Shareholdings and other ownership interests	Details of Interest	Date From	Date To
Barker	Karen	Transition Director and Executive Director of Corporate Services	No											
Borrett	Alison	Non-Executive Member	Yes	√								Director, 2Billys Ltd, Company no 14038119, Unit 8 Churchill Court, 58 Station Rd, North Harrow HA2 7SA	11/04/2022	Ongoing
Bracey	Michael	Chief Executive, Milton Keynes City Council – ICB Partner Member (Local Authority)	Yes	√								Employee of Milton Keynes City Council	2009	Ongoing
Bracey	Michael	Chief Executive, Milton Keynes City Council – ICB Partner Member (Local Authority)	Yes									Director, Home & Futures Cawley Priory, South Pallant, Chichester PO19 1SY Company number 16666009	Nov-25	Ongoing
Goutam	Sureena (Dr)	GP - ICB Partner Member (Primary Medical Services)	Yes		Y							Clinical Advisor for NHSE 111/IUC	2025	Ongoing
Goutam	Sureena (Dr)	GP - ICB Partner Member (Primary Medical Services)	Yes	Y								Director of Sanat Practice Ltd - limited company for provision of medical services including services for local out of hours provider Herts Urgent Care	2015	Ongoing
Goutam	Sureena (Dr)	GP - ICB Partner Member (Primary Medical Services)	Yes	Y								Director of Sanat Properties Ltd - property investment company (including a BLMK GP surgery premises)	2015	Ongoing
Goutam	Sureena (Dr)	GP - ICB Partner Member (Primary Medical Services)	Yes	Y								Governance Lead at Hatters Health Primary Care Network	2022	Ongoing
Goutam	Sureena (Dr)	GP - ICB Partner Member (Primary Medical Services)	Yes		Y							NHSE GIFRT reference group member - dermatology and urinary tract stones	2025	Ongoing
Goutam	Sureena (Dr)	GP - ICB Partner Member (Primary Medical Services)	Yes	Y								Sessional GP at Sundon Medical Centre	2018	Ongoing
Gregson	Dorothy	Non-Executive Member	Yes						√			My partner is Head of Robot Software and owns shares in a surgical robotic company - CMR Surgical Ltd	01/07/2022	Ongoing
Gregson	Dorothy	Non-Executive Member	Yes							√		Provision of public health consultancy - Blimus Ltd	10/05/2024	01/04/2025