Bundle Board of Directors - Part 1 24 September 2026

1 09:00 - Welcome and introductions
Tim Briggs, Interim Chair
260724 TB Part I Item 00 Agenda

2 09:05 - Staff story
Sue Steen, Chief People Officer

3 09:25 - Apologies for absence
Tim Briggs, Interim Chair

4 Declarations of interest
Tim Briggs, Interim Chair
260924 TB Part I Item 04 Register of interests BoD v2.4

5 Minutes of the previous meeting
Tim Briggs, Interim Chair
260924 TB Part I Item 05 Minutes of Meeting in Public 260730 DRAFT

6 09:30 - Matters arising and actions log
Tim Briggs, Interim Chair
260924 TB Part I Item 06 Action log

7.a 09:35 - Chief Executive's Report
Peter Ridley, Chief Executive
260924 TB Part I Item 07 CEO report public v3

7.b APPENDIX 1: Governance review (BB)
Peter Ridley, Chief Executive
260924 TB Part I Item 07b Governance review update v8.1

8 09:50 - Board assurance framework
Ben Westmancott, Interim Company Secretary
260924 TB Part I Item 08(i) BAF cover
260924 TB Part I Item 08(ii) BAF 2026-27 Sept

9 09:55 - Advance foundation trust application process
Elena Bechberger, Director of Strategy & Partnerships
260924 TB Part I Item 09 Advanced Foundation Trust Status - June 2026

10 10:05 - Oriel update
Jon Spencer, Chief Operating Officer
260924 TB Part I Item 10(i) Oriel cover
260924 TB Part I Item 10(ii) Oriel Summary Report

11 10:10 - Chief Nurse's Report
Simmi Naidu, Chief Nurse and Director of Allied Professionals
260924 TB Part I Item 11 CNO quality report

12 10:15 - Annual safeguarding report
Simmi Naidu, Chief Nurse and Director of Allied Professionals
260924 TB Part I Item 12(i) Safeguarding (CYPADULTS) Annual Report 2025-26
260924 TB Part I Item 12(ii) Safeguarding (CYPADULTS) Annual Report 2025-26

13 10:20 - Learning from deaths
Louisa Wickham, Chief Medical Officer
260924 TB Part I Item 13 Learning from deaths (Q1 2026-27)

14 10:25 - People & Culture Committee Chair's Report
Ken Batty, Non-executive Director
260924 TB Part I Item 14 PCC AAA report

15 10:35 - Finance & Performance Committee Chair's Report
Elena Lokteva, Non-executive Director
260924 TB Part I Item 15 FPC AAA report

16 10:45 - Finance Report - M5
Arthur Vaughan, Chief Finance Officer
260924 TB Part I Item 16(i) M5 2026-27 Public finance report - cover
260924 TB Part I Item 16(ii) M5 2026-27 Public finance report

17 10:50 - Integrated Performance Report - M5
Executive Team
260924 TB Part I Item 17(i) M5 IPR cover
260924 TB Part I Item 17(ii) M5 IPR
260924 TB Part I Item 17(iii) M5 IMM

18 10:55 - MoorConnect update
Jon Spencer, Chief Operating Officer
260924 TB Part I Item 18 MoorConnect update

19 11:00 - Discovery & commercial committee terms of reference
Tracey McNeill, Non-Executive Director
260924 TB Part I Item 19(i) Committee terms of reference
260924 TB Part I Item 19(ii) Terms of reference

20 Starred items:
Tim Briggs, Interim Chair

20.a 11:05 - Governance schedule
Ben Westmancott, Interim Company Secretary
260924 TB Part I Item 20a(i) 2026 Governance Schedule cover
260924 TB Part I Item 20a(ii) 2026 Governance Schedule v1.8

20.b 11:05 - Annual infection prevention control report
Simmi Naidu, Chief Nurse and Director of Allied Professionals
260924 TB Part I Item 21b(i) IPC Annual Report 2025-26 - cover
260924 TB Part I Item 20b(ii) IPC Annual Report 2025-26 Final

21 11:05 - Any Other Business
Tim Briggs, Interim Chair

22 11:10 - Questions from observers
Tim Briggs, Interim Chair

23 11:30 - Date of the next meeting: 26 November 2026

MOORFIELDS EYE HOSPITAL NHS FOUNDATION TRUST
A MEETING OF THE BOARD OF DIRECTORS
To be held in public on Thursday 24 September 2026 at 09:00
In the Lecture Theatre, Education Centre, Ebenezer Street and MS Teams

No.	Item	Action	Paper	Lead	Mins
1.	Welcome	Note	Oral	TB	5
2.	Staff story	Note	Oral	SS	20
3.	Apologies for absence	Note	Oral	TB	5
4.	Declarations of interest	Note	Enclosed	TB	
5.	Minutes of the previous meeting	Approve	Enclosed	TB	
6.	Matters arising and action log	Note	Enclosed	TB	
7.	Board assurance framework	Note	Enclosed	PR	5
8.	Chief executive's report	Note	Enclosed	PR	15
9.	Advance foundation trust application process	Note	Enclosed	EB	10
10.	Oriel update	Assurance	Enclosed	JS	5
	Quality				
11.	Chief nurse's quality report	Assurance	Enclosed	SN	5
12.	Annual safeguarding report	Approve	Enclosed	SN	5
13.	Learning from deaths	Note	Enclosed	LW	5
	People and Culture				
14.	People and culture committee chair's report	Assurance	Enclosed	AR	10
	Finance and Performance				
15.	Finance & Performance Committee chair's report	Assurance	Enclosed	EL	10
16.	Finance report	Note	Enclosed	AV	5
17.	Integrated performance report	Assurance	Enclosed	Exec team	5
20.	MoorConnect	Note	Enclosed	JS	5
21.	Discovery & commercial committee terms of reference	Approve	Enclosed	TM	5
22.	Starred items *(for discussion by exception only)* a) Governance schedule v1.8 b) Annual infection prevention control report				
23.	Any other business	Note	Oral	TB	5
	11:15 Meeting close followed by questions from members of the public and governors				
	Date of next meeting –24 November 2026 at 9am				