MERSEY CARE NHS FOUNDATION TRUST

Mersey Care NHS Foundation Trust

Public Board of Directors Agenda - 17 September 2026, 12.15pm-3.00pm

Rooms 2-3, V7 Building, Kings Business Park, Prescot, Merseyside L34 1PJ

1. Opening Business

12.15pm (5 mins)

1.1 Welcome and Introductions

Standing item — Chair

1.2 Apologies

Standing item — Chair

Apologies from Members: Iain Buchan

1.3 Declarations of Interest

Discussion item — Chair

1.4 Minutes of previous meeting & Action Log

Decision item — Chair

a) Previous Minutes - 23 July 2026
b) Public Board Action Log

1.5 Matters Arising

Discussion item — Chair

2. Our Services

2.1 Safety & Quality

Discussion item — Noir Thomas / Jenny Hurst — 12.20pm (30 mins)

a) Safety & Quality Report - (10 mins)
b) Insight: People and Communities Engagement and Experience Strategic Plan (20 mins) - *presentation*

2.2 Performance Issues

Discussion item — Steve Christian — 12.50pm (20 mins)

a) Integrated Performance Report - Steve Christian (20 mins)

2.3 Winter Resilience Plan 2026/27

Decision item | Lee Taylor | 1.10pm (15 mins)

BREAK

1.25pm (5 mins)

3. Our People

3.1 Our Culture Development : We are Mersey Care

Decision item | Rob Collins | 1.30pm (15 mins)

3.2 NHS Staff Standards

Decision item | Sean Leahy | 1.45pm (5 mins)

4. Our Resources

No Items

5. Our Future

5.1 Strategic Partnership Update - Verbal Update

Discussion item | Steve Christian | 1.50pm (10 mins)

6. Our Governance

6.1 Provider Capability Assessment Submission

Decision item | Steve Christian / Helen Bennett | 2.00pm (10 mins)

6.2 Chair's Report

Discussion item | Chair | 2.10pm (5 mins)

6.3 Chief Executive Officer's Report

Discussion item | Trish Bennett | 2.15pm (10 mins)

6.4 Board Assurance Framework

Decision item | Noir Thomas | 2.25pm (5 mins)

6.5 Board Committees - Recent Meetings

Decision item | Committee Chairs / Lead Executive Directors | 2.30pm (15 mins)

7. Consent items

2.45pm

Provided for consideration by the Board of Directors. Members are asked to read the papers prior to the meeting and, unless the Chair / Trust Secretary receives notification before the meeting that a member wishes to debate the item or seek clarification on an issue, the items and recommendations will be approved without debate at the meeting in line with the process for Consent Items. The recommendations will then be recorded in the minutes of the meeting.

7.1 Green Plan Bi-Annual Report

Rob Collins

Considered by the Resources Committee on 9 September 2026

7.2 Guardian of Safe Working Hours for Resident Doctors - Annual Report

Noir Thomas

Considered by the People Committee 3-9 September 2026

7.3 Patient Survey Findings

Discussion item | Jenny Hurst

Considered by the Quality Committee on 15 July 2026

8. Papers to Note / Information Items

8.1 Virtual Meeting by Email Paper(s) since the last meeting

The virtual meeting by email process relates to papers /matters that the Board has considered outside of its normal meeting schedule. The process involves a paper(s) being circulated by email to all Board members and then voting members are asked to indicate if they are in support of the recommendation(s) by a set date / time. If any member raises a query this query and the response are shared with all members. If the majority of voting members indicate their support by the set date then the item will be regarded as approved. If not approved or no consensus can be reached, the matter will be brought to the next scheduled meeting for discussion.

No Items

9. Closing Business

2.55pm (5 mins)

9.1 Risk Reflections

Discussion item | Chair

9.2 Reflection on the meeting and Papers