NHS Medway NHS Foundation Trust

AGENDA

Formal Trust Board in Public

DATE	04/11/2026
TIME	10:00 – 13:00
LOCATION	Gundulph Meeting Room and MS Teams
CHAIR	John Goulston
EXECUTIVE LEAD	Chief Executive

ITEM NO	TIME	SUBJECT	PRESENTER	PAGE REF	PAPER PURPOSE	PAPER TYPE
PRELIMINARY MATTERS						
1.0	10:00	Chair's Introduction & Apologies	Chair	-	Noting	Verbal
1.1		Quorum Confirmation	Chair	-	Noting	Verbal
1.2		Standing Governance Declaration Conflict of interest Reminder of confidentiality Reminder of duty of collective accountability	Chair	-	Noting	Verbal
1.3		Minutes Accuracy of the last meeting held 02 September 2026	Chair	3	Approval	Attached
1.4		Action Log Review	Chair	24	Noting	Attached
STRATEGIC ITEMS AND DEEP DIVE						
2.0	10:10	Staff Story	Chief Nursing Officer	-	Noting	Verbal
2.1	10:20	Chair's Report	Trust Chair	-	Noting	Verbal
2.2	10:25	Chief Executive's Report	Chief Executive	26	Noting	Attached
2.3	10:35	Lead Governor's Report	Lead Governor	-	Noting	Verbal
2.4	10:40	Board Assurance Framework Risk Treatment Plans	Director of Corporate Affairs	32	Approval	Attached
2.5	10:50	Green Travel Strategy (deferred from September)	Chief Strategy Officer	39	Approval	Attached
2.6	11:00	Thirlwall Inquiry: Medway's position and readiness	Chief Nursing Officer Chief Medical Officer	52	Approval / Briefing	Attached
SURVEILLANCE AND ASSURANCE REPORTING						
3.0	11:10	Integrated Finance Report: Month 6	Chief Finance Officer	77	Assurance	Attached
3.1	11:20	Integrated Quality and Performance Report	Chief Operating Officer	84	Assurance	Attached
3.2	11:30	Winter Plan Update 2026	Chief Operating Officer	130	Noting	Attached
3.3	11:35	Patient Safety Incident & Complaints Backlog Progress Report	Chief Nursing Officer	139	Assurance	Attached

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WELLBEING BREAK FOR FIVE MINUTES						
4.0	11:50	Reports of the Committee Chairs • Quality • People • Finance, Planning & Performance • Audit Committee	Non-Executive Directors	 141 145 148 151	Assurance	Attached
4.1	12:10	Integrated Maternity and Neonatal Assurance Report: CNST, Cultural Improvement and Maternity Triage	Chief Nursing Officer/ Chief Medical Officer	154	Assurance	Attached
STATUTORY, REGULATORY AND GOVERNANCE REPORTING						
5.0	12:20	Board and Committee Membership and Designations Report	Director of Corporate Affairs	166	Approval	Attached
RISK ESCALATION AND CLOSING MATTERS						
6.0	12:30	New Risks identified from the discussions and papers	Chair	-	Discussion	Verbal
6.1	12:35	Questions from the Council of Governors and Public		-		
6.2	12:45	Matters to report to the Council of Governors		-		
6.3	12:55	Reflection		-		
6.4		Any Other Business		-		
6.5		Date and time of the next meeting January 2027 (date to be confirmed)		-	Noting	

Minutes of the Trust Board Meeting in Public

Held on 02/09/2026

Members:	**Job Title**	**Initial**
John Goulston	Trust Chair	JG
Gary Lupton	Non-Executive Director	GL
Helen Wiseman	Non-Executive Director	HW
Mojgan Sani	Non-Executive Director	MS
Paulette Lewis	Non-Executive Director	PL
Jenny Chong	Non-Executive Director	JC
Rob Clarke	Chief Finance Officer (Interim)	RC
Stephanie Gorman	Deputy Chief Nursing Officer (Deputising for Evonne Hunt)	SC
Siobhan Callanan	Chief Executive (Interim)	SC
Tracey Jenkins	Chief Strategy Officer (Interim)	TJ
Steph Taylor	Deputy Chief Operating Officer	ST
Jeremy Davis	Chief Medical Officer (Acting)	JD
Attendees:	**Job Title**	**Initial**
Victoria Moore	Deputy Company Secretary, DGT and MFT (Minutes)	VM
Paul Green	Governor	PG
Stephen Corbett	Governor	SC
Abby King	Deputy Director of Communications and Engagement	AK
Jane Perry	Academic Non-Executive Director	JP
Matthew Taiano	Staff Governor	MT
Hari Aggarwal	Staff Governor	HA
Alison Heron	Director of Midwifery (agenda item 6.7)	AH
Apologies:	**Job Title**	**Initial**
Evonne Hunt	Chief Nursing Officer	EH
Sheridan Flavin	Chief People Officer (Interim)	SF
Darren Palmer	Chief Operating Officer (Acting)	DP
Jason Davis	Non-Executive Director	JD
Martina Rowe	Lead Governor	TR

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