NHS
Manchester University
NHS Foundation Trust

Board of Directors (Public)

Date: Wednesday 25th November 2026
Time: 2:00pm – 5:00pm
Location: Lecture Theatre 2, Education and Research Centre, Wythenshawe Hospital

Items marked with an asterisk have been discussed at the relevant Board Committee

Agenda

	Item	Purpose	Lead	Time
1.	**Apologies for absence & confirmation of quoracy** (verbal)	Meeting admin	Interim Trust Chair	
2.	**Declaration of interest** (verbal)	Meeting admin	Interim Trust Chair	
3.	**Patient Story**		Deputy CEO / CNO	
4.	**Minutes of the previous meeting** (30th September 2026) • Confirmation of JCMO and Dep. CEO/CNO joint Executive leadership of perinatal matters and amends to QSPBC ToR accordingly	Meeting admin	Interim Trust Chair	
5.	**Action Log**	Discussion	Interim Trust Chair	
6.	**Matters Arising**	Discussion	Interim Trust Chair	
7.	**Trust Chair's report (verbal)**	Discussion	Interim Trust Chair	
8.	**Trust Chief Executive's report**	Discussion	Trust CEO	
9.	**Assurance Reporting**			
9.1	**Board Assurance Framework***	Discussion	Executive Directors	
9.2	**Integrated Performance Report***	Discussion	Executive Directors	
10	**Strategic aim 1: Work with partners to help people live longer, healthier lives**			
10.1	**North Manchester Board Committee (12/10/26) escalation and assurance report**	Discussion	NED (MG)	
10.2	**Strategic Development Update**	Discussion	CSO	
10.3	**Annual Planning Update**	Discussion	CSO	
11	**Strategic aim 2: Provide high quality, safe care with excellent outcomes and experience**			
11.1	**Quality, Safety and Performance Board Committee (27/10/26) escalation and assurance report**	Discussion	NED (JH)	
11.2	**National In-Patient Survey***	Discussion	Deputy CEO / CNO	

11.3	**National Cancer Survey***	Discussion	Deputy CEO / CNO	
11.4	**Annual Safeguarding Report ***	Discussion	Deputy CEO /CNO	
12	**Strategic aim 3: Be the place where people enjoy working, learning and building a career**			
12.1	**People Board Committee (27/10/26) escalation and assurance report**	Discussion	NED (AA)	
12.2	**Safer Staffing Report (nursing and AHP) ***	Discussion	Deputy CEO / CNO	
12.3	**Bi-annual Safer staffing report (midwifery and newborn services) ***	Discussion	Deputy CEO /CNO	
12.4	**Annual Provider Self-Assessment Return**	Approval	JCMO	
13	**Strategic aim 4: Ensure value for our patients and communities by making best use of resources**			
13.1	**Finance Board Committee (26/10/26) escalation and assurance report**	Discussion	Interim Trust Chair	
13.2	**Chief Finance Officer's report ***	Discussion	CFO	
13.3	**Audit and Risk Committee (03/11/26) escalation and assurance report**	Discussion	NED (NG)	
Good Governance				
14.	**Board of Directors' Register of Interests**	Discussion	Interim Trust Chair	
15.	**Any Other Business** (verbal)	Discussion	Interim Trust Chair	
16.	**Meeting Evaluation** (verbal)	Meeting admin	Interim Trust Chair	
Date of next meeting: Wednesday, 3 February 2027 at 2:00pm				

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Board of Directors (Public)

Wednesday 30th September 2026

Present:	Trevor Rees (TR) Angela Adimora (AA) Darren Banks (DB) Mark Cubbon (MC) Vanessa Gardener (VG) Mark Gifford (MG) Jackie Hanson (JH) Sam Liscio (SL) Matt Makin (MM) Chris McLouglin (CM) Meera Nair (MN) Tom Rafferty (TRa) Kimberley Salmon-Jamieson (KSJ) David Walliker (DW) Claire Wilson (CW)	Interim Trust Chair Trust Non-Executive Director Deputy Chief Executive Trust Chief Executive Chief Delivery Officer Trust Non-Executive Director Trust Non-Executive Director Trust Non-Executive Director Interim Joint Chief Medical Officer Trust Non-Executive Director Chief People Officer Chief Strategy Officer Deputy Chief Executive/ Chief Nursing Officer Chief Digital and Information Officer Chief Finance Officer
In attendance:	Nick Gomm (NGo)	Director of Corporate Business / Trust Board Secretary
	Kathy Murphy (KM) (Item 11.2)	Director of Nursing and Midwifery
	Kim Macleod (KMac) (Item 11.2)	Clinical Head of Division, Maternity

Public questions

TR noted that, in advance of the meeting, the Trust had received a question from Mike Reed from Amnesty International expressing concern regarding the Trust's use of the Federated Data Platform which had been secured via an NHS England contract with the company Palantir to provide the service for the NHS. The Trust had sent Mike a response to the question explaining that MFT has no direct contract with Palantir and that all Trusts are expected by NHS England to use the Federated Data Platform. The Trust retains control of our interface with the system and Palantir can only process data to perform the tasks that the Trust has instructed them to do and cannot use the data for any other purpose. The Platform is not linked into the Electronic Patient Record or Electronic Staff Record.

1.	**Apologies for absence and confirmation of quoracy**

Apologies were received from Matt Bonam and Ashley Blom