Bundle LCHG Board Meeting in Public Session 3 November 2026

PLEASE NOTE THAT ALL OF THE AGENDA TIMES ARE APPROXIMATE AND SUBJECT TO CHANGE

1 Introduction, Welcome and Chair's Opening Remarks

2 Public Questions

2.1 Ward Accreditation - Greetwell Ward

2.2 Patient/Staff Story

3 Apologies for Absence

4 Declarations of Interest

5 Minutes of the meeting held on 1 September 2026
Item 5 DRAFT Public Board Minutes Sept 26

5.1 Matters arising from the previous meeting/action log

6 Group Chief Executive's Report to the Board
Item 6 Group CEO update Public Board -November 2026

6.1 Single Organisation Update
Item 6.1 Single Organisation Oversight Group Upward Report November 2026
Item 6.1 Appendix 1 Single Organisation Programme Plan as at 5 October 2026 Final

7 BREAK

8 Strategic Aim 1 - Patients

8.1 Risk and Assurance Report from the Quality Committee
Item 8.1 Quality Committee Assurance Upward Report - September 2026v1
Item 8.1 Quality Committee Assurance Upward Report - October 2026 v 3
Item 8.1 Oct 1 Appendix 3.3-10PP Assurance Template v1.0 020926
Item 8.1 Oct 2. Appendix 3.1- CNST MIS Year 8 mid-point review V1.1 0192026
Item 8.1 Oct 5. Appendix 5.0- Integrated workforce report V1.0 17082026 1
Item 8.1 Oct 6. Appendix A- CNST MIS Year 8 SAB training risk v1.0 11102026
Item 8.1 Oct 7. Appendix 6.0 - Learning and Actions Thematic Report Q1 2026
Item 8.1 Oct 11. Appendix 6.4- PMRT Q1 report - None identifiable data
Item 8.1 Oct 12. Appendix 6.5- Claims Scorecard Q1 '26-'27
Item 8.1 Oct 14. Appendix 3.2- MCB implementation tool ULTH V1.4 28092026

8.2 Thirlwall Inquiry Report and Recommendations
Item 8.2 Board Report - Thirlwell

8.3 Finance Briefing
Item 8.3 Board - Finance Briefing M6 2627

8.4 Assurance and Risk Report from the Finance and Performance Committee

Item 8.4 Finance Committee Assurance Upward Report September 2026 v 5
Item 8.4 Finance Committee Assurance Upward Report October 2026v1

8.5 Estates Operational Delivery Plan

Item 8.5 Covering Paper for Trust Board_ Estates Operational Delivery Plan 2nd November 2026
Item 8.5 Appendix 1 LCHG Estate Long Term Delivery Plan 2026 2036.docx final
Item 8.5 - Appendix A LCHG Estate Strategy_Technical Appendix v8b PDF
Item 8.5 - Appendix B Site List Overview
Item 8.5 - Appendix C LCHGES-GDA-00-XX-RP-A-9001_P05_Development Control Plan
Item 8.5 - Appendix D RWD_Estates&Facilities_Summary_20261007_101408
Item 8.5 - Appendix E Structure-chart

9 Strategic Aim 2 - People

9.1 Assurance and Risk Report from the People Committee

Item 9.1 People Committee Assurance Upward Report September 2026 v 2
Item 9.1 Appendix 1 (Sept) FTSU Annual Report 25-26
Item 9.1 Appendix 2 (Sept) PC Work Well Plan - People Committee
Item 9.1 0. People Committee Assurance Upward Report October 2026 v 3
Item 9.1 Appendix 1 Oct. Communications and engagement dashboard 2026-09
Item 9.1 Appendix 2 Oct People Committee - Terms of Reference 26-27 (Draft) v 3
Item 9.1 Appendix 3 (Sept) Communications and engagement dashboard 2026-08

9.2 Unauthorised, inappropriate and unjustifiable access to confidential patient information

Item 9.2 Board Paper_ IG cases 1026 Final

10 Strategic Aim 3 - Population

10.1 Assurance and Risk Report from the Integration Committee

Item 10.1 Integration Committee Assurance Upward Report September 2026 v 2
Item 10.1 Appendix 1 (Sept) Integration Committee ToR 2026-27 v 3
Item 10.1 Integration Committee Assurance Upward Report October 2026

10.2 Electronic Patient Record Update

Item 10.2 EPR Programme Report for Trust Board Nov 26Rev3

11 Integrated Performance Report

Item 11 Front Sheet - Group Board Dashboard October (September Data)
Item 11 Appendix 1 Group Board October 2026

12 Risk and Assurance

12.1 Group Risk Management Report

Item 12.1 Group Board - LCHG Risk Report Nov 2026
Item 12.1 Appendix A - LCHS Group Board Risks rated High or Very High - November 2026.
Item 12.1 Appendix B - ULTH Group Board Risks rated High or Very High - November 2026.
Item 12.1 Appendix C - Risk Appetite

12.2 Board Assurance Framework

Item 12.2 BAF Group Board Front Sheet November 2026
Item 12.2 LCHG Group BAF for Group Board October 2026

12.3 Risk and Assurance Report from the Audit Committee
Item 12.3 Audit Committee Upward Report Oct 2026

13 Board Forward Planner
Item 13 Board Work Programme 2026-27

14 Any Other Notified Items of Urgent Business

15 The next meeting will be held on Tuesday 5th January 2027