NHS
Lewisham and Greenwich
NHS Trust

TRUST BOARD PART 1 (PUBLIC)

Tuesday, 27 October 2026

Lewisham and Greenwich NHS Trust

TRUST BOARD MEETING & ANNUAL GENERAL MEETING

27TH OCTOBER 2026

A meeting of the Board of Lewisham and Greenwich NHS Trust will take place on **Tuesday 27th October 2026, 10.00, at Rooms 1 & 2, Education Centre, Queen Elizabeth Hospital.**

There will be an opportunity for members of the public present to raise questions related to the Trust Board agenda for a maximum period of 10 minutes after the meeting. Questions should be submitted a minimum of 24 hours before the meeting to LG.BoardSecretary@nhs.net **Tel: 020 8333 3000 ext. 48131**.

Annual General Meeting

1.	**Welcome**	5 mins	Chair
2.	**Review of the year and forward look** • **Financial review and External Auditor report** • **Refresh of our Trust strategy**	15 mins	CEO
3.	**Introducing our new Chair**	5 mins	CEO/Chair
4.	**Winter pressures discussion** • **Staff Story** • **Context** • **Roundtable discussion**	45 min	CEO
5.	**Question and answer session**	10 min	Chair
6.	**Closing**	5 min	Chair

Trust Board Part 1 (Public)

1.	**Welcome/Apologies/Quorum**	Oral	5 mins	Chair
2.	**Declarations of Interests**	Oral		All
3.	**Minutes of the Previous Meeting (27/07/26) –** To ratify	Enclosure A1		Chair
4.	**Matters Arising and Actions List –** To review	Enclosure A2		Chair
5.	**Chair's Report –** To receive • Star of the month	Oral	5 mins	Chair
6.	**NOF**	Enclosure B	5 mins	CEO
7.	**Acute Services Review**	Enclosure C	5 mins	SI
	Board Discussion			
8.	**Trust response to Amos, Ockendon and Thirlwall Reports**	Oral	20 mins	JP/MP/SP
	Committee Reports			
9.	**Finance, Infrastructure and Transformation Committee Report Sept '26 & Oct '26)** To receive • **Finance Report** To receive	Enclosure D1 Enclosure D2	5 mins	HB COB
10.	**Quality and Performance Committee Report (Sept '26 & Oct '26)** To receive • **Quality Strategy** To approve • **Quality and Safety Report** To receive • **Performance Report** To receive • **Q2 Perinatal Quality Surveillance Report** To approve	Enclosure E1 Enclosure E2 Enclosure E3 Enclosure E4 Enclosure E5	10 mins	PL JP JP MJ JP
11.	**Audit, Risk and Compliance Committee Report (Oct '26)** To receive	Enclosure F1	5 mins	AK
12.	**People, Culture and Education Committee Report (Oct '26)** • **Workforce KPI Report** To receive • **Modern Slavery Statement** To approve	Enclosure G1 Enclosure G2 Enclosure G3	5 mins	NC SS SS
	Board Updates			
13.	**NED Feedback** To receive • **Board Visibility Visits**	Oral Enclosure H	5 mins	NEDs
14.	**CEO Update**	Oral	5 mins	CEO
	Final Items			
15.	**Any other business**			
16.	**Date of Next Meeting -** Tuesday 26th January 2027, 10:00, Owen Centre, Lecture Theatre, UHL			

END OF PUBLIC MEETING

The Board is asked to resolve: -That In accordance with Section 1(2) of the Public Bodies (Admission to Meetings) Act 1960, representatives of the press and other members of the public be excluded from the remainder of the meeting having regard to the confidential nature of the business to be transacted, publicity of which would be prejudicial to the public interest.

PART 1 – PUBLIC SESSION

Lewisham and Greenwich NHS Trust

TRUST BOARD MEETING

Minutes of the Part 1 Board Meeting held on Tuesday 28th July 2026
10am, Rooms 1 & 2, Education Centre, Queen Elizabeth Hospital

Present:	N Chana (Acting Trust Chair) G Allen (Non-Executive Director) H Bright (Non-Executive Director A King (Non-Executive Director) P Li (Non-Executive Director) W Tuckley (Non-Executive Director) K Anderson (Chief of Staff) * N Goulbourne (Chief Strategy, Partnership and Transformation Officer/Deputy CEO) * M Jenkins (Chief Operating Officer)* C Owusu-Bennoah (Chief Financial Officer) M Patel (Chief Medical Officer) S Sagoo (Chief People Officer) B Travis (Chief Executive) **Non-Voting Member*
In Attendance:	G Denton-Spalding (Head of Board Governance) A McDonnell (Deputy Chief Nurse) I Meshu (Quality and Training Manager) V Payne (Head of Adult Speech and Language Therapy) T Silvester (Senior Sister) C Wilkes (Director of Content, Creative and Engagement)
Apologies:	J Harrington (Associate Non-Executive Director) L Crosby (Chief Nurse)

Seven members of the public were in attendance.

TB1-26/32 Welcome and apologies for absence

The Acting Chair welcomed everyone to the meeting. Apologies were noted as above.

The meeting was confirmed as quorate.

TB1-26/33 Declarations of Interest

There were no new declarations of interest.

TB1-26/34 Minutes of the Previous Meeting

The minutes of the previous meeting, held on 28th April 2026 and the record of the Questions and Answers from the meeting were agreed as an accurate record.

Resolved: The Board approved the minutes.

TB1-26/35 Matters Arising and actions list

The Board reviewed the action log and noted that there were no outstanding actions arising from previous meetings.

TB1-26/36 Chair Report

Presented by the Acting Chair

The Acting Chair advised the Board that following the departure of Mike Bell from the Trust after four years as Chair, he was undertaking the role on an acting basis. On behalf of the Board, he formally recorded thanks to Mr Bell for his significant contribution to the Trust and the progress achieved during his tenure.

The Interim Chair recognised and congratulated colleagues who had been awarded Star of the Month in recent months:

- **April – Ibnul Meshu, Quality and Training Manager in the Hospital Sterilisation and Disinfection Unit at Queen Elizabeth Hospital**: Ibnul was nominated for the Rising Star Award in recognition of his outstanding leadership, professionalism and commitment. Since joining the team, he has strengthened the department's Quality Management System, helped ensure