Leeds and York Partnership
NHS Foundation Trust

Public Meeting of the Board of Directors

will be held at 9.30am on Thursday 26 November 2026
Inspire@ room, Horizon Leeds, 3rd Floor, 2 Brewery Wharf, Kendall Street, Leeds, LS10 1JR

Agenda

		LEAD	TIME
1	**Apologies for absence** (verbal)	MM	9.30am
2	**Sharing Stories – Children and Young People's Services** (verbal)		
3	**Declarations of interests and any declarations of conflicts of interest in any agenda item** (enclosure)	MM	10am
4	**Minutes of the meeting held on 24 September 2026** (enclosure)	MM	-
5	**Matters arising** (verbal)	MM	-
6	**Actions outstanding from the public meetings of the Board of Directors** (enclosure)	MM	-
	Use of resource		
7	**Chief Executive's report** (enclosure)	SM	10.05am
8	**Report from the Chair of the Finance and Performance Committee for the meetings held on 27 October & 24 November 2026** (to follow)	KW	10.15am
9	**Report from the Chief Financial Officer** (enclosure)	DH	10.20am
	9.1 Health & Safety Annual Report (enclosure)	DH	-
	9.2 Operational Priorities Update Report – Q2 (enclosure)	DH	-
10	**Report of the Chief Operating Officer** (enclosure)	JFA	10.40am
	10.1 Emergency Preparedness, Resilience and Response (EPRR) Core Standards 2026 Assurance Report (enclosure)	JFA	-

Patient centred care			
11	**Report from the Chair of the Quality Committee for the meetings held on 8 October and 12 November 2026** (enclosure)	**FH**	**10.50am**
12	**Report from the Medical Director** (enclosure)	**CH**	**10.55am**
	12.1 Guardian of Safe Working Hours Q2 Update (enclosure)	**CH**	**-**
	Break		**11.05am**
13	**Thirlwell Report Response** (enclosure)	**NS/CH**	**11.15am**
14	**Safer Staffing Report** (enclosure)	**NS**	**11.25am**
15	**Violence Prevention Reduction Self-Assessment Standard** (enclosure)	**NS**	**11.30am**
Workforce			
16	**Report from the Chair of the Workforce Committee for the meeting held on 15 October 2026** (enclosure)	**ZBS**	**11.35am**
17	**Report from the Director of People and Organisational Development** (enclosure)	**HT**	**11.40am**
18	**Freedom to Speak Up Guardian Report** (enclosure)	**SR**	**11.50am**
Governance			
19	**Report from the Chair of the Audit Committee for the meeting held on 28 October 2026** (enclosure)	**MW**	**12pm**
20	**Report from the Chair of the Mental Health Legislation Committee for the meeting held on 10 November 2026** (enclosure)	**FH**	**12.05pm**
21	**Board Assurance Framework** (enclosure)	**SM**	**12.10pm**
22	**Scheme of Delegation** (enclosure)	**SM**	**12.15pm**
23	**WYMHSC Committees in Common Update** (paper)	**MM**	**12.25pm**
24	**Use of Trust Seal** (verbal)	**MM**	**-**
25	**Any other business** (verbal)	**MM**	**12.30pm**

The next meeting of the Board will be held on Thursday 21 January 2027 (time to be confirmed)
Boardroom, Building 3, White Rose Office Park, Millshaw Lane, Leeds LS11 0DL

Declaration of Interests for members of the Board of Directors

Name	Directorships, including Non-executive Directorships, held in other organisations (with the exception of those of dormant companies).	Ownership, or part-ownership, of private companies, businesses or consultancies likely or possibly seeking to do business with the NHS.	Majority or controlling shareholdings in organisations likely or possibly seeking to do business with the NHS.	A position of authority in a charity or voluntary organisation in the field of health and social care.	Any connection with a voluntary or other organisation contracting for NHS services.	Any substantial or influential connection with an organisation, entity or company considering entering into or having entered into a financial arrangement with the Trust, including but not limited to lenders or banks.	Any other commercial or other interests you wish to declare. This should include political or ministerial appointments (where this is information is already in the public domain – this does not include personal or private information such as membership of political parties or voting preferences)	Declarations made in respect of spouse or co-habiting partner
EXECUTIVE DIRECTORS								
Sara Munro Chief Executive	**Interim Chief Executive Officer** Leeds Community Healthcare NHS Trust	None.	None.	None.	None.	None.	None.	None.
Dawn Hanwell Chief Financial Officer and Deputy Chief Executive	None.	None.	None.	None.	None.	None.	None.	None.
Chris Hosker Medical Director	**Director** Trusted Opinion Ltd.	None.	**Director** Lilac Tree Clinic Ltd.	None.	**Director** Lilac Tree Clinic Ltd.	None.	None.	Partner: **Director** Trusted Opinion Ltd.
Joanna Forster Adams Chief Operating Office	None.	None.	None.	None.	None.	None.	None.	Partner: **Director of Public Health** Middlesbrough Council and Redcar and Cleveland Borough Council Partner: **Chair** The Junction Foundation
Nichola Sanderson Director of Nursing and Professions	None.	None.	None.	None.	None.	None.	None.	None.