King's College Hospital NHS Foundation Trust

AGENDA

Committee	**Board of Directors – Public**
Date	**Tuesday 17 November 2026**
Time	**14:00 – 16:30**
Location	**Dulwich Room, Hambleden Wing, King's College Hospital, Denmark Hill, London SE5 9RS**

No.	Agenda item	Lead	Format	Purpose	Time
STANDING ITEMS					
1.	Welcome and Apologies	Chair	Verbal	Information	**14:00**
2.	Declarations of Interest	Chair	Verbal	Information	
3.	Chair's Actions	Chair	Verbal	Approval	
4.	Minutes of the Meeting held on 16 September 2026	Chair	Enclosure	Approval	
5.	Action tracker	Chair	Enclosure	Discussion	
6.	Patient Story	Chief Nurse and Executive Director of Midwifery	Presentation	Information/ Discussion	**14:05**
7.	Report from the Chief Executive Officer	Chief Executive Officer	Enclosure	Discussion /Assurance	**14:20**
8.	Board Assurance Framework	Director of Corporate Affairs	Enclosure	Assurance	**14:25**
9.	Risk Register Report	Chief Nurse and Executive Director of Midwifery	Enclosure	Assurance	**14:30**
10.	Integrated Performance Report - Quality - Operational Performance - Finance - Workforce	Chief Executive Officer	Enclosure	Discussion/ Assurance	**14:35**
11.	Highlight Reports from Committee Chairs 11.1. Finance & Commercial Committee x2 11.2. Performance, Transformation and Improvement Committee x2 11.3 Quality and Research Committee x2 11.4 People, Inclusion and Education Committee x2 11.5 Academic Committee in Common	Committee Chairs	Enclosure	Assurance	**15:00**
12.	Report from the Chair of the Board	Chair	Verbal	Information	**15:15**

King's values Caring Collaborative Inclusive Innovative

COUNCIL OF GOVERNORS					
13	Council of Governors' Update	Lead Governor	Enclosure	Information	**15:20**
STRATEGY, PLANNING AND DELIVERY					
14.	King's Strategy 2026-31 Q1&2 Delivery Report *More information in Reading Room (Board Reporting of Strategy Delivery)*	Director of Strategy	Enclosure	Assurance	**15.35**
15.	Acute Services Review	Chief Executive Officer	Enclosure	Assurance	**15:45**
16.	Freedom to Speak Up Guardian Annual Report 25-26	Chief Nurse and Executive Director of Midwifery	Enclosure	Assurance	**15.55**
GOVERNANCE AND ASSURANCE					
17.	Thirlwall Inquiry Report Response	Chief Nurse and Executive Director of Midwifery	Enclosure	Assurance	**16:05**
18.	Maternity & Neonatal Quality & Safety Integrated Report *More information in Reading Room*	Chief Nurse and Executive Director of Midwifery	Enclosure	Assurance	**16.15**
ANY OTHER BUSINESS					
19.	Board Assurance following CQC's Inspection Findings	Chair	Verbal	Assurance	**16:25**
FOR INFORMATION					
20.	Annual Report for Infection, Prevention & Control 25-26	Chief Nurse and Executive Director of Midwifery	Enclosure	Information	*
21.	Vulnerabilities Annual Report 25-26	Chief Nurse and Executive Director of Midwifery	Enclosure	Information	*
DATE OF THE NEXT MEETING					
	Date of the next meeting: The next meeting will be held on Thursday 14 January 2027 at 1400 – 1630.				

Members:	
Sir David Behan	Chairman
Dame Christine Beasley	Non-Executive Director
Nicholas Campbell-Watts	Non-Executive Director
Dr Jane Fryer	Non-Executive Director
Sheena Mackay	Non-Executive Director
Gerry Murphy	Non-Executive Director
Akhter Mateen	Non-Executive Director
Prof. Graham Lord	Non-Executive Director
Prof. Anthony Schapira	Non-Executive Director
Dr Angela Spatharou	Non-Executive Director
Matthew Trainer	Chief Executive Officer
Prof. Tracey Carter MBE	Chief Nurse & Executive Director of Midwifery
Roy Clarke	Chief Finance Officer
Dena Marshall	Interim Chief Operating Officer
Dr Mamta Shetty Vaidya	Chief Medical Officer
Damian McGuinness	Chief People Officer
In Attendance:	
Siobhan Coldwell	Director of Corporate Affairs
Chris Rolfe	Director of Communications
Apologies:	
Circulation List:	
Board of Directors & Attendees	
Council of Governors	