Kent Community Health
NHS Foundation Trust

Board of Directors meeting in Public

18 November 2026, 9.30am to 12 noon

Meeting rooms 6 and 7, Kent Community Health NHS Foundation Trust offices, Trinity House, 110 – 120 Upper Pemberton, Eureka Park, Ashford, Kent TN25 4AZ

Agenda and Papers

Kent Community Health
NHS Foundation Trust

Trust Board Meeting (in Public)

Wednesday 18 November 2026, 9.30am to 12noon, Meeting rooms 6 and 7, KCHFT offices, 110 – 120 Upper Pemberton, Eureka Park, Ashford, TN25 4AZ

Key: DL: Diligent Reference, FA- For Approval, FD - For Discussion, FN – For Noting

DL	Description	FOR	Format	Lead	Time
1.	Welcome and apologies	FN	Verbal	Trust Chair	9.30
2.	Declarations of Interest	FN	Verbal	Trust Chair/All	
Board reflection item					
3.	Patient Story	FD	Verbal	Chief Nursing Officer	9.35
Standing items					
4.	Minutes from the meeting of 16 September 2026	FA	Paper	Trust Chair	9.50
5.	Action log and matters arising	FA	Paper	Trust Chair	
6.	Chair's report (incl. Board self-assessment results report 2025/26)	FN	Paper	Trust Chair	
7.	Chief Executive's report (incl. progress with 2026/27 We Care Strategy Breakthrough Objectives)	FN	Paper	Chief Executive	
Strategy, culture and system reports					
8.	Board Assurance Framework	FA	Paper	Interim Trust Secretary	10.10
9.	Prevention, Inequalities and Children's Services Transformation Update	FD	Paper	Executive Director for Prevention, Inequalities and Children's Services	10.20
Assurance and performance					
10.	People Committee chair's assurance report – meeting held on 26 October 2026 • Approval of Terms of Reference	FN FA	Paper	People Committee Chair	10.35
11.	Quality Committee chair's assurance report – meeting held on 5 November 2026 • Learning from Deaths report (published externally)	FN	Paper	Quality Committee Deputy Chair	
12.	Finance, Business and Investment Committee chair's assurance report	FN	Paper	Finance, Business and	

	– meeting held on 18 September 2026			Investment Committee Chair	
13.	Audit and Risk Committee chair's assurance report - meeting held on 12 October 2026	FN	Paper	Audit and Risk Committee Chair	
14.	Charitable Funds Committee chair's assurance report – meeting held on 4 November 2026 • 2025/26 Kent Community Health Charitable Fund Annual Report and Accounts	FN FA	Paper	Charitable Funds Committee Chair	
10-minute scheduled break					
15.	Integrated performance report	FD	Paper	Chief Finance Officer and Executive Directors	11.15
Governance and compliance					
16.	Learning from the Thirlwall Inquiry: Implications for Kent Community Health NHS Foundation Trust	FA	Paper	Chief Nursing Officer Chief Medical Officer	11.30
17.	Risk Management Framework	FA	Paper	Interim Trust Secretary	11.40
Closing items					
18.	Any other items of business previously notified to the Board	FD	Verbal	Trust Chair	11.50
19.	Evaluation of the meeting and delivery of the Trust's values	FD	Verbal	Trust Chair	
20.	Questions relating to the agenda items from Governors and public	FD	Verbal	Trust Chair	
Date and venue of next meeting					
20 January 2027 – Meeting rooms 6 and 7, Kent Community Health NHS Foundation Trust offices, 110 – 120 Upper Pemberton, Eureka Park, Ashford, Kent TN25 4AZ					

Members:		
Colin Lynch	CL	Trust Chair
Dr Andy Brooks	AB	Associate Non-Executive Director (non-voting)
Kim Lowe	KL	Non-Executive Director (Deputy Trust Chair)
Olu Odeniyi	OO	Non-Executive Director
Dr Razia Shariff	RS	Non-Executive Director (Senior Independent Director)
Faham Sinan-Katamba	FSK	Associate Non-Executive Director (non-voting)