Trust Boards In Common Meeting in Public Meeting
Wednesday 30th September 2026, 09:30 – 12:30,
Lecture Theatre 2, B Level, Queen Alexandra Hospital, Portsmouth

Agenda

Item No.	Time slot	Agenda Item	Delivery	Presenter	Action Required	Link to BAF
		Opening Business				
1	09:30	Welcome, Apologies & Declaration of Interests	Verbal	Jenni Douglas-Todd, Chair	Receive	N/A
2	09:33	Minutes of Previous Meeting	Paper 1	Jenni Douglas-Todd, Chair	Approve	N/A
3	09:35	Matters Arising / Action Tracker	Paper 2	Jenni Douglas-Todd, Chair	Review	N/A
		Items for Consideration / Discussion				
Business of Meeting						
4	09:40	Staff Story	Presentation	Paul Hargreaves, Chief People and Culture Officer	Note	N/A
5	10:00	Chair's Opening Remarks	Verbal	Jenni Douglas-Todd, Chair	Note	N/A
6	10:10	Chief Executive Officer's report • Integrated Performance Report	Paper 3	Penny Emerit, Chief Executive Officer	Note	All
Strategy						
7	10:25	Risk Management: • Board Assurance Framework • Board Risk Register	Paper 4	Steve Thomas, Acting Chief Nursing Officer	Assure	All
8	10:35	Working Together, Improving Together – Progress Update	Paper 5	Michelle Stanley, Chief Strategy Officer	Assure	All
		Finance and Infrastructure				
9	10:45	Finance and Infrastructure Committee Part One Feedback: • August 2026 • September 2026	 Paper 6 Paper 7	Phil Berrington, Non Executive Director	Assure	N/A
10	10:55	Finance and Infrastructure Committee Part Two Feedback: • August 2026 • September 2026	 Paper 8 Paper 9	Phil Berrington, Non Executive Director	Assure	N/A
		Comfort Break 11:05				
		People				
11	11:15	People Committee Feedback: • August 2026 • September 2026	 Paper 10 Paper 11	Deborah McKenzie, Non Executive Director	Assure	N/A

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Item No.	Time slot	Agenda Item	Delivery	Presenter	Action Required	Link to BAF
		Quality and Performance				
12	11:25	Quality and Performance Committee Feedback: • August 2026 • September 2026	 Paper 12 Paper 13	Nigel Chapman, Non Executive Director	Assure	N/A
13	11:40	Board Assurance Statements: Preparedness for Winter Planning 2026/27	Paper 14	Lee McPhail, Chief Delivery Officer Joe Smyth, Chief Officer IWT	Assure Approve	6
14	11:55	Medical Revalidation – Job Planning and Appraisals	Paper 15	Kate Hardy, Acting Chief Medical Officer	Assure Approve	1 3 5 6
15	12:05	Annual Safeguarding Report	Paper 16	Steve Thomas, Acting Chief Nursing Officer	Noting	1 3 6
		Closing Business				
17	12:15	Any Other Business	Verbal	Jenni Douglas-Todd, Chair	Receive	N/A
18	12:20	Opportunity to take questions from members of Public	Verbal	Jenni Douglas-Todd, Chair	Receive	N/A
19		Additions to the Board Assurance Framework / Board Risk Register	Verbal	Jenni Douglas-Todd, Chair	Discuss	N/A
20	12:25	Reflections on Insights Heard at the Meeting Pertaining to Organisational Culture	Verbal	Jenni Douglas-Todd, Chair	Discuss	N/A
	12:30	End of Meeting				

Date of Next Meeting: Wednesday 2nd December 2026, 09:30. Conference Room, Level B, St Mary's Hospital

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TRUST BOARDS - MEETING HELD IN COMMON IN PUBLIC

Wednesday 26 August 2026 at 09:30-12:30
Conference Room, Level B, St Mary's Hospital, Isle of Wight

M I N U T E S

Members Present:

Board of both Trusts

Jenni Douglas-Todd** (JDT)	Chair
Phil Berrington ** (PB)	Non-Executive Director
Toby Salt (TS)	Associate Non-Executive Director
Christine Slaymaker (CS)	Associate Non-Executive Director
Greta Westwood (GW)	Associate Non-Executive Director
Deborah McKenzie * (DM)	Non-Executive Director (IWT) / Associate Non-Executive Director (PHU)
Penny Emerit ** (PE)	Chief Executive Officer
Mark Orchard ** (MO)	Chief Financial Officer / Deputy Chief Executive Officer
Natalie Borman ** (NB)	Acting Chief Medical Officer
Steve Thomas ** (ST)	Acting Chief Nursing Officer
Paul Hargreaves (PH)	Chief People Officer
Lee McPhail * (LM)	Chief Delivery Officer (PHU)
Michelle Stanley (MS)	Chief Strategy Officer
Joe Smyth * (JS)	Chief Officer (IWT)
Anoop Chauhan (AC)	Chief Research Officer

Board of Portsmouth Hospitals University NHS Trust (PHU)

Jonathan Plumtree * (JP)	Non-Executive Director
Vivek Srivastava * (VS)	Non-Executive Director
Graham Galbraith* (GG)	Non-Executive Director

Board of Isle of Wight NHS Trust (IWT)

Stephen Brooks * (SB)	Non-Executive Director

* Voting members of Trust Board ** Voting members of both Trusts

In Attendance:

Lauren Wagner (LW)	Director of Corporate Governance
Carol Deans (CD)	Director of Communications
George Parvin (GP)	Chief of Staff
Jane Cole (JC)	Group Director of Finance
Katharine Hardy (KH)	Director of Improvement/Deputy Chief Delivery Officer
Alison Werfalli (AW)	Director of Midwifery (item 6.2)
Laura Bohane (LB)	Paediatric Clinical Psychologist (item 2.1)
Nadine Chambers (NC)	Community Children's Nurse/Senior Staff Nurse – Paediatrics (item 2.1)

Minutes By: Alice Harding (AH) Corporate Governance Operations Manager

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