Hertfordshire Community NHS Trust Board Meeting in Public

Tuesday 13 October 2026
9.30am to 12.30pm
The Green Room, Howard Court for Board members
And
Virtual meeting via Microsoft Teams for attendees

AGENDA

Items for decision and approval

- Minutes of the meeting held on 10th August 2026
- Board Assurance Framework (BAF) and High-Level Risk Register (HLRR)
- Medical Appraisal and Revalidation Statement of Compliance

Introduced by		Purpose	Papers	Allocated Time	Approx. Timing
				5 mins	**9.30**
NS	Welcome Introductions Apologies for absence: EHJ	To note	N/A		
	Patient Story			20 mins	**9.35**
Keren Hall Aaina Joshi	A Family Story from the Learning from Complaints Panel	To note	N/A		
(A)	**Opening Administration**			10 mins	**9.55**
NS	1. Chair's Announcements/Notice of Urgent Business • Welcome to New Non-Executive Directors (Vineeta Manchanda, Avni Shah, Aliyyah-Begum Nasser) and Chief People Officer (Claudia Iton)	To note	N/A		
NS	*2.* Declarations of Interest (Members to declare any interests material to items on the agenda)	To note	N/A		
NS	3. To approve the minutes of the meeting held on 10 August 2026.	To approve	(A3)		

NS	4. Matters arising from the Minutes of the meeting held on 10 August 2026 and tracker	To note	(A4)		
Board	5. Ratification of items of Chair's and Chief Executive's Action taken since the last meeting under Standing Order 5.2 • Winter Board Assurance Statement	To ratify	(A5)		
(B)	**Governance and Assurance**			45 mins	**10.05**
ARob	1. Board Assurance Framework (BAF) and High-Level Risk Register (HLRR)	To approve	(B1)	10	
SBE	2. Chief Executive's Report	For assurance	(B2)	10	
GJ	3. Shadow Board Feedback	To note	(verbal)	10	
SBE	4. Thirlwall Inquiry: implications and proposed Trust response	For discussion	(B4)	10	
VM	5. Audit & Risk Committee Chair's Assurance Report from 10 September 2026	For assurance	(B5)	5	
(C)	**Strategy, Involvement and Planning**			15	**10.50**
AS	1. Strategy, Involvement and Planning Committee Chair's Assurance Report from 29 September 2026	For assurance	(C1)	10	
SBY	2. ICS Strategic Partnerships Collaboration Update	For assurance	(C2)	5	
	Break			10 mins	**11.05**

(D)	**Clinical Services and Quality**			25	**11.15**
LB	1. Quality Committee Chair's Assurance Report for the meeting held on 22 September 2026	For assurance	(D1)	10	
EK/SBE	2. Joint Chief Medical Officer and Chief Nursing Officer Report	For assurance	(D2)	5	
SBE	3. Community Safer Staffing Report	For assurance	(D3)	5	
EK	4. Medical Appraisal and Revalidation Statement of Compliance	For approval	(D4)	5	
(E)	**People, Performance and Finance**			30	**11.40**
CF	1. People, Performance and Finance Committee Chair's Assurance report for meeting on 6 October 2026	For assurance	(E1)	10	
ARob	2. Service Performance and Recovery Report	For assurance	(E2)	5	
LM	3. Month 5 summary Finance Report	For assurance	(E3)	5	
CI	4. Workforce Race Equality Standards (WRES) & Workforce Disability Equality Standards (WDES)	For assurance	(E4)	10	
(F)	**Urgent Business**			10	**12.10**
(G)	**Risks Arising / Observations**			5	**12.20**
NS	Summary of Risks Arising	To discuss	(verbal)	ARob to summarise	
(H)	**Supporting Papers/Items for Receipt and Nothing Only**				
	1. SP01 Appendix 1: WRES 2026 Report, including the WRES action plan (E4) 2. SP02 Appendix 2: WDES 2026 Report, including the WDES action plan (E4) 3. SP03 HCT_Model_Discharge_Pathway_Infographic (A5) 4. SP04 HCT_Community_Beds_Winter_Occupancy_Board_Action_Plan_2026-27_with_Risks (A5) 5. SP05 HCT_Winter_Plan_2026-27_(A5) 6. SP06 HCT_Community_Beds_Pathway_Plan_Infographic (A5)				