Board of Directors Meeting Held in (Public)

To be held on Wednesday, 25th November 2026 at 1.00pm – 3.45pm

Venue: Boardroom, HDFT, Strayside Wing, Harrogate District Hospital

Lancaster Park Road, Harrogate, HG2 7SX.

AGENDA

All items listed in blue text (throughout the agenda), are to be received for information/ assurance and no discussion time has been allocated within the agenda. These papers can be found in the supplementary pack.

Item No.	Item	Lead	Action	Paper
SECTION 1: Opening Remarks and Matters Arising				
1.1	**Welcome and Apologies for Absence**	Chair	Note	Verbal
1.2	**Patient Story –** Briefing note	Deputy Director Nursing, Midwifery and AHPs	Discuss	Attached
1.3	**Register of Interests and Declarations of Conflicts of Interest**	Chair	Note	Attached
1.4	**Minutes of the meeting held on 30th September 2026**	Chair	**Approve**	Attached
1.5	**Matters Arising and Action Log**	Chair	Note	Attached
1.6	**Overview by the Chair**	Chair	Note	Verbal
1.7 1.7.1 1.7.2	**Chief Executive's Report** • Corporate Risk Register • Integrated Board Report - Powerbi	Chief Executive	Note Note	Attached Supp. Pack – Attached Attached
SECTION 2: Ambition: Best Quality, Safest Care				
2.1	**Board Assurance Framework:** Best Quality, Safest Care	Executive Director of Nursing, Midwifery and AHPs & Quality Committee Chair	**Approve**	Attached
2.2	Nursing and Midwifery Quality and Safe Staffing Report	Executive Director of Nursing, Midwifery and AHPs	Note	Supp Pack Attached
SECTION 3: Ambition: Great Start in Life				
3.1	**Board Assurance Framework:** Great Start in Life	Executive Director of Nursing, Midwifery and AHPs & Quality Committee Chair	**Approve**	Attached

Item No.	Item	Lead	Action	Paper
3.2	**Strengthening Maternity and Neo-Natal Safety Report -** presented by Dr Kat Johnson, Consultant Obstetrician and Gynaecologist and Leanne Likaj ADoM&CS	Executive Director of Nursing, Midwifery and AHPs / Executive Medical Director	Note	Attached
SECTION 4: Ambition: Person Centred; Integrated Care; Strong Partnerships				
4.1	**Board Assurance Framework:** Person Centred; Integrated Care; Strong Partnerships	Chief Operating Officer / Resource Committee Chair	**Approve**	Attached
4.2 4.2.1	**Board Assurance Framework:** Finance AP Finance Board Report	Finance Director / Resource Committee Chair	**Approve**	Attached Supp Pack Attached
SECTION 5: Ambition: At Our Best: Making HDFT the Best Place to Work				
5.1	**Board Assurance Framework:** At Our Best: Making HDFT the Best Place to Work	Chief People Officer/ People & Culture Committee Chair	**Approve**	Attached
5.2	Freedom To Speak Up Guardian Annual Report	Chief People Officer	Note	Attached
SECTION 6: Ambition: Enabling Ambitions				
6.1	**Board Assurance Framework:** Digital Transformation and Maturity to Integrate Care and Improve Patient, Child and Staff Experience	Medical Director & Innovation Committee Chair	**Approve**	Attached
6.2	**Board Assurance Framework:** Healthcare Research and Innovation to Improve Quality and Safety 2026-2027	Executive Medical Director & Innovation Committee Chair	**Approve**	Attached
6.3	**Board Assurance Framework:** An Environment that Promotes Wellbeing	Director of Finance / Resources Committee Chair	**Approve**	Attached
SECTION 7: BAF Summary and Escalation from Committees				
7.1	**Escalation from Sub-Committees of the Board**	All Executive and Non-Executive Directors	Discuss	Verbal
7.2	**Emergency Preparedness Statement**	Chief Operating Officer	Note	Attached

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SECTION 8: Governance Arrangements				
8.0	**Any Other Business** *By permission of the Chair*	Chair	Discuss/ Note/ Approve	Verbal
9.0	**Board Evaluation**	Chair	Discuss	Verbal
10.0	**Date and Time of next Board Meeting to be held in public:** Wednesday 27th January 2027 at 1.00 – 3.45pm Venue: Boardroom, Trust Headquarters, Harrogate District Hospital			

Confidential Motion – the Chair to move:
Members of the public and representatives of the press to be excluded from the remainder of the meeting due to the confidential nature of business to be transacted, publicly on which would be prejudicial to the public interest.

NOTE: The agenda and papers for this meeting will be made available on our website. Minutes of this meeting will also be published in due course on our website.