Hampshire Hospitals NHS Foundation Trust

PUBLIC MEETING OF THE BOARD OF DIRECTORS OF HAMPSHIRE HOSPITALS NHS FOUNDATION TRUST
THURSDAY 1ST OCTOBER 2026, 10.00HRS, MICROSOFT TEAMS

AGENDA

TIME	ITEM		ACTION	PAPER	PRESENTER
10.00		**STANDING ITEMS**			
	1	Introduction		Verbal	
	2	Apologies for absence		Verbal	
	3	Declarations of interest			
	4	Patient Story		Verbal	
	5	Minutes of the meeting held on 30th July 2026	Approval	01	Chair
	6	Action Summary	Approval	02	Chair
	7	Chief Executive Report	Noting	03	Sue Harriman
	8	Balanced Scorecard Report	Noting	04	Sue Harriman
	9	Risk Report	Noting	05	Julie Dawes
10.40		**INTEGRATED PERFORMANCE REPORT**			
	10	• Finance • Performance • Escalations from FPC • Governance • Workforce • Safe Staffing • Escalations from QWC • Escalations from Audit & Risk Committee	Noting	06 07 08 09 10 11 12	Steve West Frances Woodroffe Laks Khangura Julie Dawes Tim Powell Julie Dawes Vanessa Read Stephen Duckworth
11.15		**FOR ASSURANCE**			
	11	Workforce Race Equality Standard and Workforce Disability Equality Standard	Assurance	13	Tim Powell
	12	Estates Update	Assurance	14	Steve West/Paul Bond
	13	Annual Research and Development Report	Assurance	15	Ruth Williamson/ Natasha Chigbo
	14	Designated Body Annual Board Report and Statement of Compliance	Assurance	16	Ruth Williamson
	15	Annual Freedom To Speak Up Report	Assurance	17	Julie Dawes
	16	Maternity Assurance Report	Assurance	18	Julie Dawes/Wendy Randall
12.15		**FOR APPROVAL**			
	17	Trust Strategy	Approval	19	Sue Harriman
	18	Winter Plan	Approval	20	Frances Woodroffe

	19	Provider Capability Self-Assessment	Approval	21	Sue Harriman
12.50		**CLOSING ITEMS**			
	21	Any Other Business		Verbal	
	22	Questions from the Public and Governors		Verbal	
		CONFIDENTIAL ISSUES: To consider a resolution to exclude press and public from the remainder of the meeting, as publicity would be prejudicial to the public interest by reason of the confidential nature of the business to be conducted.		Verbal	Chair
13.00		Close			
		Next meeting: Thursday 26th November 2026, 10:00, Microsoft Teams			

Inclusive Compassionate Accountable Respectful Empowering

NHS Hampshire Hospitals NHS Foundation Trust

Paper Title:	Chief Executive's Report
Report to:	Board of Directors - Public
Meeting Date:	01/10/2026
Author:	Sue Harriman, Chief Executive Officer
Sponsoring Director:	Sue Harriman, Chief Executive Officer
Frequency of Report:	Bi-Monthly
Purpose of the paper:	**For Assurance**
Date paper was written:	**21/09/2026**

Prior Discussion		
Meeting title	**Meeting Date**	**Recommendations/Comments**
Click or tap here to enter text.	01/10/2026	Click or tap here to enter text.

Executive Summary

This report provides an update on key national and local developments and progress across the Trust's five strategic themes for 2026/27. External priorities include the revised NHS Oversight Framework, maternity and neonatal assurance requirements, and the Provider Capability Assessment, with the Trust's self-assessment presented separately for Board approval.

Outstanding Care for Our Patients

The new Balanced Scorecard provides a consolidated overview of performance and finance. The national inpatient survey reported strong patient confidence, compassionate care and positive performance in personalised care, while World Patient Safety Day supported further staff engagement and education on safe diabetes care.

A Great Place to Work for Our People

The Trust is preparing to launch its 2026–2031 Strategy, supported by a staff engagement programme to embed the strategic priorities and iCARE values. The report also highlights continued trade union engagement on the Healthcare Support Worker Pay Review, the launch of the iCARE Awards, development of Hampshire Hospitals Contract Services, staff achievements and senior appointments.

Working Together for Our Population

The Hampshire and Isle of Wight Provider Collaborative has agreed its 2026/27 workplan, while system partners continue to develop the strategic roadmap. *Home is Best* remains a shared priority, focused on supporting people to receive care at home where appropriate, enabling timely discharge and improving patient flow.

Making Best Use of Our Resources

The Trust has received a compliance certificate relating to the 2023 enforcement undertakings, which have now been removed. However, NHS England has emphasised the need for continued recurrent improvement to address the Trust's underlying financial challenges and support long-term sustainability.

Innovating for a Sustainable Future

Preparations continue for the migration of Microsoft 365 services to NHS.net in early 2027, supporting improved collaboration, information sharing and security and expected to deliver recurring annual savings of more than £1 million.

Recommendation	The Board are asked to note the update from the Chief Executive.
Appendices or Supporting Information	