Board of Directors' Meeting (In Public)

Tuesday 13 October 2026, 12:45 - 15:15

Meeting Room 8, Sterne 7, Tatchbury Mount, Calmore, Southampton

Hampshire and Isle of Wight Healthcare NHS Foundation Trust

Agenda

Opening Matters

12:45 - 12:50
5 min

1. Welcome, introductions and apologies for absence

For noting (V) *Neil Hayward*

Confirmation that meeting is quorate

261013 BoD 01 Attendance Register.pdf (1 pages)

12:50 - 12:50
0 min

2. Declarations of Interest

For noting (V) *Neil Hayward*

261013 BoD 02 Declarations of Interest.pdf (3 pages)

12:50 - 12:55
5 min

3. CARE Values reflection

For noting (V) *Suzanne Rankin*

261013 BoD 03 CARE Values.pdf (1 pages)

12:55 - 13:00
5 min

4. Minutes of the meeting held on 18/08/2026 and action log

For decision (P) *Neil Hayward*

261013 BoD 04 Minutes 18.08.2026.pdf (14 pages)
261013 BoD 04.1 Action Log.pdf (2 pages)

Strategy & Transformation

13:00 - 13:05
5 min

5. Chair's Report

For noting (P) *Neil Hayward*

261013 BoD 05 Chair's Report F.pdf (5 pages)
261013 BoD 05.1 App 1.pdf (2 pages)

Spooner, Sarah 12/10/2026 15:31:07

13:05 - 13:15
10 min

6. Chief Executive's update

For discussion (P) *Suzanne Rankin*

261013 BoD 06 CEO Board Report FINAL.pdf (14 pages)
261013 BoD 06.1 CEO Board Report Appendix 1 Divisional Visits.pdf (2 pages)

13:15 - 13:25
10 min

7. Care Quality Commission Well-Led Assessment and Trust response

For assurance (P) *Paula Anderson*

261013 BoD 07 Well-led Assessment FINAL.pdf (10 pages)

13:25 - 13:35
10 min

8. Delivering our Strategy Update

For assurance (P) *Caroline Morison*

261013 BoD 08 Delivering our Strategy Update.pdf (7 pages)

Quality, Safety & Clinical Services

13:35 - 13:40
5 min

9. Safety and quality - contemporary matters requiring escalation to the Board

For discussion (V) *Dr Dan Baylis / Suzie Marriott*

261013 BoD 09 Safety and Quality-contemporary matters requiring escalation to the Board.pdf (1 pages)

13:40 - 13:45
5 min

10. Quality Committee Report - 22/09/2026

For assurance (P) *Dr Minoo Irani*

261013 BoD 10 QC Report 22.09.2026.pdf (3 pages)

13:45 - 13:50
5 min

11. Learning from Deaths Quarter 1 Report

For assurance (P) *Dr Dan Baylis*

261013 BoD 11 Q1 LFD report F.pdf (6 pages)

13:50 - 13:55
5 min

12. Thirlwall Inquiry Report - Trust Response

For discussion (V) *Suzie Marriott*

261013 BoD 12 Thirlwall Inquiry Report - Trust Response - Verbal.pdf (1 pages)

13:55 - 14:00
5 min

BREAK

People & Culture

14:00 - 14:05
5 min

13. People Committee Report - 22/09/2026

For assurance (P) *Ade Williams*

261013 BoD 13 PC Report 22.09.2026.pdf (3 pages)
261013 BoD 13.1 App 1.pdf (24 pages)

Spooner Sarah
12/10/2026 15:31:07

Finance and Performance

14:05 - 14:10
5 min

14. Finance & Performance Committee Report - 29/09/2026

For assurance (P) *Mark Smith*

261013 BoD 14 FPC Committee Report 29.09.2026.pdf (3 pages)
261013 BoD 14.1 App 1.pdf (13 pages)
261013 BoD 14.2 App 2.pdf (7 pages)

14:10 - 14:20
10 min

15. Integrated Performance Report

For assurance (P) *Paula Anderson*

- 261013 BoD 15 Integrated Performance Report Cover Sheet.pdf (1 pages)
- 261013 BoD 15.1 Integrated Performance Report.pdf (54 pages)

14:20 - 14:40
20 min

16. Patient / Service story: Homeless Healthcare

For discussion (Pr) *Eugene Jones*

Presented by:

Diana Hogsflesh, Surgery Lead

James Pike, Head of Operations

Lisa Gardiner, Advances Clinical Practitioner

Lisa Kirk, Practice Nurse

- 261013 BoD 16 Patient-Service Story - Verbal.pdf (1 pages)

Governance

14:40 - 14:45
5 min

17. Audit Committee Report - 29/09/2026

For assurance (P) *Chris Fisher*

- 261013 BoD 17 AC Report 29.09.2026.pdf (2 pages)

14:45 - 14:50
5 min

18. Board Assurance Framework

For assurance (P)

- 261013 BoD 18 Board Assurance Framework Cover Sheet.pdf (1 pages)
- 261013 BoD 18.1 Board Assurance Framework Dashboard - Sept 26.pdf (2 pages)
- 261013 BoD 18.2 Board Assurance Framework.pdf (28 pages)

14:50 - 14:55
5 min

19. Corporate Governance Report

For decision (P) *Anna Williams*

- 261013 BoD 19 Corporate Governance Report F.pdf (5 pages)
- 261013 BoD 19.1 App 1.pdf (1 pages)
- 261013 BoD 19.2 App 2.pdf (9 pages)

Spooner, Sarah
12/10/2026 15:31:07

Closing Matters

14:55 - 15:00
5 min

20. Reflections and key communication issues

For noting (V) *Neil Hayward*

- 261013 BoD 20 Reflections and key communication issues - Verbal item.pdf (1 pages)

15:00 - 15:00
0 min

21. Any Other Urgent Business (previously notified to the Chair)

For noting (V) *Neil Hayward*

- 261013 BoD 21 Any other urgent business - Verbal item.pdf (1 pages)