GSTT Public Board of Directors meeting (inc. Trust CARE Awards)

Wednesday 21 October 2026, 15:45 - 17:45

Robens Suite, Guy's Hospital and online via MS Teams

Guy's and St Thomas' NHS Foundation Trust

Agenda

15:45 - 16:00 (15 min) ***Trust CARE Awards***

16:00 - 16:05 (5 min) **1. Welcome and apologies**

Charles Alexander

16:05 - 16:05 (0 min) **2. Declarations of Interest**

16:05 - 16:05 (0 min) **3. Minutes of the previous meeting (22 July 2026) and matters arising**

- 20260722 Public BoD Meeting Minutes v1.0.pdf (5 pages)

16:05 - 16:15 (10 min) **4. Chairman's report**

Verbal *Charles Alexander*

16:15 - 16:30 (15 min) **5. Chief Executive's report**

Amanda Pritchard

- Chief Executive Report - Oct 2026 Public Board.pdf (12 pages)

16:30 - 16:50 (20 min) **6. Thirlwall Inquiry Report and Recommendations**

Gubby Ayida, Sara Hanna

- Thirlwall Inquiry Update to Public Board - Oct 2026.pdf (8 pages)
- Annex 1 - Thirlwall Inquiry Recommendations.pdf (9 pages)
- Annex 2 - Letter from NHSE CNO & COO.pdf (4 pages)

16:50 - 17:05 (15 min) **7. Apollo: Maximising the value of Epic and delivering the next phase**

Jon Findlay, Denis Lafitte

- Apollo Update - October 2026.pdf (7 pages)

17:05 - 17:20 (15 min) **8. Board Assurance Framework**

Avey Bhatia, Tendai Wileman

- Board Assurance Framework Report v1.0.pdf (6 pages)
- Full BAF - 30 September 2026.pdf (32 pages)

17:20 - 17:40
20 min

9. Updates from chairs of Board committees

Board committee chairs

Papers for noting

17:40 - 17:40
0 min

10. Reports from Board Committee

10.1. Academic Committee in Common 8 July & 6 October 2026

Verbal

10.2. Quality & Performance Committee 15 July 2026

Q&P summary 15.07.2026 v1.0.pdf (2 pages)

10.3. Finance, Commercial & Investment Committee 19 July 2026

FC&I Cttee Summary 29 July 2026 v1.0.pdf (1 pages)

10.4. People, Culture & Education Committee 2 September 2026

PCE summary 02.09.2026 v1.0.pdf (2 pages)

10.5. Transformation & Major Programmes Committee 9 September 2026

TMPB summary 09.09.2026 v1.0.pdf (2 pages)

10.6. Audit & Risk Committee 16 September 2026

ARC summary 16.09.2026 v1.0.pdf (2 pages)

10.7. Finance Report at Month 6 (2026/27)

M06 Financial Performance.pdf (8 pages)

10.8. Integrated Performance Report September 2026

Public Board IPR 21.10.2026 Final.pdf (14 pages)

17:40 - 17:40
0 min

11. Register of documents signed under seal

Amanda Pritchard

Documents Signed under Trust Seal, 16 July 2026 to 14 October 2026 vFinal.pdf (2 pages)

17:40 - 17:45
5 min

12. Any other business

Guy's and St Thomas' NHS Foundation Trust

BOARD OF DIRECTORS

Wednesday 22 July 2026, 4.00pm – 5.45pm
Robens Suite, Guy's Hospital and MS Teams

Members present:	Charles Alexander (Chair)	Felicity Harvey
	Ian Abbs	Jamie Heywood
	Gubby Ayida	Deirdre Kelly
	Avey Bhatia	Julian Kelly
	Miranda Brawn	Mark Kinirons (for Louise Dark)
	Sarah Clarke	Graham Lord
	Steven Davies	Pauline Philip
	Nilkunj Dodhia	Ian Playford
	Jon Findlay	Amanda Pritchard
	Simon Friend	Kate Tilley (for Crystal Akass)
	Richard Grocott-Mason	Alison Wilcox
In attendance:	Eve Bignell (to item 6)	Damien O'Brien
	Edward Bradshaw (minutes)	Jackie Parrott
	Amal Idris (to item 6)	Sam Strudwick
	Denis Lafitte	Tendai Wileman
	Bobby Juniper (to item 6)	
	Members of the Council of Governors, members of the public and members of staff.	

1. Welcome and apologies

1.1. The Chair welcomed members of the Trust Board of Directors (the Board) and all staff, governors and members of the public in the room and online. Apologies had been received from Crystal Akass and Louise Dark.

2. Declarations of interests

2.1. There were no declarations of interest.

3. Minutes of the meeting held on 29 April 2026

3.1. The minutes of the previous meeting were agreed as an accurate record. There were no outstanding actions to follow up.

4. Chair's Update

4.1. The Chair highlighted the recent visits to the Trust by His Majesty The King and Her Royal Highness The Princess of Wales, noting that both visits had showcased the Trust's clinical excellence, research capability and commitment to patient care. The Board noted that the visits had provided an opportunity to celebrate the 300th anniversary of Guy's Hospital and the Trust's wider strategic developments, including the Children's Hospital Programme and the future Children's Principal Treatment Centre for cancer.

4.2. The Chair also reflected on recent national political developments, including that a new Prime Minister had taken office, and the implications for both the Trust and the wider NHS. It was noted that the Trust was well placed to contribute to emerging national priorities, including healthcare innovation, advanced therapeutics, neighbourhood health services and social care integration, and would continue to work constructively with government and system partners.