Bundle BSW Group Board 5 November 2026

Agenda
Item 1.0 BSW Hospitals Group Board Agenda 5 Nov-26 Public Session v2

1.1 Welcome and apologies

1.2 Declarations of Interest

1.3.1 Minutes of previous meeting on 3 September 2026
Item 1.3.1 - BSW Hospitals Group Board PUBLIC MoM 2026.09.03 (draft) v0.3

1.3.2 Actions log review
Item 1.3.2 - BSW Group Board Action Log Public Board Nov-26

2.1 Patient Story (GWH)
Item 2.1 - Group Board - Patient Story 5th November 2026

3.1 Group Chair's Report
Item 3.1 Group Chair Report Nov-26 Final

3.2 Group Chief Executive's Report
Item 3.2 - CEO Report 5 November 2026 v1.0

4.1 Group Integrated Performance Report
Item 4.1.1 - BSW Group IPR October 2026
Item 4.1.2 - BSW Group IPR October 2026 Final VERSION

4.2.1 Quality & Safety Report
Item 4.2.1 - group qs report Nov board (1)

4.2.2 Thirlwall Inquiry Report

Item 4.2.2.1 - Thirlwall Inquiry Board Front Sheet v1 27.10.2026
Item 4.2.2.2 - Thirlwall Briefing Paper Trust Board final 30 Luisa

4.2.3 Safer Staffing Review (Bi-annual)
Item 4.2.3.1 - Group Board Safer Staffing Six-monthly Review Report Oct 26

4.2.4 Perinatal Workforce Report (Bi-annual)
Item 4.2.4.1 - joint Perinatal workforce cover sheet oct26
Item 4.2.4.2 - Integrated Perinatal Workforce and Capacity Report v2 26.10.2026
Item 4.2.4.3 - Bi-Annual Integrated Workforce Report March 2026– September 2026

4.3.1 Finance Report
Item 4.3 - BSW Group Board Cover Sheet - Month 6 Public Financial Report
Item 4.3.1 - 2026.10.26 BSW Group Financial Report Month 6 - Publicv2

4.3.2 Upward report from Financial Sustainability Committee
Item 4.3.2 - Upward report Financial Sustainability Cee Report to Board 5.11.26

4.3.3 Turnaround Programme (verbal)

4.4.1 People Report
Item 4.4.1.1 - CPO Report Sept 2026 - Group board
Item 4.4.1.2 - Appendix 1 - BSW Workforce Oversight Meeting M05

4.4.2 Corporate Services Transformation
Item 4.4.2 - CST Programme and Temporary Staffing Update - Nov Board

4.4.3 Freedom to Speak Up Annual Report
Item 4.4.3 - BSW Group FTSU Report Bd Nov-26 v3

4.4.4 Equality & Diversity Annual Report
Item 4.4.4.1 - EDI Annual Report Group Board Cover Sheet 26 FINAL

4.4.5 Lord Mann Update

Item 4.4.5.1 - Board Paper Lord Mann Recommendations Update November 2026 v0.2
Item 4.4.5.2 - Appendix 1 - Important Information for NHS employers re Mann Review

5.1 GWH Managing Director's Report

Item 5.1 - GWH MD report

5.2 SFT Managing Director's Report

Item 5.2 - SFT MD Report October

5.3 RUH Managing Director's Report

Item 5.3 - RUH MD Report to Group Board Oct 26 v1.0 - 29.10.26 final

6.1 Group Risk Register

Item 6.1.1 - BSW Group Risk Register October 2026
Item 6.1.2 - GRR Oct26 dashboard
Item 6.1.2 - GRR Oct26 risk register

6.2 Risk & Assurance Committee Escalation Report

Item 6.2 - RAC report to Group Board — 5 November 2026 (v1.9, after the meeting) (1)

6.3 Board Assurance Framework

Item 6.3.1 - BAF Cover Report TB Nov26
Item 6.3.2 - BSW Group Initial BAF Oct 2026

6.4 Audit Committees-in-Common Assurance Report

Item 6.4 - Audit Commmittees-in-Common Chair Report to Group Board Sept 26

7.1 EPR Programme Report

Item 7.1.1 - Group Board EPR Programme Update 05.11.2026
Item 7.1.2 - Appendix A - Why the EPR Programme has moved to Red
Item 7.1.3 - Appendix B - BSW EPR Programme Briefing Note to EPR Assurance Committee