Meeting of the Trust Board
Wednesday 13 May 2026

Dear Members

There will be a public meeting of the Trust Board on Wednesday 13 May 2026 at 2:30pm in the Charles West Room, Barclay House, Great Ormond Street, London, WC1N 3BH.

AGENDA

	Agenda Item STANDARD ITEMS	Presented by	Attachment	Timing
1.	**Apologies for absence**	Chair	**Verbal**	**2:30pm**
Declarations of Interest All members are reminded that if they have any pecuniary interest, direct or indirect, in any contract, proposed or other matter which is the subject of consideration at this meeting, they must disclose that fact and not take part in the consideration or discussion of the contract, proposed contract or other matter, nor vote on any questions with respect to it.				
2.	**Minutes of Meeting held on:** • **29 January 2026** • **18 March 2026**	Chair	**M** **N**	
3.	**Matters Arising/ Action Checklist**	Chair	**O**	
4.	**Patient Story**	Acting Chief Nurse	**P**	**2:35pm**
	PERFORMANCE			
5.	**Chief Executive Update**	Acting Chief Executive	**Q**	**3:00pm**
6.	**Integrated Quality and Performance Report (Month 12 2025/26) March 2026 data**	Acting Chief Medical Officer/ Acting Chief Nurse/ Chief Operating Officer	**R**	**3:10pm**
7.	**Finance Report (Month 12 2025/26) March 2026 data**	Chief Finance Officer	**S**	**3:25pm**
	CULTURE			
8.	**Freedom to Speak Up Annual Report 2025/26**	Freedom to Speak Up Guardian	**T**	**3:35pm**
9.	**Guardian of Safe Working Updates** • **Q4 Report** • **Annual Report (2025/26)** • **Resident Doctor Update (May 2026)**	Guardian of Safe Working and RDF Chair & Deputy Chair	**U** **6** **7**	**3:45pm**
	ASSURANCE			
10.	**Learning from deaths report –learning from GOSH Child Death Review Meetings. Q3 2025/26**	Acting Chief Medical Officer	**V**	**4:00pm**
11.	**Nursing Workforce Assurance Report Q4**	Acting Chief Nurse	**W**	**4:15pm**

	Agenda Item **STANDARD ITEMS**	Presented by	Attachment	Timing
12.	**Health and Safety Annual Report 2025/26**	Chief Infrastructure and Redevelopment Officer	**X**	**4:25pm**
	RISK AND GOVERNANCE			
13.	**Board Assurance Committee reports:** • **Audit Committee – March 2026** • **Quality, Safety and Experience Assurance Committee – April 2026** • **Finance and Performance Committee Update – February, March, April 2026** • **People and Education Assurance Committee – February 2026 and April 2026**	Chair Audit Committee Chair of QSEAC Chair of the Finance and Performance Committee Chair of PEAC	**Y** **Z** **1** **2**	**4:35pm**
14.	**Compliance with the NHS Provider Licence – self assessment 2025/26**	Company Secretary	**3**	**4:50pm**
15.	**Register of Seals**	Company Secretary	**4**	
16.	**Update from the Council of Governors:** • **February 2026** • **April 2026**	Chair	**5**	
17.	**Any Other Business** (Please note that matters to be raised under any other business should be notified to the Company Secretary before the start of the Board meeting.)			**5:00pm**
18.	**Next meeting** The next public Trust Board meeting will be held on **Thursday 18 June 2026**.			

Attachment M

Great Ormond Street Hospital for Children NHS Foundation Trust

DRAFT Minutes of the meeting of Trust Board on 29 January 2026

Present

Ellen Schroder	Chair
Gautam Dalal	Non-Executive Director
Suzanne Ellis	Non-Executive Director
Camilla Kingdon	Non-Executive Director
Amanda Rajkumar	Non-Executive Director
Matthew Shaw	Chief Executive
Caroline Anderson	Director of HR and OD
Tracy Luckett	Chief Nurse
Dena Marshall	Chief Operating Officer
Margaret Monckton	Chief Finance Officer
Dr Sophia Varadkar	Acting Chief Medical Officer

In attendance

Jason Dawson	Chief Infrastructure and Redevelopment Officer
Dr Kiki Syrad	Director of Research and Innovation
Anna Ferrant	Company Secretary
Victoria Goddard	Trust Board Administrator (minutes)
Dr Simon Hannam*	Consultant Intensivist and Joint Medical Lead for Child Death Reviews

Thirteen members of staff
Ten members of the public

**Denotes a person who was present for part of the meeting*

154	**Apologies for absence**
154.1	Apologies for absence were received from Helen Cross, Non-Executive Director and Cymbeline Moore, Director of Strategy and Engagement.
155	**Declarations of Interest**
155.1	No declarations of interest were received.
156	**Minutes of Meeting held on 20 November 2025**
156.1	The Board **approved** the minutes of the previous meeting.
157	**Matters Arising/ Action Checklist**
157.1	The actions taken since the previous meeting were noted.
158	**Patient Recall Findings within the Lower limb Lengthening and reconstruction service, part of the orthopaedic surgery department**
158.1	Ellen Schroder, Chair apologised to patients and families involved in the review and recognised the erosion of trust that had been caused, the impact of which was not to be