Gloucestershire Hospitals
NHS Foundation Trust

GLOUCESTERSHIRE HOSPITALS NHS FOUNDATION TRUST

BOARD OF DIRECTORS MEETING HELD IN PUBLIC

Thursday 12 November 2026 at 09.00 to 13.00

Lecture Hall, Redwood Education Centre, Gloucester Royal Hospital

AGENDA

REF	ITEM	PURPOSE	PAPER	TIME
1.	**Chair's welcome and introduction**	Information		09.00
2.	**Apologies for absence**	Information		
3.	**Declarations of interest (pertaining to agenda)**	Approval		
4.	**Minutes of previous meeting** 10 September 2026	Approval		09.03
5.	**Matters arising**	Assurance		
6.	**Questions from the public**	Information		09.10
7.	**Patient Story – Maternity and Neonatal Voices Partnership**	Information		09.15
8.	**Chair's report** *Deborah Evans-Chair*	Information	Yes	09.35
9.	**Chief Executive's Report** *Kevin McNamara, Chief Executive*	Information	Yes	09.45
	MATERNITY			
10.	**Community Birth Team and Community Maternity Services: Implementation Update** *Matt Holdaway, Chief Nurse & Director of Quality, Zita Martinez, Director of Midwifery*	Assurance	No	09.50
11.	**NHS Maternity Ten Point Plan: Progress Update and Board Assurance**	Assurance	Yes	10.00
	GOVERNANCE			
12.	**Audit & Assurance Committee Report** *Shawn Smith, Non-Executive Director*	Assurance	Yes	10.15
13.	**Combined Risk Management Report** • **Corporate Risks** • **Board Assurance Framework** *Kerry Rogers, Director of Integrated Governance*	Assurance	Yes	10.25
	FINANCE			
14.	**Finance and Resources Committee Report** *Jaki Meekings Davis, Non-Executive Director*	Assurance	Yes	10.35
15.	**Second Half Recovery- Performance and Finance** *Karen Johnson, Director of Finance and Al Sheward, Chief Operating Officer*	Assurance	Yes	10.45
	BREAK 11.10			
	QUALITY AND PERFORMANCE			
16.	**Quality and Performance Committee Report**	Assurance	Yes	11.25

	Sam Foster, Non-Executive Director **to include: Thirlwall Report Response** *Matt Holdaway, Chief Nurse*			
17.	**Integrated Performance Report** *Al Sheward-Chief Operating Officer, Karen Johnson-Director of Finance, Matt Holdaway-Chief Nurse, Mark Pietroni-Medical Director, Caroline Julien-Chief People Officer*	Assurance	Yes	11.35
18.	**Learning from Deaths Report** *Mark Pietroni, Medical Director*	Assurance	Yes	12.05
19.	**Winter Plan Update** *Al Sheward, Chief Operating Officer*		Yes	12.15
	PEOPLE			
20.	**People, Place and Partnership Committee Report** *Vareta Bryan, Non-Executive Director*	Assurance	Yes	12.25
21.	**Equality, Diversity and Inclusion Programme Update** *Debbie Tunnell, Deputy Director for People*	Assurance	Yes	12.35
22.	**Any other business**	Information		12.45
23.	**Governor observations**	Information		12.50
	Date and time of next meeting: Thursday 14 January 2027 09.00 Lecture Hall, Redwood Education Centre, Gloucester Royal Hospital	Information		