East Sussex Healthcare NHS Trust

EAST SUSSEX HEALTHCARE NHS TRUST

BOARD OF DIRECTORS

TRUST BOARD MEETING IN PUBLIC

THE RELAIS COODEN BEACH, COODEN SEA ROAD, BEXHILL-ON-SEA TN39 4TT

20th OCTOBER 2026, 09:30 – 12:45

East Sussex Healthcare NHS Trust Board Agenda

Date: Tuesday 20th October 2026

Time: 09:30 – 12:45

Venue: The Relais Cooden Beach, Cooden Sea Road, Bexhill-on-Sea TN39 4TT

	Opening Business	Lead	Action	Time	Paper
1.	Welcome and apologies	Chair	Information	09:30	
2.	Colleague Recognition	Chair	Information	09:35	Yes
3.	Declarations of Interest	Chair	Information		No
4.	Minutes of Trust Board Meeting in public on 18th August 2026	Chair	Approval	09:50	Yes
5.	Matters Arising	Chair	Discussion		Yes
6.	Board Committee Chairs' Reports	Committee Chairs	Assurance	10:00	Yes
7.	Thirlwall Inquiry: Immediate Requirements and Trust Assurance	CNO	Assurance / Approval	10:10	Yes
8.	Chief Executive's Report	CEO	Information	10:25	Yes
Quality, Safety and Performance					
9.	Integrated Performance Report, Month 5 (August) (i) Chief Executive Summary (ii) Quality & Safety (iii) Our People (iv) Access and Responsiveness (v) Financial Control and Capital Development	CEO CNO/DCMO DCEO COO CFO	Assurance	10:35	Yes
10.	Maternity Overview Q1 and 10 Point Plan	DMS / CW&C	Assurance	11:10	Yes

Break – 10 minutes

	Governance and Assurance				
11.	Winter Planning Update (verbal)	COO	Information	11:40	Yes
12.	Q2 Board Assurance Framework	COS	Approval	11:50	Yes
13.	Equality Annual Report	DCEO	Assurance	12:00	Yes
14.	Annual Review of Trust Governing Documents	CFO	Approval	12:10	Yes

For Information					
15.	Use of Trust Seal	Chair	Information	12:15	Yes
16.	Board Forward Planner	Chair	Information	12:15	Yes
17.	Questions from members of the public	Chair		12:30	No
18.	Date of Next Meeting: 15th December 2026	Chair	Information		
19.	Close	Chair			



Steve Phoenix
Chair

Key:	
Chair	Trust Chair
CEO	Chief Executive
CFO	Chief Finance Officer
CNO	Chief Nurse and DIPC
COO	Chief Operating Officer
COS	Chief of Staff
CMO	Chief Medical Officer
CW&C	Chief of Women & Children's Division
DCEO	Deputy Chief Executive
DCMO	Deputy Chief Medical Officer
DCN	Deputy Chief Nurse
DOP	Director of People
DTSI	Director of Transformation, Strategy & Improvement
DMS	Director of Maternity Services